

# FINANCIAL TIMES

World Business Newspaper <http://www.FT.com>

FRIDAY JANUARY 8 1999



**FT Weekend tomorrow**  
Will the truth ever  
surface from the  
Estonia's watery grave?



**Leipzig Gewandhaus**  
Blomstedt widens horizons  
in the city of Bach  
Arts, Page 15



**The future of work**  
The way opens for the  
triumph of the machines  
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**Car Industry**  
Merger fever  
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## WORLD NEWS

### Socialists raise the stakes in Brussels dispute

The European Parliament's largest political group, the socialists, raised the stakes ahead of a census motion against the European Commission, warning that it would vote to sack all 20 commissioners if other groups tried to target individuals. Europe, Page 3

Mandela seeks Lockerbie solution Nelson Mandela, the South African president, made a last ditch attempt to resolve the impasse over the extradition of Libyan suspects in the 1988 Lockerbie Pan-Am bombing following talks with UK premier Tony Blair. Page 6

Plan would cut German payments Germany's net payments to the EU would be cut while the UK's would rise by €2.4bn (£2.79bn) under proposals for reforming EU finances put forward by an independent council of economic advisers working for the Bonn government. Europe, Page 3

IRA threatens new violence The Irish Republican Army referred to a possible resumption of violence if UK ministers "again succumb to the unionist veto" - the first time the IRA raised the prospect of such action since the Northern Ireland peace agreement last April. Britain, Page 8

Canberra offers tax breaks The Australian government announced unprecedented tax breaks for foreign and domestic companies involved in private infrastructure projects worth nearly A\$1bn (US\$613m). Asia-Pacific, Page 7

Malaysian police chief quits Malaysia's police chief Abdul Rahim Noor has resigned, taking responsibility for injuries inflicted on sacked finance minister Anwar Ibrahim in police custody three months ago. Asia-Pacific, Page 7

Italian PM to meet Pope Massimo D'Alema, Italy's prime minister, will today meet Pope John Paul II at the Vatican in an historic encounter that seeks to end half a century of feuding between Italian communists and the church. Europe, Page 4

FCC to rule on three mergers

The head of the Federal Communications Commission, the chief US telecommunications regulator, said the agency was planning to rule on three big pending mergers within six months. The Americas, Page 4

17,000 Poles face the sack

The Polish government signed a deal with unions and employers which cleared the way for 17,000 redundancies in the steel industry in Silesia over five years. Europe, Page 3

Babes kill miners in Angola

Foreign mining companies in Angola were re-examining their positions after four miners were killed by armed rebels. International, Page 6

## BUSINESS NEWS

### Volvo shares surge 5% on move to sell off cars division

Volvo shares jumped 5 per cent after the Swedish group revealed it had hired a US investment bank, said to be J.P. Morgan, to explore a sale or merger of its cars division. Page 19; Fast & Loose in Detroit, Page 17; Size is the issue, Page 20

German government bonds seem to be beating French bonds to become euro-zone benchmarks. Yesterday saw 444,000 contracts in the German 10-year bond against 28,000 for the French. Page 18; Bonds, Page 26

Ford Motor of the US aims to save a \$1bn in further cost-cutting this year. The car and truck group saved \$1.9bn in the first nine months of 1998 and \$3bn the previous year. Page 19

Twelve leading banks have formed a taskforce to tighten risk management practices in the wake of last summer's near-collapse of the Long Term Capital Management hedge fund. US and Canada, Page 4; Observer, Page 17

Renault, part-privatised French vehicles group, is set to overtake Germany's Volkswagen with Europe's best-selling car for the first time in 15 years. International companies, Page 20

Toys R Us and J.C. Penney, two of the biggest US retailers, reported steep falls in December sales, though others, such as Wal-Mart Stores, did well. American companies, Page 21

MCI WorldCom is understood to have approached AirTouch formally to signal interest in a possible bid. Page 19

Morgan Stanley Dean Witter reported record fourth quarter earnings of \$879m and could open retail brokerage outlets in Japan. Page 19; Lex, Page 18

Singapore Telecommunications is taking 20 per cent of Thailand's Advanced Information Service, a cellphone offshoot of Shinwatra Computer and Communications. Asian companies, Page 22

Cathay Pacific is losing five executives, including one involved in failed talks about buying a stake in Philippine Airlines. They are leaving to work in Manila for the troubled carrier. Asian companies, Page 22

Associated Cement Companies, India's biggest producer, was forced to drop plans for a preferential issue of shares and warrants to the Tata group. Asian companies, Page 22

Bethlehem Steel of the US is to stop the stainless sheet and strip operations of Washington Steel, which it acquired last year, with the loss of some 540 jobs. International companies, Page 20

Hong Kong unveiled tough proposals to regulate companies lending money for share purchases. They would need a minimum paid-up capital of HK\$10m (US\$1.3m). Asia, Page 7

**Lex on Kirch**  
Unjustifiably optimistic evaluation? Page 18

## WORLD MARKETS

### STOCK MARKET INDICES

	GOLD	New York Comex	London
Dow Jones Ind Av	8,684.80	(-80.07)	(-80.07)
NASDAQ Composite	2,315.83	(-4.03)	(-4.03)
Standard & Poor's	1,020.21	(-120.41)	(-120.41)
CAC40	4,230.67	(-84.15)	(-84.15)
DAX	5,323.21	(-104.21)	(-104.21)
FTSE 100	3,107.2	(-14.93)	(-14.93)
FTSE Eurotop 300	1,020.21	(-120.41)	(-120.41)
Nikkei 225	13,538.58	(-65.10)	(-65.10)
US Lunchtime RATES			
Federal Funds	-4.1%		
3-month Treasury Bills	4.4%		
Long Bond	5.22%		
Yield	5.22%		
OTHER RATES			
UK 3-MO Interbank	-5.1%		
UK 1 yr Gilt	-13.28	(-1.50)	(-1.50)
BBA Eurobox	-107.47	(-107.47)	(-107.47)
Germany 10 yr Bond	-101.15	(98.839)	(98.839)
NORTH SEA OIL (Argus)	\$11.225	(10.67%)	(10.67%)
Brent Dated			

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### EURO-ZONE TARGET PRICES

Euro-zone target prices €2.15. Prices in local currency as shown

Bahrain DM1,300

Bulgaria BFG90 (€2.23)

USA \$400

Croatia K111,000

Danmark DKK1,000

Estonia ET4/400

Finland FM12300 (€2.19)

France FF14300 (€2.13)

Greece Dr500

Ireland P200

Italy L5000 (€2.01)

Latvia Ls1,000

Lithuania Ls1,000 (€2.23)

Luxembourg UF90 (€2.23)

Malta MT1,000

Morocco D10,000

Netherlands F1,400 (€2.18)

Portugal P1000

Romania MK10,000 (€2.02)

Slovenia S1,000

Slovakia Sk1,000

Spain Peseta 100,000

Turkey TL1,000

Ukraine UAH1,000

Yugoslavia Dinar 100,000

Zimbabwe Z\$1,000

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## CHIEF JUSTICE SWEARS IN SENATORS

### DISPUTE OVER WITNESSES RUMMLES ON

### CLINTON STAYS WORKING AT WHITE HOUSE

**Duisenberg hints at euro conflict**

ECB president warns against explicit exchange rate policy

unworkable and potentially inconsistent with the ECB's primary objective of stable prices. His comments came as evidence emerged that Euribor, the reference rate set by the European Banking Federation for inter-bank lending, was displacing the long-established Euro Libor rate, set by the British Bankers Association.

But he foreshadowed a looming conflict with European governments when he warned politicians to adopt an explicit exchange rate policy for the euro.

Speaking at a news conference after the first meeting of the ECB's governing council since the currency was launched on January 1, Mr Duisenberg said exchange rate target zones were

the two benchmarks. The move is a blow to London's position as the leading financial centre in Europe. Libor was the only one exchange rate for trading in D-Marks and Lira before monetary union. It remains the leading benchmark for dollars and Japanese yen.

Mr Duisenberg's comments came on the first day of a European tour by Keizo Obuchi, the Japanese prime minister, who has been lobbying for a policy of managed exchange rates for the US dollar, the euro and the yen.

Many European governments support explicit target zones for the euro, fearing that excessive appreciation of the euro against

the dollar could stifle economic growth and increase unemployment.

Mr Duisenberg said: "We do not have an explicit exchange rate policy. We have a policy to ensure price stability. We have no exchange rate targets vis-a-vis another currency."

Mr Duisenberg insisted the ECB would not follow a policy of benign neglect towards the exchange rate. But it was only one of several indicators influencing monetary policy. "I was happy when the euro took off on Monday, and I was equally happy when the euro came down again on Tuesday, and I am happy again today when the euro

Euro report, Page 2

UK company costs, Page 8

Editorial Comment, Page 17

## President's trial gets under way

By Gerard Baker and Deborah McGrath in Washington

The historic impeachment trial of President Bill Clinton got under way yesterday in a brief but awesome ceremony in the US Senate, as William Rehnquist, chief justice of the Supreme Court, took the oath to preside over the hearing.

Mr Rehnquist in turn asked senators to swear that they would administer "impartial justice" as jurors evaluating the evidence presented against the president.

Then the senators dispersed into informal discussion groups to resolve their continuing disagreements over how to conduct the trial.

It will be the first impeachment trial of a president in 131 years.

Earlier in the day, Henry Hyde, the chairman of the House of Representatives' Judiciary Committee, read out the charges against Mr Clinton, including perjury and obstruction of justice in attempting to cover up his affair with Monica Lewinsky, a former White House intern. Senators sat solemnly as Mr Hyde

read the articles, passed on largely party-line votes by the House in December. Senators and spectators were instructed by the sergeant-at-arms to remain silent on "pain of imprisonment".

"I was saddened by the fact that we have to do this," Mr Hyde told reporters afterwards.

At the White House, President Clinton did his best to demonstrate he was fully focused on his Administration with yet another policy initiative, this time on education.

The public had been waiting for hours at the other end of Pennsylvania Avenue but yesterday's proceedings lasted just under an hour in total.

In the morning the senators heard the charges. Three hours later they returned to be sworn in as jurors by Mr Rehnquist.

Senate Democrats declined a Republican offer to meet in the Old Senate Chamber but after the swearing in to try to thrash out a compromise that could be outlined in an official summons to be sent to the White House.

The main point of dispute remains whether witnesses should be called to testify.



Senator Strom Thurmond swears in Supreme Court chief justice William Rehnquist to preside over the impeachment

ator summed up his party's feelings about witnesses by suggesting they could turn the trial into a "verbal Hustler magazine".

The outcome of the witness dispute will determine how long it takes for the events to unfold. The Republican leadership in the Senate is trying to strike a deal with Democrats and the White House whereby a limited number of witnesses might be called in a limited time period.

But Mr Clinton's lawyers have made clear that if any witnesses

are called they will exercise their legal right to full "discovery" of the evidence - meaning a trial could take up to several months.

In the meantime, the public seems revolted by the spectacle and is happy to make history in another way. Mr Clinton continues to enjoy the highest sustained approval ratings of any president in modern history.

Many trials ahead, Page 4

Observer, Page 17

# WORLD NEWS

THE EURO

Danish rates cut as poll backs the euro

By Clare MacCarthy  
in Copenhagen

The Danish central bank cut interest rates yesterday in response to the continuing strength of the krone. The move came as a poll indicated that for the first time, an absolute majority of Danish voters supported entry into the European single currency.

The cut, which brought the two-week repo rate 0.20 percentage points lower to 3.75 per cent, was the fourth easing of monetary policy in the past two months. The discount rate was left unchanged at 3.50 per cent.

Kirsten Mordorst, central bank deputy director, said the repo cut reflected the krone's strength and the fact it had remained stable since introduction of the euro.

Denmark is outside the euro-zone but the krone is linked to the euro via the European Union's ERM II, a mechanism which aims to keep the Danish currency within a 2.25 per cent band either side of a central parity rate against the euro.

The krone has stayed on the strong side of its DKK7.46038 central parity since the euro began trading on Monday, and remained stable after the repo rate cut yesterday. In late afternoon trading, it was quoted at DKK7.4431 against the euro, almost unchanged from DKK7.4433 earlier in the session.

Local bond markets gave the cut a warm welcome, with the yield on the 10-year benchmark bond dropping to 4 per cent in afternoon dealings from the previous day's close of 4.05 per cent.

Dealers said expectations of further monetary policy easing sparked heavy demand for Danish government bonds.

In the poll released yesterday, just over 50 per cent of voters canvassed by Greens analysis institute for the business daily Borsen said they would vote in favour of European Monetary Union if a referendum were to take place.

Some 32 per cent said they would vote against the single currency, with the balance undecided.

A similar poll last month had only 43 per cent in favour of the euro. Danish voters opted out of Emu in a 1993 national referendum, but a clear majority would like to see another referendum reversing that decision sooner rather than later.

According to yesterday's poll, almost 40 per cent want an Emu vote this year; about 17 per cent want it in 2000.

A clear majority of Denmark's mainstream political parties are Emu supporters. But the government has been reluctant to set a firm referendum date, pending a definitive shift in public opinion.

Marianne Jelved, economy minister, indicated yesterday that the pace of developments might mean a referendum earlier than previously expected.

Ms Jelved stressed that the shift in favour of the euro came on the heels of intense media coverage of the euro-launch. "It is further proof that the media has an enormous responsibility for keeping the public briefed in an objective way," she declared.

OBUCHI IN PARIS 'YEN'S PARITY MUST REMAIN STABLE'

## Japan's PM calls for currency co-operation

By Samer Iskandar in Paris

Keizo Obuchi, Japan's prime minister, yesterday held out some euro-denominated travellers' cheques before an audience of France's business leaders. He said: "I think I paid a little bit too much for them."

Mr Obuchi was trying to illustrate the risks associated with currency fluctuations in a speech to Medef, the French employers' federation, on the first full day of a week-long visit to Europe. The euro had fallen from Y135 on Monday, to Y131 yesterday, with the result that his travellers' cheques were now worth less than when he bought them on the

first day of trading in the single currency.

"Fundamentally, it is desirable that the yen's parity remain stable," he said, going on to call for greater co-operation between the US dollar, the yen and the euro currency.

"A tripartite co-operation between Japan, Europe and the US would allow the creation of a stable and developed international monetary system," Mr Obuchi said on his first official visit to France since the formation of his government last year.

His comments came after the yen reached a 19-month high against the dollar this week, threatening to hinder his government's efforts to

prop up the economy through fiscal stimuli. A sustained rise of the currency could prove damaging to the economy by making Japanese exports more expensive. "I hope the euro will be a stable currency and will gain markets' trust," Mr Obuchi told Medef. Stable currencies contributed to "economic stability and development".

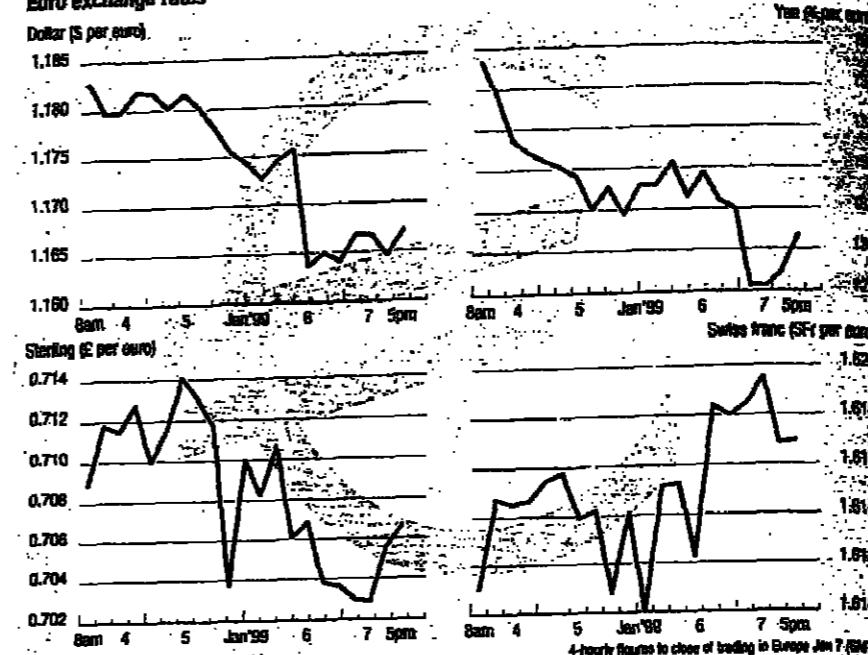
Mr Obuchi, however, stopped short of calling explicitly for currency targets, as advocated last month by Kiichi Miyazawa, Japan's finance minister. Mr Miyazawa had said the launch of the euro would pave the way for talks on possible "loose targets"

for currency rates. Mr Obuchi was concerned with promoting usage of the yen as an international trading currency. His government was implementing "some necessary measures for the yen to be used more often on an international scale".

Only 5 per cent of world trade is conducted in yen, compared with 40 per cent in dollars and 31 per cent in the currencies of the 15 European Union members, according to Japanese finance ministry estimates.

President Jacques Chirac of France echoed Mr Obuchi's call for co-operation yesterday afternoon. He called for "real co-operation

### Euro exchange rates



within the G7 [group of the largest seven industrialised nations] to reduce fluctuations between the dollar, the euro and the yen".

The two leaders later said they were committed to working together to enhance "financial supervision" of international investors, including hedge funds. They would also "address issues of exchange rate regimes and improving the IMF's procedures".

### TRADING IN EURO

## Mild teething troubles deter big purchases

By Alan Beattie

Trading in the euro has suffered from mild teething troubles, as markets remain thin and wary after settlement difficulties deterred investors from making large purchases of the new currency.

After an initial burst of strength in the first few hours of trading on Monday, the euro had yet to find a sustained direction.

It fell by nearly two cents against the dollar in a few minutes on Wednesday, as sales of the euro for dollars in a thin market sparked a rush out of the new currency.

With most action in the foreign exchange markets since Monday driven by the dollar's fall against the yen, the euro has yet to develop a character of its own.

And problems with Target, the real-time settlement system, have led to some creeping doubt about the eurozone central banks' control over trading in the new currency.

Some market participants also blame European central banks for failing to intervene as expected in the markets, causing Wednesday's sharp fall.

In the last hour of foreign exchange trading in Europe on Wednesday, the euro dropped from \$1.175 against the dollar to \$1.155, more than a cent below the rate at which the new currency was launched.

Market analysts said that

sales of euros at about 4pm European time on Wednesday caused a small drop in the value of the currency.

But, said one analyst, "traders then expected the European central banks to come in again with bids for the euro which had been on offer earlier in the day".

"When they did not materially raise the euro further, and traders who had earlier taken out options to protect themselves against a fall in the currency exercised them, leading to more heavy sales."

Yesterday the euro traded slowly higher, finishing the London trading session at \$1.16.

Tony Norfield, currency strategist at ABN AMRO in London, said: "The well-publicised settlement problems with the Target system did not directly cause the euro to fall."

"But they have meant that euro bulls have been wary of entering the markets on a large scale, meaning that positive sentiment on the euro at the moment is not being backed up with capital flows."

Mr Norfield added that foreign exchange dealers had seen few signs of clearing problems themselves.

However, the delays in moving collateral for money market operations around the settlement system had alerted them to the possibility of logjam in the markets.

Market analysts said that

**Egypt may convert dollar reserves**

By Mark Huband in Cairo

Egypt is considering converting part of its dollar reserves into euros, and has opened euro accounts at European central banks. The country's foreign currency reserves come to the equivalent of about \$20bn, most of which is in US dollars.

All Europe's main trading partners in the Middle East and North Africa have responded quickly to the launch of the new currency, with a view to reducing currency conversion costs and exploiting the weight of the euro against the US dollar. Banks throughout the region have introduced facilities for trading in euros as well as in payment and settlement operations.

"In the coming period we will be monitoring the market closely. I'm talking about shift and change, which may have an impact on the structure of our reserves," said Ismail Hassan Mohamed, governor of the Central Bank of Egypt.

Egypt's total trade with European Union countries stood at \$3.5bn in 1997-98, accounting for 30 per cent of its exports and 39 per cent of its imports. A total \$4.5bn of this is accounted for by the top five countries in the 11-member euro-zone. Egypt is hopeful the UK will soon join the zone, because of benefits to Egypt/UK trade, which in 1997 stood at \$518m. Tunisia has also moved quickly to reap the benefits of dealing in the euro. Europe accounts for 75 per cent of its annual trade and European currencies account for up to 55 per cent of Tunisia's foreign payments.

The central banks in both Egypt and Lebanon have asserted increasing independence from government in recent years, and the launch of the euro under the control of the European Central Bank is expected to be referred to widely as an example of the benefits of both independence and monetary union.

Gulf currency dealers, whose currencies are all pegged to the US dollar, traded only small amounts in the euro during the first three days of the new currency's life. Dealers were comparing the relative strengths and weaknesses of the euro with the D-Mark and the French franc, though bankers expect euro trading to become fully established within the next few months.

For governments the prospect of denominating bond issues in euros is now widely expected to be considered, marking a big shift away from the US dollar, in which bonds have been routinely issued.

The advantage of euro-denominated debt has yet to be clarified by Arab central bankers. Egypt's total debt stock currently held in the currencies of the euro-zone amounts to \$3bn, which the government views as effectively held in euros by virtue of the fixed exchange rates within the zone.

Mr Hassan said no decision had been made as whether new borrowing would be made in euros.

### Stability viewed as safety net for leap into unknown

By Wolfgang Milchau in Frankfurt

The "tripolar" international currency system espoused by Keizo Obuchi, Japanese prime minister, will find a receptive audience during his visit to Europe this week. The only question is why.

With the yen in the midst of wild fluctuations, it is not hard to understand why the Japanese government would like some form of arrangement, however loose, to promote stability for its currency.

Why the German or French governments should be exercised over the question of exchange rate stability, however, is less obvious. The core currencies of Europe find themselves at the end of a long period of exchange rate stability, with no apparent need for controls.

Yet Oskar Lafontaine and Dominique Strauss-Kahn, the German and French finance ministers, have both expressed support for target zones. Their concern is for the great unknown that stretches out before a newly minted euro.

In the short term, however, prospects for any form of target zone system being agreed between the big three are virtually zero. The US administration is opposed because an exchange policy for the dollar might upset the carefully calibrated mix of fiscal and monetary policy in the US.

Central bankers in the US and in Europe also recently came out against target zones, arguing that exchange rate targets might in the longer term conflict with domestic price stability

what we won on the monetary front on the commercial front". Read for this that an overvalued euro could damage exports and so cause job losses, something the governments in neither Paris nor Bonn can afford.

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"The key is the balance of political powers in Congress," said Jim O'Neill, head of currency research at Goldman Sachs. "That would influence the White House. If the Democrats take charge of both sides of Congress in circumstances where the trade deficit is moving the way it is now, exchange rate issues are going to become more important."

Fred Bergsten, director of the Institute for International Economics, and James McGuire, a former US Treasury official, have nevertheless signalled that they intend to keep up the pressure. Their eyes are on the medium term. Currency analysts predict a strong devaluation of the US-dollar could trigger a change in US policy.

"If Canada were sharing the stronger US dollar, Canadian oil, timber and mineral exporters would have been hurt much more than they have been by slumping resource prices. Canada's flexible exchange rate "acts as a safety valve", says Mr McGuire.

A Bank of Canada official said that many European countries, though not as politically feasible as Canada, are in similar circumstances, a self-defeating prospect in which Canadian exports can only be maintained by further currency devaluations. Similarly, European countries outside Emu may find themselves insulated from the competitive dynamics of the common currency is expected to create.

Richard Harris, a Simon Fraser University economist, argues that Canada's growing trade integration with the US requires stable and predictable rates of exchange. The volatility of the Canadian dollar, which jumped from 71 cents US in 1985 to 89 cents in 1991 and as low as 64 cents recently, has encouraged many companies to seek greater stability by locating in the US.

Last year, for instance, when the Asian financial crisis pummeled commodity prices, the Canadian dollar dropped by more than 10 per cent against the US dollar, as did the currencies of other big resource exporters such as Australia and New Zealand.

John McCallum, chief economist at the Royal Bank, says that defending a fixed exchange rate in the face of falling commodity prices would have forced the central bank to "jack interest rates through the roof".

Tom Courchene, a Queen's university economist, argued

and we would probably be in recession today".

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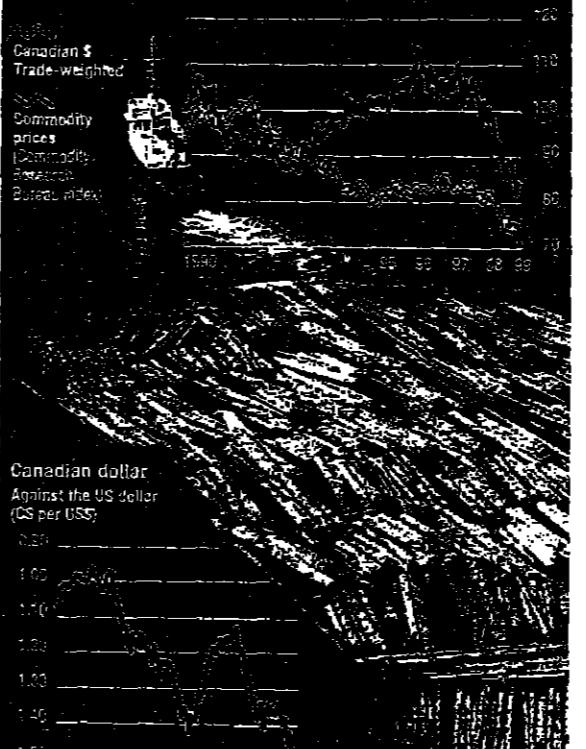
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### Canada: towed down



in a recent paper that the legacy of three decades of floating exchange rates has been a decline in the Canadian dollar from parity with the US dollar in the early 1970s to roughly 65 cents US today.

The central bank has yet to be persuaded that any of these concerns outweigh the benefits of exchange rate flexibility. The message to European countries fretting about remaining outside the euro zone? As one central banker put it: "Don't be too alarmed."

### Canada remains the party pooper

Central bank has refused to join the celebrations for the launch of the single currency, giving ammunition to its fellow sceptics, writes Edward Alden

mid all the enthusiasm leading up to the launch of Europe's single currency, the euro, one polite voice of dissent came from an unlikely place, Canada's central bank.

In late 1997, when the project of economic and monetary union was still in some doubt, the Bank of Canada published an article that provided plenty of ammunition for the sceptics.

Current opinion and the

dry indicate that the countries now heading towards Emu [economic and monetary union] do not seem to form an optimum currency area, which means that their venture is essentially political rather than economic," the article concluded.

That harsh judgment, based on the difference in economic structure among the European nations, may have given some comfort to the UK, Sweden and Denmark which have chosen to remain outside the euro zone.

With a small economy that sends more than 80 per cent of its exports to a single market, the US, Canada has long grappled with the arguments in favour

of a common currency. And we would probably be in recession today".

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## EUROPE

# Socialists raise stakes in Brussels dispute

By Neil Buckley and  
Emma Tucker in Brussels

The European Parliament's largest political group, the socialists, yesterday raised the stakes ahead of a censure motion against the European Commission, warning that it would vote to sack all 20 commissioners next week if other groups tried to target individuals.

At the same time, Pauline Green, leader of the socialist group, also warned that the

institutional stand-off was jeopardising vital reforms to prepare the EU for eastern enlargement.

It was Mrs Green who last month presented the censure vote, after parliament voted not to sign off the EU's 1996 accounts - challenging the Commission's financial competence following allegations of mismanagement and corruption in some EU programmes.

She had always said that the 214 socialist MEPs would treat the motion as a vote of

confidence and would back the Commission.

But following indications that other groups, unhappy with the idea of an indiscriminate censure - parliament's only official sanction against the Commission - would try in find ways to press individual commissioners to resign, Mrs Green said yesterday that the socialist group might change its position.

"If a resolution is passed which says that this commissioner or that commissioner

should be sacked then we will vote in favour of the motion of censure," she told journalists.

"If you believe that commissioners have got to resign, you can't sack individual commissioners, you've got to sack the whole lot."

Some other groups interpreted the high-risk strategy as an attempt to frighten them off targeting individuals.

The European Liberal Democrats, parliament's

third largest group, agreed on Wednesday to table a non-binding resolution calling for resignation of two commissioners - Edith Cresson and Manuel Marín - responsible for programmes which have attracted the most criticism.

The centre-right European People's party, the second biggest group, was yesterday attempting to win broader support for a strategy involving demanding answers from the Commission to a series of questions on its commit-

ment to putting its house in order.

If its answers were unsatisfactory, the group would launch resolutions targeting individual commissioners.

Jacques Santer, Commission president, admitted this week there had been some management problems - often due to lack of human resources - but fraud cases had been few and small scale.

No commissioners were personally responsible, he added.

## NEWS DIGEST

## PLAN TO DELAY REPROCESSING BAN

## German coalition may compromise on N-policy

German government officials indicated yesterday that a compromise had emerged to settle a damaging row within the ruling coalition over its commitment to abandon nuclear energy. Chancellor Gerhard Schröder and his junior partners, the environmental Greens, have been locked in a fierce political battle over how quickly the phase-out can be achieved. The Greens want it to go ahead as soon as possible.

The withdrawal was to have begun with an immediate ban on German nuclear waste being sent abroad for reprocessing. But nuclear companies warned that could put them in breach of contract with French and British reprocessing companies.

The economics ministry said it was now discussing a plan to delay the ban for one year with representatives of Jürgen Trittin, the Green environment minister. Mr Schröder's centre-left Social Democrats and the Greens are due to meet next Wednesday to hammer out their differences on the issue. Reuters, Bonn

## TURKISH POLITICS

## Ecevit seeks to form cabinet

Bülent Ecevit, the veteran Turkish political leader, was yesterday asked to form a caretaker administration to run Turkey until elections scheduled for April 18.

Mr Ecevit, a former socialist prime minister, plans to present a cabinet list to Suleyman Demirel, the Turkish president, on Monday, and said he would have no problems in winning a vote of confidence in parliament scheduled for January 17. Mr Ecevit's reappointment as prime minister designate marks the end of a protracted search for a new administration which has lasted since Mesut Yılmaz, the centre-right prime minister, was ousted in a no-confidence vote 43 days ago.

Mr Ecevit is expected to form a coalition with the participation or support of Mr Yılmaz's Motherland party and True Path, the country's other centre-right party led by Tansu Çiller. Leyla Boulton, Ankara

## ELECTRONIC WHOLESALE BOND MARKET

## Lamfalussy to become chief

Baron Alexander Lamfalussy, the former president of the European Monetary Institute (now the European Central Bank), yesterday was named chairman of EuroMTS, the new pan-European electronic wholesale bond market.

Baron Lamfalussy, 68, also a former head of the Basle-based Bank for International Settlements, said EuroMTS was currently the only initiative in Europe "capable of implementing a broadly distributed euro-denominated wholesale government bond market".

EuroMTS is expected to become the reference point used by both Euro governments and financial institutions for the European sovereign debt market.

EuroMTS, a newly created private company incorporated in the UK, was launched last November and trading is expected to begin in the first few months of this year. Paul Bettis, Milan

## KOSOVO CRISIS

## Serbs blockade Pristina

Armed Serb civilians blocked all main roads in Kosovo yesterday, virtually sealing off the provincial capital Pristina, according to eyewitnesses and observers.

The action comes in protest against the killing of a Serb security guard on the eve of the Orthodox Christmas. Serb sources confirmed the cutting of most of the roads and an Organisation for Security and Co-operation in Europe (OSCE) spokesman also confirmed that at least two had been blocked. "People are manning road blocks armed with automatic and semi-automatic rifles. They are not letting anyone through," said an eyewitness.

French president Jacques Chirac called yesterday for renewed diplomacy to solve the Kosovo crisis, saying the six-nation Contact Group should initiate new action and the warring sides should show responsibility. "Strong diplomatic action is urgently required to get out of this dangerous diplomatic impasse," he said. Reuters, Pristina

By James Blitz in Rome



Pope John Paul (left) and Massimo D'Alema: communists were excommunicated 50 years ago AP

## Egypt may convert dollar reserves

In an official visit hailed as the latest attempt by Mr D'Alema to overcome his part as a prominent member of the Italian Communist Party (PCI), the prime minister is to have a half-hour official audience with the Pope.

The meeting, which will have all the trappings of a state visit, is being seen by commentators as a milestone for Italy's communists and their heirs.

Fifty years ago, Pope Pius XII excommunicated all members of the Italian communist party - a move that meant that thousands of PCI members were denied baptism, entry to churches or a religious funeral.

The edict was repealed by Pope John XXIII in 1963. But even after this date and well into the 1990s, the Vatican actively ensured that members of the once mighty PCI were kept at arms length from entering any Italian government.

Last October, when Mr D'Alema became the first former communist to

become prime minister, the Vatican's response was notably cool.

The Vatican daily, L'Observatore Romano, reacted bitterly to his appointment, remarking bluntly that the new premier was "a man from the apparatus of the ex-Italian communist party".

Today's meeting is the tenth time that an former communist statesman has received an audience with Pope John Paul.

It follows attempts by Mr D'Alema to move his party,

the Democrats of the Left (DS), away from its communist past.

The party dropped the hammer and sickle from its emblem one year ago.

Mr D'Alema has made clear his admiration for the Pope.

"Massimo is not a believer, it's no secret," said Linda Giuva, his wife, earlier this week. "But he admires the Pope, he considers him one of the century's great personalities."

Behind the symbolism of

today's meeting, there are also thorny issues for the Vatican and the Italian republic to discuss.

The Pope is hoping that Mr D'Alema will carry out a pledge to give state funding to Catholic schools.

Both sides must also agree the exact terms of church-state relations in the area of criminal prosecution, amid a continuing investigation by Italian magistrates into the Archbishop of Naples, who is accused of involvement in a

## Plan would cut German EU payments

By Ralph Atkins in Bonn

Germany's net payments to the European Union would be cut substantially, while the UK would be \$2.4bn (\$2.7bn) worse off under proposals put forward yesterday for reforming EU finances by an independent council of economic advisers working for the Bonn government.

Germany would be better off by \$5.2bn under the proposals for cutting EU agricultural, structural aid and regional policy budgets by 25 per cent, as well as overhauling the system for determining contributions by member states.

The advisory council also argued that the basis for the UK's EU rebate, negotiated by former prime minister Margaret Thatcher in the early 1980s, no longer existed and should now be surrendered.

"If the UK does not give up its rebate, then you can do practically nothing, you can only make cosmetic changes," said Professor Manfred Neumann, the council's chairman.

The report highlights the political difficulties Germany will face in its efforts to win a significant reduction in its net contribution to the EU, which reached €1bn in 1997 - by far the

highest of any member state.

Bonn, which currently holds the EU presidency, argues the planned enlargement of the Union cannot go ahead until the Union's finances are reformed. But if Germany should follow the council's advice, it will meet stiff resistance from the British government, which has said its rebate is not up for discussion.

The council suggested the existing complex mechanisms for determining member states' contributions should be replaced by a system based on member state's national income and voting strengths within the EU. Countries receiving money from Brussels for EU programmes should co-finance them to a far greater extent.

Under the advisory council's proposals, France would benefit by a net €1.6bn; Italy, Spain and Greece would be worse off - although not to the extent of the UK.

German diplomats played down the significance of the report, arguing that the problems of the EU's finances required political, rather than academic solutions. But Werner Müller, economics minister, said the council's report "confirmed" Germany's negotiating position in Brussels.

## Accord clears way for Polish steel job losses

By Christopher Bobinid  
in Warsaw

The Polish government yesterday signed a deal with unions and employers which cleared the way for 17,000 redundancies in the steel industry in the industrial district of Silesia over the next five years.

Coal is heavily concentrated in Silesia, which until now has had an unemployment rate of around 5 per cent, one of the lowest in the

country. The national average is just over 9 per cent.

Last year the government introduced a redundancy scheme for the state-owned coal industry, which should cut total employment, currently 246,000, by more than 50 per cent over the next four years.

Over 90 per cent of the steel industry is in private hands and the government is set to complete the sector's privatisation by the end of next year. Talks are cur-

rently continuing with British Steel on the takeover of the Huta Katowice steelworks.

Voest Alpine, the Austrian steelmaker, is negotiating a big investment in the Sezimovice steelworks in Krakov. The planned takeover should see around \$1.5bn spent on modernising the two mills and will also involve significant redundancies.

The two mills cover half of the industry's 8m ton steel output. Their disposal is

being closely watched by the European Commission in Brussels, which has been set the task by the member countries of ensuring that Poland privatises and ends state aid to the sector.

Poland is negotiating an accord with Brussels which would see the EU accepting a target annual capacity for Poland's steel industry of 13.7m tonnes in 2010. The target employment level is set at 40,000 compared with the 90,000 currently

employed in the sector. Under yesterday's accord the state budget will cover a quarter of the 800m zlotys (\$2.28bn) redundancy programme. The mills themselves will pay half the total outlay. The remaining 200m zlotys will be paid for through the European Union's Phare aid programme.

The steel accord contrasts with Poland's 4.5bn zlotys coal scheme where the state is paying for the redundancy scheme, with the employers covering a third of the cost.

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Workers near to retirement age will be able to take up their pensions early while others will be offered free

retraining courses. A mere 1,500 people will qualify for a 30,000 zlotys one-off redundancy payment. This year a total of 232m zlotys will be spent on the job redundancy scheme, with the employers covering a third of the cost.

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IMPEACHMENT CASE NO ONE YET KNOWS HOW IT WILL PROCEED, LET ALONE END; THOUGH A SHORT TRIAL NOW SEEMS UNLIKELY

# Many trials ahead as bargaining goes on

By Mark Suzman in Washington

The most important trial in modern US political history may have begun, but late yesterday it still remained unclear exactly how it would proceed, let alone end.

Even as William Rehnquist, the chief justice of the Supreme Court, was swearing in members of the Senate to act as jurors for the duration of the impeachment proceedings against President Bill Clinton, behind the scenes manoeuvring on their structure and format was continuing.

Following sustained opposition from rightwing Republicans, earlier proposals for a very short trial lasting only a few days seemed dead. Beyond that, however, little seemed certain.

The most contentious issue remained whether witnesses would be called and if so, how many.

Democrats and the White House have strongly opposed such a move, arguing that it would prolong proceedings and was unnecessary given the amount of information already collected by

Kenneth Starr, the special prosecutor.

Republicans initially proposed a closed-door meeting of all senators. However, Democrats rejected the move on the grounds it was unlikely to solve the problem.

In a bid to win support for a shorter trial, the White House yesterday indicated that, while the president's lawyers did not believe the record was entirely correct, they were prepared to let the testimony in Mr Starr's report go unchallenged in the interests of a rapid resolution to the crisis - the first time it had made such a commitment.

However, Joe Lockhart, Mr Clinton's press secretary, warned if the Senate decided to call witnesses, the White House was prepared to launch a comprehensive rebuttal that could significantly lengthen the proceedings.

"If they insist on bringing witnesses it will significantly extend and delay this process and all bets are off," he said.

But the Republican man-



Henry Hyde, chairman of House of Representatives' Judiciary Committee, after reading out charges against Clinton in Senate chamber AP

agers from the House of Representatives - who will act as Mr Clinton's prosecutors in the trial - continued to insist they should be permitted to call key witnesses to support their case that the president committed perjury and obstructed justice in covering up his affair with Monica Lewinsky, the former White House intern.

At the very least, they

wish to cross-examine Ms Lewinsky, Betty Currie, the president's personal secretary and Vernon Jordan, a confidant of Mr Clinton.

A small bloc of around 15-20 conservative Republican senators have been backing the House moves, but a similar group of moderates are opposed to having witnesses for fear a drawn-out trial could have damaging repercussions on

the party in the 2000 elections.

Republicans hold a 55-45 majority in the Senate, with nearly all the Democrats opposed to a full trial.

In an effort to flesh out a compromise, Trent Lott, the Senate majority leader, was yesterday working on a new plan which would restrict calling any witnesses unless there were conflicts in the testimony contained in the

Starr report that required clarification. A majority of members would have to approve any witness called by either the prosecution or the defence.

If such a proposal is adopted, the trial will most likely begin some time next week, last for around a month, but would not drag on into the spring and summer as many members on both sides fear.

# Microsoft to begin defence next week

By Richard Wolffe  
in Washington

After 10 weeks of allegations of predatory conduct, industrial sabotage and technical obscurity, the US government's antitrust case against Microsoft entered its final stages yesterday with neither side conceding any ground in the bitter courtroom dispute.

Franklin Fisher, economics professor at Massachusetts Institute of Technology, insisted Microsoft had pursued illegal, anti-competitive strategies to preserve its dominant market position over the computer industry. Microsoft will begin its attempts to demolish Mr Fisher's - and the government's - case when it launches its defence next week with the first of 12 witness.

While his evidence has cast no new allegations against Microsoft, Mr Fisher has underscored how the antitrust case revolves more around Microsoft's central product, Windows, than its famously competitive battles over internet software.

He has argued that Microsoft feared its Windows operating software - which drives more than 90 per cent of the world's personal computers - was being undermined by the development of internet browsing software.

The government claims Microsoft feared that such browsing software - which allows computer users to read information on the worldwide web - would displace Windows as the most important and visible software on personal computers.

As the US Justice Department's final witness and chief economics expert, Mr Fisher effectively summarised the government's charges that Microsoft had "created, preserved and increased barriers to entry" in both the operating system and internet software markets.

The judge appeared to reject Microsoft's argument that the merger between Netscape Communications and America Online would pose a substantial competitive threat to Microsoft.

Last month he suggested the merger with Netscape - the internet software pioneer which is Microsoft's alleged victim - could represent a "very significant change" in the playing field.

# FCC nearing decision on telecoms mergers

By Mark Suzman

The head of the Federal Communications Commission, the chief US telecommunications regulator, yesterday said the agency was planning to rule within six months on three big pending mergers.

Outlining his agenda for 1999, William Kennard added the agency would soon announce new rules

designed to speed up internet access for residential users. "Americans want the internet to go faster," he said.

Mr Kennard said he expected the FCC to make in the first half of this year a final decision on AT&T's proposed \$32bn (£19bn) takeover of TCI, as well as the \$56bn planned merger between SBC Communications and Ameritech and the \$52bn

purchase of GTE by Bell Atlantic. The FCC is required to assess whether all telecommunications mergers are in the "public interest".

Mr Kennard hinted the FCC was looking favourably on the proposed AT&T/TCI deal, which has already been approved by the Justice Department, as the company was proposing to upgrade its network to provide faster

internet access and other services. "It has the prospect of being a very exciting transaction because it is just what Congress anticipated in the 1996 Telecommunications Act [designed to deregulate the domestic US telecommunications market]," he said.

However, the FCC chairman was more cautious about the other two proposed mergers, which are

opposed by consumer groups and long-distance companies. The FCC has been involved in a long-running battle with the so-called Baby Bells - regional phone monopolies including SBC, Ameritech and Bell Atlantic - over whether they have allowed sufficient competition in their local market to be permitted to offer long-distance services.

Although he declined to release details, Mr Kennard also said the FCC would this month issue rules to create incentives for companies to invest in high-speed internet access for consumers. Many companies have been delaying making the necessary upgrades to systems because of unresolved disputes over whether and how competing Internet service providers might be granted access to their networks.

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## Mexican bank feels inflation pressures

By Henry Trick in Mexico City

A year after Guillermo Ortiz took office as governor of Banco de México, a sharp rise in inflation has sapped the credibility of the central bank and put it under additional pressure to meet this year's tough pricing targets.

According to Mr Ortiz, inflation in 1998 was 12.7 per cent, well above the 12 per cent target and higher than the 15.7 per cent annual level he inherited when he took over an autonomous institute whose sole mandate is price control.

The poor performance has forced economists to ratchet up their inflationary expectations for this year. While the government is targeting a rise in the consumer price index of 13 per cent, a recent central bank survey of 26 private economists showed they expected inflation of 16.22 per cent. Some corporations are drawing up their budgets on estimates of 19 per cent inflation or more.

Complicating the bank's task is Mexico's political calendar. Presidential elections will be held in 2000, and Mr Ortiz, an influential member of the ruling Institutional Revolutionary party, is considered reluctant to drive the economy into recession to curb inflation.

Controls on inflation have been undermined by a recent surge in the price of public sector products such as petrol and diesel, putting the onus on the central bank and fiscal policymakers to synchronise efforts.

Late last year Mr Ortiz admitted the fight against inflation had been "unsatisfactory", and he vowed to wrestle it back down this year.

A top aide noted that price increases were largely fuelled by unexpected shocks - such as low oil prices, a 25 per cent slide in the peso, and bad weather. But he acknowledged these were merely "apologies".

"Credibility is the key word this year, and the only way to win back our credibility is to reduce inflation," a deputy bank governor said this week.

## Twelve top banks act to cut risks

By George Graham, Banking Editor

Leading international banks have formed a taskforce to tighten up risk management practices in the wake of the near-collapse of the Long Term Capital Management hedge fund last summer.

A group of 12 banks from the US and Europe have formed a committee to set out new industry standards for managing counterparty risk and controlling exposures in over-the-counter derivatives markets. The group is expected to propose new measures this spring.

"The intent is to promote enhanced best practices in credit and market risk management and in compiling key information," the group said in an announcement yesterday.

Some regulators said the initiative could be an attempt to head off the threat of greatly increased regulation imposed by bank supervisors.

The Basic Committee of international banking supervisors is also expected this month to propose new measures dealing with highly leveraged institutions such as hedge funds.

But some leading regulators, including Alan Greenspan, chairman of the Board of Governors of the Federal Reserve, are sceptical about the ability of governments to deal with such risks by increased regulation.

"Twenty-first century financial regulation is going to increasingly have to rely on private counterparty surveillance to achieve safety and soundness. There is no credible way to envision most government financial regulation being other than oversight of process," Mr Greenspan said in a speech.

The industry group is chaired by Gerald Corrigan, former president of the Federal Reserve Bank of New York and now a partner at Goldman Sachs, the investment bank, and Stephen Thieke, another former Fed official who now heads risk management at J.P. Morgan, the US wholesale bank.

## NEWS DIGEST

### US ECONOMY

## Factory orders point to strong finish for 1998

New orders to US factories rebounded in November, partly recovering from a sharp decline the month before, but analysts are watching worrisome year-end unemployment benefit applications. Orders rose 0.6 per cent to a seasonally adjusted \$337bn following a 1.7 per cent plunge - the sharpest in five months - in October, the Commerce Department said yesterday. It was the fifth increase in six months, suggesting the economy wound up 1998 on a strong note. For the first 11 months of the year, factory orders were 2 per cent higher than the same period of 1997.

Economists have been scrutinising jobless claims at state unemployment offices for signs the global economic crisis might pinch US workers. During the week ended January 2, a seasonally adjusted 350,000 claims were filed, the Labour Department said. That represented a drop of 22,000 but only partly made up for a jump of 63,000 to 372,000 - the week before. AP, Washington

### PEACE TALKS

## Colombian president snubbed

President Andrés Pastrana of Colombia was snubbed yesterday by Manuel Marulanda, head of the Revolutionary Armed Forces of Colombia (Farc) guerrilla group, who failed to turn up at the start of formal peace talks.

An opening ceremony in San Vicente, a remote jungle town, was packed with government officials, diplomats and foreign guests. Guerrilla spokesmen had earlier cited security concerns as a possible reason for Mr Marulanda to boycott the meeting, which marked the start of talks between Farc and government representatives later this year. Reuters, Bogotá

### PINOCHET HEARING

## Legal rift with Santiago

A breach between the Chilean government and the country's former leader, Augusto Pinochet, emerged yesterday when it became clear they will adopt different legal arguments before a House of Lords hearing later this month. British law lords will decide at the hearing whether Gen Pinochet can be extradited to Spain to be tried under torture, conspiracy to murder and hostage-taking charges.

Santiago will not argue that Gen Pinochet has immunity as a former head of state, as the former dictator's lawyers have consistently argued. Instead, according to its petition submitted to the House of Lords yesterday, the Chilean government will argue the proceedings to extradite the general to Spain to stand trial amount to a fundamental infringement of Chile's sovereignty.

This is despite the fact that Chile, under Gen Pinochet's leadership, signed international conventions outlawing torture and other crimes against humanity.

Gen Pinochet

Microsoft to  
begin defend  
next week

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## INTERNATIONAL

ANGOLA DIAMOND MINE AMBUSH REBELS KILL FOUR MINERS AT KEY GOVERNMENT PROJECT □ MINING COMPANIES TIGHTEN SECURITY

**Unita attack worries foreign investors**

By Gillian O'Connor in London

Foreign mining companies in Angola were re-examining their positions yesterday after four diamond miners were killed in an ambush by an armed band believed to be Unita rebels.

The attack came just two months after an attack at a Canadian-owned mining site left eight employees dead, 16 injured and 10 missing. Unita claimed responsibility for the first attack - at

Yetwene on November 8.

The four reported dead yesterday included Patrick Bergin, a British civil engineer and manager of the Angolan mining project, Mario Trepechio, a Brazilian, and two Angolan guards.

The attack occurred on the road to the Luzambo headquarters of the Cuango project operated by Sociedade de Desenvolvimento Mineiro de Angola S.A.R.L (SDM). Melbourne-based Ashton Mining has a 33 per cent interest in

SDM, alongside the state company Endimant and the Brazilian Odretech.

The attack took place even though SDM employs a security force of over 500, at a cost of \$1.3m a month.

The four employees who died were travelling from an important new development of Luzambo, the country's biggest diamond project, in a lone vehicle.

Luzambo has been tossed to and fro between the government and the rebels as

the fortunes of war have changed. Until 1992 it was a government project, but was under rebel control until the start of 1993.

Official large-scale mining only recommenced in August, and is expected to produce substantial revenues for the government. Analysts said the attack was one of a series by Unita designed to intimidate miners and worry foreign investors. But it seemed unlikely that the latest incident

would stop either local people or foreign companies continuing to mine diamonds in Angola.

Ashton said yesterday it had instructed Control Risks, its security adviser, to accelerate its review of Angolan arrangements. And DiamondWorks, the Vancouver-based company involved in the November attack, said it was still hoping to reopen its mine at Yetwene, though no date has been set.

Angola is the world's fifth largest source of diamonds, with an estimated 5.3m carats of rough stones worth about \$300m produced in 1997. Most of the mining consists of small scale illegal operations by or for the Unita rebels.

Analysts' concern is that the government is financed by oil and the rebels by diamonds, but Luzambo will give the government a strong additional source of cash.

**Blair builds on ANC ties with Labour party**

By Robert Paxton and Victor Mallet in Pretoria

Thabo Mbeki is a politician who chooses his words with care. So when the deputy president of South Africa said yesterday that the UK could never be "just another country", there was almost certainly a deliberate ambiguity.

Tony Blair, who is in Pretoria on a charm offensive, would like it to mean there is a special relationship between the two governments, because of their historic economic ties and the close links between the British Labour party and the African National Congress.

Partly because of a British colonial involvement in southern Africa, the UK is South Africa's biggest trading partner - two-way trade is worth £5bn a year - and the largest foreign investor, with about £10bn invested.

The future spoils for Britain could also be immense, according to Mr Blair's advisers, in terms of investments, exports and an association with the country expected to lead the regeneration of the African continent. And the UK prime minister has identified Mr Mbeki, expected to become president on Nelson Mand-

ela's retirement in the spring, as crucial to his ambitions.

It should also be good for South Africa with its modern economy and vigorous, four-year-old democracy, but feeling somewhat isolated at the tip of a continent plagued by wars and poverty - to have a close friend in Britain.

But the UK's colonial past has left scars and members of the South African government seem wary of the notion that the UK should be South Africa's bridge to the European Union.

And there is evidence of the dangers of an exclusive relationship. The UK's staunch support for South Africa in its prolonged negotiations to secure a favourable trade deal with the European Union has not delivered a way through an impasse over exports of South African port and sherry - although Mr Blair was hopeful of progress.

In most respects, however, the relationship between the two governments seems close. Easy Pataud, senior aide to Mr Mbeki, stressed that the struggle against apartheid had created many personal links between Labour and the ANC.

Mr Blair and Mr Mbeki



Special relationship: Tony Blair with Nelson Mandela yesterday

also share an ambition to transform their societies, their systems of government and their own political parties. The challenges facing Mr Mbeki - who presides over a racially divided society with high levels of illiteracy and an unemployment rate of 30 per cent - are more formidable.

Like Mr Blair, Mr Mbeki has to deal with left-wingers who nominally support the ruling party - the trade unions and the South African Communist Party are in

a formal alliance with the ANC - but embarrass it when the government tries to convince foreign investors of its commitment to a free-market economy. And the two men are both trying to combine economic success with welfare state modernisation.

It is matters such as these that have been discussed in meetings between members of Mr Blair's policy unit and their counterparts in Mr Mbeki's "co-ordination and implementation unit".

Some 42m of the senior debt is being provided by a loan from several bilateral and multilateral institutions, led by the Commonwealth Development Corporation. The International Finance Corporation (IFC), the World Bank's private investment affiliate, will take a further \$30m of the senior debt on its own books and another \$30m will be syndicated among commercial banks.

The IDA guarantee is understood to have been critical to mobilising the \$60m commercial bank financing for the project. It protects lenders against the government's failure to meet payment obligations under concession and transmission agreements.

The project sponsors had tried to increase the commercial bank participation under the IFC umbrella. But Farida Mazhar, of the IDA's project finance department, said recent problems in emerging markets had limited the banks' risk appetite and the IDA guarantee was needed to make the project's risk profile acceptable to the \$60m commercial bank loan syndicated by Société Générale.

Bertrand de la Borde, of Société Générale's project finance department, said the IDA guarantee had proved to be a "very valuable and powerful tool" in attracting private sector financing to one of the world's poorest countries.

The new power plant will generate about a third of the Ivory Coast's electricity, where demand is growing by 10 per cent a year. It is being developed on a build-operate-transfer basis, with a 24-year power purchase agreement granted by the government of the Ivory Coast.

It will be the biggest independent power producer in sub-Saharan Africa and will be operated by Cinergy, a special purpose company jointly owned by ABB Energy Ventures, Electricité de France and Industrial Promotion Services, an affiliate of the Aga Khan Fund for Economic Development.

## WORLD TRADE

**IDA loan guarantee for Abidjan power plant**

By William Hall in Zurich

The International Development Association (IDA), the soft-loan arm of the World Bank, has issued its first loan guarantee for a private sector project, clearing the way for a \$223m financing of the largest gas-fired power station in west Africa.

The IDA, which has lent more than \$100bn at concessional interest rates to the world's poorest countries, has been under increasing pressure to help mobilise pri-

vate capital for projects in countries not regarded as sufficiently creditworthy by commercial banks.

The \$30.3m IDA guarantee, the first to be issued by the association under a \$300m pilot programme approved in November 1997, acted as a catalyst for the Ivory Coast's biggest commercial bank financing.

The 288MW Azito power plant, on the outskirts of Abidjan, the Ivory Coast capital, is being financed by \$45m of equity, \$140m of senior debt, \$20m of subordi-

nated debt and \$15m of internal cash flow.

Some \$42m of the senior debt is being provided by a loan from several bilateral and multilateral institutions, led by the Commonwealth Development Corporation.

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**Hong Kong's copyright law finds few friends as pirates occupy 'twilight zone'**

Louise Lucas on how parallel import legislation is hampering retailers

**M**uch schooled as they are in the workings of the paranormal, would be mystified by Hong Kong. Their X Files' video discs, subtitled in Chinese, are being sold for a song at stalls across the territory, but there is no sign of the full-price, unsubtitled version.

Welcome to Hong Kong's twilight zone, or what one retailer calls the "piracy window": the time between cinema release and official home movie release. It is a staggered timetable zealously guarded by the entertainment industry, eager to maximise profit out of each monthly agenda.

Breaking it should be easy, given the different release timetables across the globe. But parallel imports, or side-stepping the official distributor to bring in overseas products, is banned in Hong Kong, so the pirates move in with helpfully subtitled versions instead.

They are illegal too, but the pirates' modus operandi (wooden wheelbarrow cart, roll of plastic sheeting, darting eyes on the look-out for policemen) makes it easier to elude upholders of the law. Would-be parallel importers, by contrast, are brand-name shops, making it harder to

hide products that breach the law.

Retailers say they dare not take what should be a commercial risk of chancing parallel imports as they would face criminal sanctions: HK\$50,000 (US\$6,450) per unit and four years in jail - the same penalty as pirates.

The law in question is the Copyright Ordinance, passed on the cusp of the handover of sovereignty in July 1997.

Its passage was accompanied by vigorous and lengthy debate, but 18 months on, the resulting legislation has critics even among those whom it protects - such as movie producers and local Cantonese stars - and it has reappeared on the parliamentary agenda.

Leading the charge are the retailers. Their arguments are compelling: Tower Records, the music and entertainment retail chain, laments its reduced stock and higher prices. The ban on parallel imports means it can only offer products available through local distributors, and these distributors are loath to deal in small quantities of non-mainstream goods: Oasis compact discs are fine, obscure jazz recordings are not.

Retailers further claim that distributors promptly

raise prices on becoming monopoly suppliers. Previously, retailers were able to source their goods from the cheapest vendor; now they are restricted to one distributor.

KPS, the territory's biggest video retailer with some 230,000 customers, collapsed late last year, at least partly as a result of the parallel import legislation. Formerly able to offer a broad range of products, it found its selection heavily depleted when forced to rely on local distributors. These distributors are less willing to cater to the tastes of expatriates (7 per cent of the population) and overseas educated locals, both markets championed by KPS.

The law allows for retailers to request permission from official distributors to import goods which the distributor is not prepared to supply, but in practice this provision has proved unworkable, as even the government admits.

"It seems (the process) did not work, but we are not quite sure why," says Ada Leung, acting assistant director of the intellectual property department. Retailers tell of fruitless calls and letters to distributors and say that distributors can prove elusive when a

would-be parallel importer is on the other end of the line.

Censorship can be neatly exercised by distributors buying up rights - and neglecting to distribute. Money is paid upfront when film rights are bought, but the sometimes blurry lines between business and politics - especially with regard to China, where broadcasters are keen to expand - means that it may not be wasted money for the distributor if it builds up credit in Beijing.

A film critic of Chairman Mao was bought locally, but has never been aired in the territory. Red Corner, in which Richard Gere plays a businessman locked up in China, is unobtainable although the distributor says it will be available "we just don't know when".

Robin Bridge, a lawyer specialising in property rights, says: "Undoubtedly it's a provision which assists censorship... it's sad these restrictions were imposed so close to the transfer of sovereignty."

Some quarters argue for even tougher legislation. In the pharmaceutical industry, as well as foods and beverages, parallel importing has taken off in the wake of the Asian financial crisis. Currency devaluations mean prices in Hong Kong - which maintained the value of its currency through its link with the US dollar - can now be double or more those

of comparable products in other parts of Asia.

Another sector with a

keen interest in preserving its rights is the book publishing industry.

Mrs Chow says of the law:

"It was controversial but it's fair to say in most markets you do have similar restrictions."

The industry argued that to allow parallel imports would be to damage the domestic industry - especially given the fact that lower prices were available just a hop across Hong Kong's (rather long and porous) border.

These and other arguments are landing squarely on the shoulders of Selina

Chow, a legislator who played a leading role in putting the ban on the statute books, and the government.

Mrs Chow says of the law:

"It was controversial but it's fair to say in most markets you do have similar restrictions."

Mr Stephen Selby, director

of the government's intellectual property department, agrees the law is "non-politically correct" and anathema to free trade and free markets.

"We're here to protect authors and artists," he shrugs. "Someone else must protect the others."

Blockbusters takes over KPS, Page 22



Pirated discs seized by customs on display last year. Reuters

## NEWS DIGEST

## SIERRA LEONE

**President and rebel leader order ceasefire**

Sierra Leone President Ahmed Tejan Kabbah said yesterday that he and rebel leader Foday Sankoh had ordered an immediate ceasefire in the fighting in the capital, Freetown. Mr Kabbah read out a statement from Mr Sankoh in which the rebel leader said: "Both parties ordered an immediate ceasefire so as to stop this carnage and this foolish destruction of our very limited resources."

Earlier, Mr Kabbah told a news conference at Freetown's Lungi airport town where he is sheltering from the fighting that he was prepared to free Mr Sankoh, who is under a death sentence for treason, if he agreed to certain conditions. Mr Kabbah listed the conditions as "an immediate ceasefire, adoption of the (1986) Abidjan Charter and consultations with my cabinet colleagues". If those conditions were met, after seven days he would release Mr Sankoh, he said. The rebels said on Wednesday they would stop fighting Nigerian-led West African intervention troops if Mr Sankoh was freed. Reuters, Freetown

## ISRAELI ECONOMY

**Inflation target raised**

Benjamin Netanyahu, Israel's prime minister, said yesterday the government would raise its inflation target for 1998 in an attempt to jump-start the sluggish economy ahead of elections scheduled for May 17. "Lowering inflation is less important at a time of world recession," said Mr Netanyahu, pledging not to lift the target to an "irresponsible extent". The announcement marks a shift in Mr Netanyahu's economic policy. Since his election in 1996, the government has fought inflation and cut the budget deficit despite relentless criticism from the business community.

This week, the finance ministry said Israel met its budget deficit target of 2.4 per cent of gross domestic product for 1998 - but only because of an unexpected injection of nearly Shk3.5bn (\$937m) from the Bank of Israel's reserves. Analysts expect the inflation target to be lifted from 4 per cent to 6 per cent later this month. Inflation was 7 per cent in 1997, the lowest in 30 years, but is expected to climb to about 8.5 per cent for 1998.

Avi Machlis, Jerusalem

## NIGERIA FUEL

**Price rise is moderated**

Nigeria's military government bowed to popular pressure yesterday and reduced last month's huge 127 per cent rise in fuel prices. A new price ceiling was set for petrol of 20 naira (18 US cents) a litre, 20 per cent down on the original rise. Trade unions had threatened strike action.

The big rise was aimed at easing crippling fuel shortages and ending subsidies the government can no longer afford. Popular anger at the price rise, which forced a dramatic rise in transport costs and has yet to have a significant impact on fuel scarcity, led to rioting in parts of the commercial capital, Lagos, this week.

One Lagos-based economist said the climbdown demonstrated weakness by the government could encourage popular pressure to reverse austerity measures. William Wallis, Lagos

## NEWS DIGEST

## US STEEL MARKET

**Clinton plans crackdown on low-priced imports**

President Bill Clinton and his economic advisers were yesterday drafting plans to crack down on a flood of cheap steel imports, White House officials said. A report to Congress will indicate more aggressive steps to ensure that trade laws were enforced, an official said. In response to demands for tougher action, the White House has been scrambling

NRA LEADER  
resident and rebel  
ader order ceasefire

# Canberra tax breaks offer on big projects

By Gwen Robinson in Sydney

The Australian government yesterday announced unprecedented tax breaks for foreign and domestic companies involved in private infrastructure projects worth nearly A\$1bn (US\$613m). The assistance, valued at A\$71m (US\$43.5m), would be the first under the government's new infrastructure tax rebate scheme and would apply to British, Japanese, US and Australian companies.

The scheme was proposed by the conservative coalition shortly before its re-election last October to facilitate projects it said would enhance economic development. Tim Fischer, deputy prime minister, said the scheme in its first round would help create 6,000 new jobs, mostly in regional areas and would boost economic growth.

Another factor in the

scheme, however, was growing official concern that Australia's tax regime is becoming more unattractive in a tightening climate for project finance. Some officials have warned that large, complex infrastructure projects would face increasing difficulty gaining competitive bids and financing arrangements without some form of incentive for companies.

Under the government's infrastructure borrowings tax offset scheme, tax breaks would be subject to environmental clearance and final approvals, Mr Fischer said. The largest of the first four would be A\$22.6m in rebates over five years to Duke Energy of the US for a 800km liquefied natural gas pipeline from Victoria to New South Wales. Construction of the A\$400m pipeline, to be built and operated by Duke, will start mid-year for

completion by late 2000. The three other projects to get tax rebates, also over five years, are:

- A planned A\$170m upgrade of Adelaide airport terminal in South Australia by a consortium led by Manchester Airport and Serco Group, both of the UK. The project would get A\$15.3m.
- A planned A\$154m electricity and steam co-generation plant in New South Wales, being developed by Alise Energy Australia, a unit of Japanese trading company Itochu, which would get A\$10.4m in rebates.
- A proposed A\$113m extension of a road project in Melbourne, and the development of an automated electronic toll collection system, which would get A\$12.6m in rebates. NEC Australia was involved in the toll system.

The four projects were chosen from 35 applicants.

## Shares soar as earnings confidence strengthens

By Gwen Robinson

The Australian stock market shook off its mid-summer torpor to reach record highs yesterday, reflecting renewed confidence in corporate earnings outlooks and recent economic growth projections.

In currency markets, the Australian dollar jumped nearly one US cent to US\$0.6318, its highest level in more than a month, spurred by a rise in commodity prices and active trading in the currency by US banks.

The stock market's benchmark All Ordinaries Index jumped 43.9 points to end at 2897.3, a gain of nearly 7 per cent in just two weeks and nearly 17 per cent from its October lows.

Analysts said investors were encouraged by strength in overseas markets. Local factors, however, were the driving force, said Robert Credaro, strategist at Macquarie Equities in Sydney. "Slowing global growth and pricing pressures on commodities and cyclical areas mean lower inflation and lower bond yields - that's all

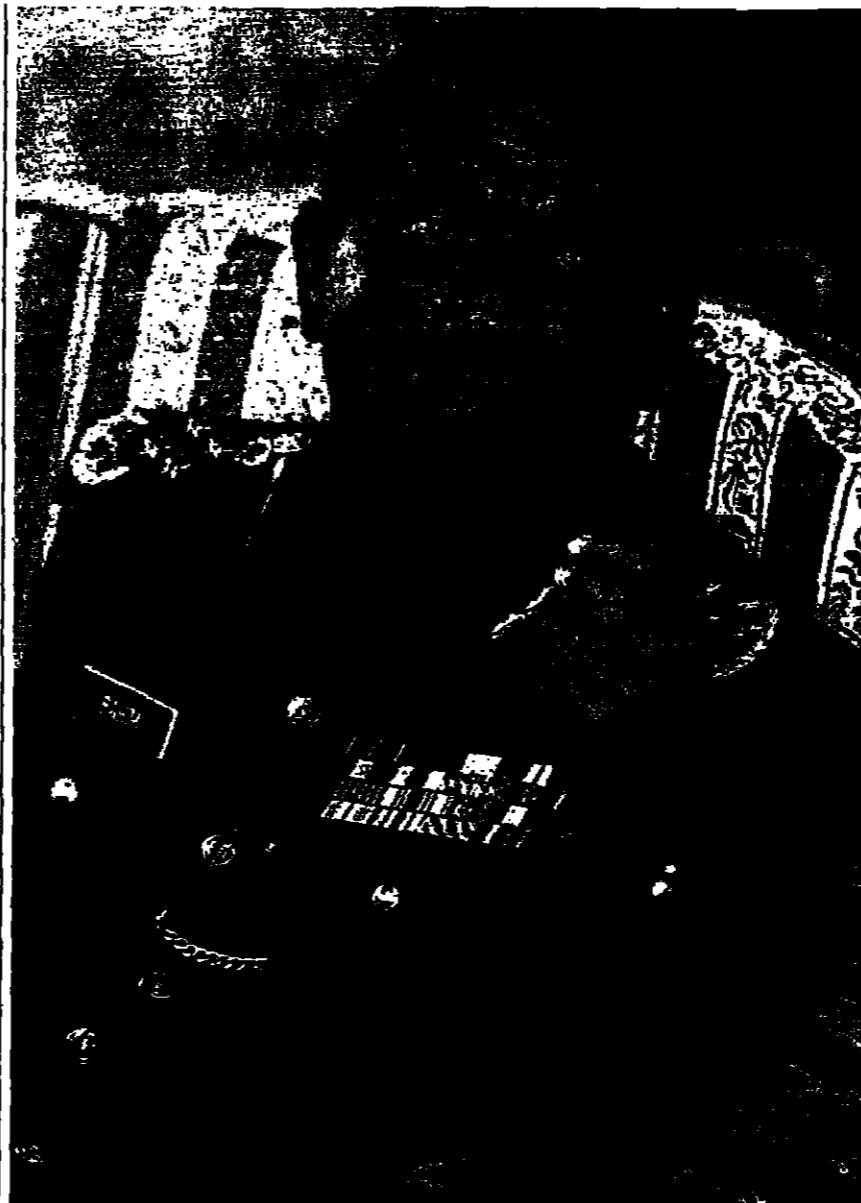
great for equities. But offshore markets are irrelevant here, apart from the issues which affect all stock markets."

The most important factor, he said, was a recovery in confidence toward banks and other financial stocks, which represent about 25 per cent of the market. In the second half of last year, financial stocks fell sharply on concerns about their exposure to Asian and other emerging markets. Most large banks and financial services companies, however, went on to report healthy profits for the year and prove their exposures relatively limited.

"There was a spillover effect from the regional meltdown, Russian upheavals and other factors... The market was cheap three to five months ago. People were imputing too much risk in sectors such as banks and financials. Now, they're up about 30 per cent from their October lows and they're looking expensive," Mr Credaro said.

In Thursday's trading, mining and other resources

mining and other resources



Abdul Rahim Noor takes full responsibility for the injuries done

## NEWS DIGEST

### WORLD BANK GUARANTEE

#### Thai power body 'has breached loan condition'

The World Bank is "actively monitoring" whether the Electricity Generating Authority of Thailand (Egat) has breached a condition which enabled the Thai borrower to issue a \$300m bond last October. The bond - one of the first to be issued by an Asian borrower since the crisis began in 1997 - was possible only because of the partial guarantee provided by the World Bank. This enabled Egat to obtain a higher credit rating on the bond, thus attracting investors to buy the paper.

However, Egat is believed to have breached the covenant on the guarantee by reducing its electricity charges after having told the World Bank it would raise them. "Egat has breached the covenant on World Bank loans in the past," said a London banker. "Previously the World Bank has agreed to overlook breaches." An official at the World Bank said that if the breach had occurred it would affect the bank's "willingness to approve new guarantees" under its programme. Edward Luce, Capital Markets Editor

### JAPANESE ECONOMY

#### Household spending increases

Japanese household spending crept up 1.3 per cent in November compared with the same period the year before, according to a monthly survey by the Management and Co-ordination Agency released yesterday.

But economists said the increase, which followed a 1 per cent decline the month before, reflected a spending spree triggered by a series of discount sales by supermarket and convenience store chains, and cautioned that the survey was considered an unreliable measure of actual spending. Families in a small sample of households polled by the government agency spent an average Y16,079 (\$2,800) in November, the same month when Ito Yokado, a leading supermarket operator, launched a discount sale. Alexandra Harvey, Tokyo

### CHINESE CONSTRUCTION

#### 'Buy-local' order to builders

China has issued an instruction that state construction units should use domestic materials in building infrastructure under the state's fiscal stimulus plan, official newspapers said yesterday.

The order, issued by the powerful State Economic and Trade Commission and the State Development Planning Commission, said that materials should be bought only from reputable medium and large domestic manufacturers. Only where the item was not available from local producers could it be imported.

The buy-local order follows a similar instruction late last year to China's telecoms companies to buy local telecoms equipment. James Kynge, Beijing

### TAIWANESE TRADE

#### Exports fall by 9.4%

Taiwan's exports, the engine of the island's growth, slid to US\$10.64bn last year, down 9.4 per cent compared with 1997, the Ministry of Finance said yesterday. Taiwan suffered a US\$291.3m trade deficit in December, and its surplus for all of 1998 was down 22.9 per cent at US\$5.9bn, officials said. Sluggish domestic demand reduced 1998 imports to US\$104.74bn, down 8.5 per cent from 1997 - although Taiwan still suffered a record US\$17.65bn deficit with Japan. Muri Dickie, Taipei

## Vietnam party expels dissident

By Jonathan Birchall in Hanoi

The Vietnamese Communist party has expelled a veteran party member who has emerged over the past 12 months as the most outspoken advocate of fundamental reform of the country's political system.

The decision to expel the retired general, Tran Do, from the party is seen by diplomats in Hanoi as evidence that Vietnam, like China, is tightening controls on dissent in the face of growing pressures from the Asian economic crisis.

However, in contrast to the situation in China, Tran Do is a member of Vietnam's political elite, who served on the Communist party's powerful central committee, gaining a reputation as a liberal before he was removed in 1991.

Since late 1997, Tran Do has written a series of lengthy, critical letters to the party's top leadership, which were unofficially circulated in Hanoi. Initially inspired by an outbreak of rural unrest in his home province of Thai Binh, the general argued that the party was losing the confidence of the people and needed to embrace radical reform in order to save itself.

His letters have included calls both for the easing of controls on freedom of expression and for free elections. In his most recent letter late last year, Tran Do wrote that Vietnam was "a society without liberty, always threatened by reversals, without future or facing a very precarious future".

Party and government leaders at first responded by claiming the general's views were part of normal internal debate within party ranks.

However, last year, the official media staged a press campaign against Tran Do, accusing him of disloyalty to the party.

## China renews attack on US technology report

By James Kynge in Beijing

China yesterday condemned for the second time in two weeks a US congressional report which alleges that Beijing has been for decades engaged in a concerted effort to steal US technology and has harmed US national security.

Zhu Bangzhu, foreign ministry spokesman, said the report was groundless. He expressed China's resentment and firm opposition.

"Obsessed with the Cold War mentality, a few congressmen run counter to the historical trend and fabricate rumours out of thin air in an attempt to obstruct improvement in Sino-US relations," Mr Zhu said.

"They are doomed to fail," he added.

The report, which remains classified, finds that US national security has been harmed by the transfer of

militarily useful technology to the Chinese. It was compiled during a six-month inquiry by members of the House of Representatives after allegations that Hughes Electronics and Loral Space and Communications had transferred sensitive missile guidance technology to China after the destruction of satellites belonging to the two companies in Chinese rocket launch explosions.

Diplomats in Beijing said China was preparing a sustained defence against allegations expected to emerge piecemeal from the report over the next few months.

The thrust of Beijing's rebuttals is expected to be that the congressional report was politically motivated by a minority of congressmen who have always harboured anti-China sentiments.

Christopher Cox, chairman of the special committee which compiled the report, said the special committee which compiled the report, which remains classified, finds that US national security has been harmed by the transfer of

has "had an axe to grind" against Beijing for many years, a Chinese official said.

Nevertheless, the report has the potential to become a powerful source of mistrust in the US-China relationship which has chilled somewhat since the successful summer summit between President Bill Clinton and Jiang Zemin, his Chinese counterpart, in Beijing.

Other areas of friction include Washington's criticisms over lengthy jail sentences given to Chinese dissidents last month and a trade surplus expected to reach \$60bn in China's favour last year.

Yesterday, however, it appeared that some of the sting had gone out of the ceremony on human rights.

The two sides are set to reconvene, after a five-year gap, a bilateral dialogue on human rights on January 11 and 12 in Washington.

## Hong Kong tightens up on share purchase loans

By Louise Lucas in Hong Kong

Hong Kong yesterday announced tough proposals to bring companies lending money for share purchases within its regulatory reach.

The proposals, which require margin finance providers to have a minimum paid-up capital of HK\$10m (US\$1.3m) and to maintain liquid capital of 5 per cent of their total liabilities, or HK\$5m if that is higher, are expected to go before the Legislative Council, or parliament, early this year.

The proposed new laws follow the collapse of several securities brokerages last year. At least two, including CA Pacific Securities, which folded in January last year, were dragged down by over-extensive margin financing which soured when the mar-

ket began falling.

The Securities and Futures Commission (SFC), the regulatory watchdog which drew up the proposals, estimates that in mid-1997 half of retail trading might have been accounted for by margin finance. That has since fallen to under 20 per cent.

Margin finance is an important business line for many brokerages and stand-alone companies. Some 231 stock exchange members offer the service; of these, 94 do so through associated money lenders.

Andrew Procter, SFC executive director for intermediaries and investment products, said he expected "almost all" the latter to move their money lending operations back into the securities company now that the incentives to remain sep-

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## BANK OF ENGLAND

# Interest rates cut again as the economy slows further

By Richard Adams,  
Economics Staff

Signs of a "continuing slowdown" in the UK economy yesterday led the Bank of England, the central bank, to cut official interest rates for the fourth successive month.

The Bank's monetary policy committee cited a turning point in the labour market and the risks of further damage from the international economy as reasons to trim rates by a quarter or one percentage point.

Short-term interest rates have now fallen from 7.50 per cent in October - when the committee cut rates for the first time - to 6 per cent, the level the Labour government inherited on taking office in May 1997.

Tony Blair, the prime minister, said during a visit to South Africa that the rate cut was "good news" for the economy. But Malcolm Bruce, Treasury spokesman

for the opposition Liberal Democrats, called on the government and the Bank to work together to push rates down to the European Central Bank's 3 per cent.

The Bank of England's decision surprised the markets, where many analysts expected the Bank to wait for economic data due this month.

Ciaran Barr, a senior UK economist at Deutsche Bank

said: "We feel there is more to come. January's data is expected to be on the soft side, with the killer statistic being the first fall in gross domestic product since the second quarter of 1992."

The Bank said domestic data and survey evidence had shown a continuing slowdown in the UK economy since December. "The labour market remains tight,

but it seems to have reached a turning point. Evidence from wage settlement and the Bank's regional agents suggests an easing of upward pressures on growth in pay," it said.

Risks from the international environment also "remain clearly on the downside". The Bank said it was able to cut rates in order to keep inflation on track to meet the government's 2.5 per cent target. Kate Barker, chief economic adviser for the Confederation of British Industry, the employers' lobby, said further cuts would be needed to ward off outright recession. "With continued weak global trends restraining prices in many sectors, inflation pressure is minimal," she said.

But the CBI did have glad tidings for retailers: sales volumes in December appeared to have picked up, defying some predictions. The CBI's distributive trades survey last month found 41 per cent of retailers reporting increased sales compared with last year, while 37 per cent said sales were lower.

Alastair Eperon, of the CBI, said growth was expected to continue moderately. "The indication that the underlying sales trend remains flat supports the case for interest rates to be reduced further."

Comment, Page 23

## Biggest commercial lobbies urge further reductions

The cut in interest rates was not enough to satisfy analysts and the business community, Richard Adams writes. Most observers are expecting the central bank to reduce short-term interest rates to 5 per cent or lower over the course of this year, bringing UK rates closer to those within Europe's single currency zone.

Ian Peters, director-general of the British

Chambers of Commerce, representing 110,000 companies in all sectors, said businesses would applaud the decision. "However, the Bank must remain firm in its resolve and over the coming months continue to move towards a more realistic and sustainable level of interest rates - in our view a level of 5 per cent or lower by the summer," he said.

How low the Bank is prepared to go remains an open question. In recent minutes, its monetary policy committee discussed setting interest rates at a neutral level "providing neither stimulus nor restraint" to the economy. Members are divided over the utility of a "neutral" interest rate but most economists think the current level of 6 per cent is well above it.

Comment, Page 23

# Analysts fear euro will hit company costs

By Kevin Brown,  
Industry Editor

Most equity analysts think the introduction of the euro in the first wave of 11 European Union countries will impose heavy costs on UK companies and damage profit margins in some industries, according to a MORI survey for Deloitte Consulting.

The survey also suggests that markets think many companies have failed to communicate their view of the impact of the single currency on competitiveness and profitability, and their

plans for responding to increased European competition.

However, MORI found that analysts were generally positive about the medium to long-term impact of the euro, citing economic stability, larger markets and reduced currency risks.

"Analysts are clear that the benefits of being inside the single currency would be substantial, but they are saying companies have not resolved or do not know how to resolve a number of strategic, information technology and organisational issues," said Hans Christian

Iversen, a Deloitte Consulting partner.

"A lot of them have a strategy, but they don't have an operational plan to back it up. They have not prepared detailed operational plans."

The survey adds to the weight of business opinion, which is broadly favourable to the euro. The Confederation of British Industry, the main employers' lobby, has called on the government to set a target date for UK membership.

However, many businesses remain opposed, as does the Institute of Directors, lead to greater choice for consumers.

ers, although 54 per cent thought it would make goods cheaper.

The survey suggests that companies' poor communications may already be harming their market ratings because analysts are already factoring in the implications.

Nearly 65 per cent said the euro would have a major influence on competitiveness and profitability (53 per cent) in their sectors. And 74 per cent said that the euro would become more important in assessing companies over the next three years.

Euro prices, Page 23

# IRA hints at possibility of return to violence

By John Murray Brown, Dublin

The Irish Republican Army referred yesterday to a possible resumption of violence if British ministers "again succumb to the unionist veto".

Unionists yesterday interpreted the statement as an explicit threat of renewed violence, despite earlier comments from the republican leadership that "the war" was over. Reaction in the Republic of Ireland was more cautious. A senior government official said the IRA had not ruled out decommissioning, as it had in previous statements.

David Trimble - leader of the Ulster Unionists, the biggest pro-British party in the region, and Northern Ireland's first minister - insists on some movement

by the IRA to dismantle its arsenal before Sinn Féin, its political wing, can take seats in a power-sharing executive to run Northern Ireland.

Unionists warned that the IRA's comments could harden UUP opposition to the proposed accommodation with Sinn Féin that is envisaged in the peace agreement.

John Taylor, UUP deputy leader, said the party might seek to "renegotiate" the accord if the IRA refused to decommission. "This, regrettably, may have to occur in the next couple of months if Sinn Féin has still failed to honour its obligations," he said.

British and Irish government officials said there is no such provision in the agreement.

Calls for UK government aid to help sell the factory and start production were dismissed as a "waste of money" because of the worldwide semiconductor recession.

Glen Massey, head of inward investment at PwC, the professional services firm, said it was unlikely the very indebted Hyundai would be able to raise £2.5bn to buy LG. The south Wales factory would remain on hold for at least 12 months until the chip market recovers.

Attempts by the opposition Conservative party to attract more women have been a resounding failure, according to research. The party, which has just 14 women MPs, has set itself a secret target of 250 women candidates for the House of Commons at the next national election. But at the last training weekend for aspiring MPs only 10 per cent of those attending were women - roughly the same proportion as stood for parliament at the last election. Margaret Thatcher, the country's first woman prime minister, is a Conservative. The party's efforts to woo young women into the party has also made little impact. A survey of 15,000 party members by the Bow Group, a Conservative think-tank, found that barely 3 per cent of party members are women aged under 45.

William Hague, the party leader, is keen to increase the number of female candidates and proposed that 25 per cent of those interviewed in the first round of the selection process should be women. But the plan was rejected last year by a party traditionally opposed to positive discrimination. George Parker, London

# Attempts to woo women fail

...AND DON'T TALK TO ANY STRANGE MEN

A cartoon showing a woman with a speech bubble that says "...AND DON'T TALK TO ANY STRANGE MEN". She is looking at a man who is holding a sign that says "PARTY SEEKS WOMEN MEMBERS". The woman is pointing her finger at the man.

Attempts by the opposition Conservative party to attract more women have been a resounding failure, according to research. The party, which has just 14 women MPs, has set itself a secret target of 250 women candidates for the House of Commons at the next national election. But at the last training weekend for aspiring MPs only 10 per cent of those attending were women - roughly the same proportion as stood for parliament at the last election. Margaret Thatcher, the country's first woman prime minister, is a Conservative. The party's efforts to woo young women into the party has also made little impact. A survey of 15,000 party members by the Bow Group, a Conservative think-tank, found that barely 3 per cent of party members are women aged under 45.

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# English in the dark as regional government dawns in the UK

Scotland, Wales and N Ireland are to have it but the other element of the UK is confused, say Brian Groom, Andrew Parker and Chris Tigne

It is often argued that a regional government for Scotland, Wales and Northern Ireland will provoke an identity crisis in England. But it would be nothing compared with the one that has raged for the past 50 years.

Since the second world war the English have coped with the loss of the British Empire - the world's most powerful, run mainly by the English - as well as dramatic social attitudes. So it is perhaps unsurprising that the English should be so little concerned by regional government elsewhere, argues Robert Hazell, professor of government at University College London.

There has been little agitation from the English. There

is no movement for English separation to compare with those that demand independence for Scotland and Wales.

That also explains why the government has moved so cautiously on regional assemblies for England and has done so little to explain its reforms.

"The English could be forgiven for thinking that devolution [regional government] is some special deal for the people of Scotland, Wales and Northern Ireland because no one has trouble to tell them otherwise," argues Robert Hazell, professor of government at University College London.

to the forthcoming Scottish parliament and Welsh assembly has become a "moving picture". A new device will have to be found if the programme is extended to the English regions.

The issue is delicate because Scotland and Wales a percentage share of any

on similar laws for Scotland. Before Tony Blair became leader of the governing Labour party - and while it was in opposition - the party appeared to answer the question by proposing directly-elected assemblies for all English regions, to balance the Scottish and Welsh bodies.

The party's manifesto for the 1997 national elections promised referendums in Scotland and Wales about the establishment of local assemblies. It added that only "in time" would there be legislation to facilitate similar votes in English regions.

After the narrow endorsement of the Welsh assembly in the September 1997 referendum, John Prescott, deputy prime minister, said there would be no moves towards elected assemblies in England until after the next national elections.

Separately, Mr Blair showed keen support for a constitutional innovation that could sideline the case for assemblies: directly-elected mayors for English cities. Legislation may reach the statute book next year.

With Labour party policy seemingly confused, the Conservatives offered the idea of an English parliament.

Government officials insist there is no policy confusion, saying Mr Blair does not see elected mayors as a substitute for assemblies. He believes public appetite for assemblies will develop, if at all, only after the Scottish parliament and Welsh assembly are in action.

Frustration is greatest in north-east England, where

annual increases in spending agreed by the Treasury with government departments covering England. The formula, for example, ensured that the Scottish and Welsh offices received generous settlements for education and health from the government's last spending review.

Ministers are likely to

demand for an assembly is most vocal.

"We have a government structure in this country that Stalin would be proud of," says John McCormick, a councillor in Northumberland, an English county next to the Scottish border.

A North East Constitutional Convention has been formed, involving trades unions and the business, political, voluntary and cultural sectors. It is similar to a body that created the conditions for regional government in Scotland - and the Scottish experience may provide the spur, Mr McCormick says: "They've taken 10 steps forward; we've only taken three or four. We don't want Scotland to slow down, we want to catch up."

This article concludes a series about regional government.

Diego Gómez, London

and Paul Doherty, London

European Sector Analysts

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&lt;p

## RECRUITMENT



RICHARD DONKIN

## The quest for peace

Employees are drained by the demands of work, technology and consumerism

The column has just had two weeks off, suspended partly because there is little recruitment going on over Christmas and party because I had nothing to say. But the business of filling newspapers seems never-ending, such is the pressure to publish in even the slackest of news periods. So people with better things to do end up reading what they do not need to know.

Work is sometimes like this. People find themselves making things that people do not need or doing things that are of no great service to anyone; and technology is constantly improving, enabling people to perform these unnecessary tasks faster and more efficiently than before.

This obsession with bigger, better, newer is highlighted in a gem of a book called *Drained* by Christoph Arnold to be published in the spring. It captures a mood of disillusionment among many people struggling to find fulfilment. Mr Arnold quotes from an article in Time magazine about a young

American couple who moved away from their suburb in Ohio because the woman was fed up with neighbours who "spend all their time working their backs off so they can fill their big, empty houses with expensive crap".

Finding a more meaningful way of life had not proved easy and, after a brief experiment with small town living, the couple moved to the New England island of Nantucket to set up a bed and breakfast.

Whether they lived happily ever after I cannot tell. What I do know is that Nantucket is a community so perfect and twice that it makes the Stepford Wives look like radical feminists. As Mr Arnold points out, attempts to rid our lives of clutter often create space for new clutter. A change of scenery is not in itself enough to escape the frenzied pace demanded by modern culture.

Mr Arnold is right to question the way we live. He is right to suggest that personal computers, fax machines, mobile phones and e-mails may have

revolutionised the way we live and work without creating either personal freedom or any sense of peace.

"When upgrades on everything from software packages to cars keep us on the constant run, when we are always struggling to keep up with the Joneses (even against our better judgment), we ought to ask ourselves what we have saved, and whether our lives are any more peaceful," he writes.

In what is presented as a search for peace in people's lives, one point stands out among others: the complexity of life today has "robbed us of peace and resulted in a quiet but widespread epidemic of nervousness, insecurity and confusion".

His book does not deliver any quick fixes - not the sort, at any rate, that could create a new line in consultancy. One idea, for example, is to introduce more silence into our lives but this, he recognises, would have little commercial appeal. He quotes the writer Max Picard, pointing out that silence "stands outside the world of profit and

**Living abroad: comparing the cost**  
Cost (£) of keeping up home pattern of family spending on consumer goods and services  
Exchange rate: December 1998. Gross salary in home country based on middle management position

Home country	Gross salary in home country	UK	US	Switzerland	Neth	Germany	France	Australia	Hong Kong	Singapore	South Africa
British	£1,021	13,333	14,196	21,467	14,468	16,375	16,495	11,757	17,826	14,738	7,749
American	\$6,044	19,241	13,248	24,801	15,202	19,869	20,201	13,107	21,103	16,176	9,362
Swiss	80,533	18,652	17,118	21,576	18,820	18,978	19,024	14,117	22,297	17,990	9,447
Dutchmen	49,265	11,864	11,419	16,572	10,227	12,689	12,840	8,277	14,093	11,727	8,185
German	84,232	14,030	12,967	16,808	12,994	13,217	14,055	10,662	15,946	13,952	7,450
Frenchmen	51,748	15,880	14,288	21,451	14,750	16,359	16,922	11,757	18,538	15,119	7,872
Australian	35,470	14,434	12,125	18,412	13,181	14,356	14,556	8,442	15,153	13,406	6,900
Hong Kong	15,546	21,707	20,680	31,534	20,716	23,386	23,404	16,326	19,969	18,774	10,302
Singapore	50,451	21,904	19,581	30,412	20,928	23,408	23,207	15,759	23,503	18,058	9,986
South Africa	23,170	11,782	10,409	15,814	11,014	12,253	12,354	8,693	13,599	10,976	5,215

Source: ECA

utility. It cannot be exploited; you cannot get anything out of it. It is "unproductive"; therefore it is regarded as useless. Yet there is more help and healing in silence than in all the useful things."

It may, however, be too late to avoid commercialism in the quest for inner peace. A feature in the latest issue of *People Management* magazine points out that spirituality in various forms is bursting out across the corporate sector and all manner of "experts" and consultants are beginning to peddle their workplace solutions.

These include the very welcome involvement of the church. Douai Abbey in Berkshire opened its doors in October for the first time to stressed-out workers and executives for a weekend of meditation and spirituality.

But for every genuine attempt to bring meaning into employment, companies can expect to find the usual vacuous contributions from those who recognise a management fad when they see one. This is a pity. There is a real problem in the workplace created by technology-inspired froth and rampant consumerism.

As Mr Arnold points out, people have become drained. There is an urgent need for a return to old-fashioned values such as trust and service to others. Both of these qualities, he writes, require a rejection of self-interest. But in a working environment where people have been encouraged to look out for themselves it is not going to be easy.

*Drained* is to be published by The Plough Publishing House, Robertsbridge, East Sussex TN32 5DR

**Stay or go?**  
It is always difficult working out whether that foreign posting is going to be a good deal financially. Data collected by ECA International, a human resources consultancy, aims to clarify matters (see chart).

The table outlines how much it costs expatriates to maintain their home country spending on consumer goods. A British national, for example, earns \$51,021 (\$55,700) in the UK and spends \$10,000 on goods and services. The same level of consumption would cost £14,196 in the US. The UK's average cost of living, says ECA, is now among the highest in the world, ahead of France and Germany.

*Details: Emily Tait on +44 171 551 5000; richard.donkin@ft.com*

## Fuller disclosure has increased directors' pay, say chairmen

A large number of UK company chairmen believe that the greater disclosure of directors' pay in the annual reports of UK public companies recommended in the Greenbury report has led to a "ratcheting up" of directors' pay, according to the winter edition of London Business School's Business Strategy Review.

The report, *Corporate Governance and Directors' Remuneration: Views from the Top* - by Robert Clarke and Martin Conyon from Warwick Business School and Simon Peck of City University Business School - surveyed 342 chairmen of UK public companies. Nearly half thought directors' pay had gone up more than it would have done without disclosure, which has allowed easier comparisons between companies. About a quarter disagreed and the rest were neutral.

But there seemed no hurry among the companies surveyed to adjust their expatriate pay policies before the introduction of euro notes in January 2002. The report advises companies to examine their policies so that employees are aware of the implications of the currency changes.

**Euro mobility**  
Nearly two-thirds of 136 companies canvassed believe that a common European currency will spur more cross-border movement of employees, according to Organization Resources Counselors. But there seemed no hurry among the companies surveyed to adjust their expatriate pay policies before the introduction of euro notes in January 2002. The report advises companies to examine their policies so that employees are aware of the implications of the currency changes.

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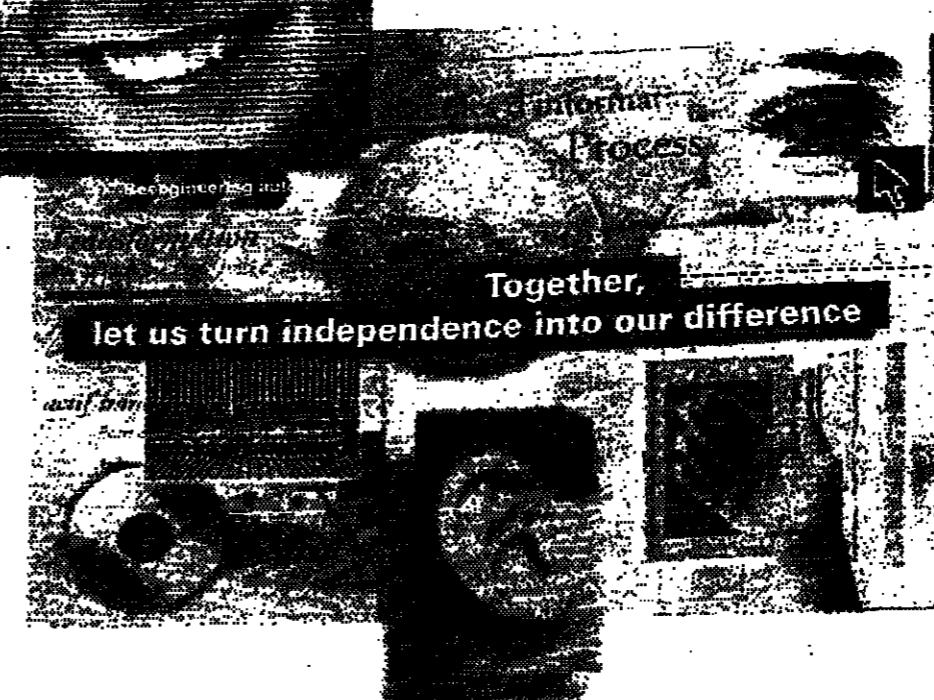
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## HEDGE FUND EQUITY ANALYST

US hedge fund seeks experienced analyst/portfolio manager from buy side or investment banking for London office.

Opportunity to be integrally involved with an experienced and entrepreneurial team. The fund manages assets of approximately \$2bn and has a 10 year track record of success with low volatility.

The investment focus is on Western European special situation equities. There is an emphasis on value and companies involved in corporate restructuring.

#### KEY REQUIREMENTS:

- Entrepreneurial approach
- Proven ability to conduct rigorous fundamental analysis
- Languages

Please apply in writing to:  
Christopher Hohn,  
Perry Capital Ltd.,  
75 Grosvenor Street,  
London W1X 9DD

Fax: 0171 317 4599  
or:

Richard Perry,  
Perry Capital,  
599 Lexington Avenue,  
New York NY 10022  
Fax: (212) 583 4125

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## The Selection

CONSULTANTS IN EXECUTIVE RECRUITMENT

### INVESTMENT PRODUCT DEVELOPMENT

The opportunity to work at the cutting edge of new retail fund products with a global investment house.

Our client is the recently formed international retail fund business of a leading financial services brand. In this appointment you will have the opportunity to set up the structure and framework of funds for a new range of innovative and attractive products.

As Product Development Manager, you will report directly to the head of marketing and have responsibility for turning product concepts into reality. You will work closely with service providers, including fund managers, administrators, lawyers and consultants to build fund structures which succeed in meeting the objectives of the product offering and comply with all

relevant regulatory requirements, both in Europe and elsewhere internationally.

To be a candidate you are likely to be a graduate and will need to have had five years commercial experience, two of them in a funds business. We would be pleased to consider candidates who already have some experience of product development, but would particularly

like to hear from people who may have worked in a middle or back office environment, perhaps in a compliance, legal or audit role, and would like to make a career move into marketing.

We offer an attractive salary and benefits package, competitive in financial services.

To apply, please write with full CV to: Andrew Dawson, SMCI Selection, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1E 9BP. Tel: 0171 222 7733 or Fax: 0171 222 3445. E-mail: [adawson@smci.com](mailto:adawson@smci.com)

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### Client Manager

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International investment banking and capital markets, stock exchange, pension professionals for Central Europe. Candidates should have extensive experience in international finance. Please fax CV's to 212-555-1500

JP Mi 150

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Educated to degree level in a finance or management discipline, you will have 3-5 years experience and a proven track record in financial and management accounts, gained either in an audit practice, or in industry. After an initial training period at our headquarters in Northern France (Millevois-en-Brenne), you will integrate financial and administrative management in the chosen country.

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Your dynamism, team spirit and management skills will make a real difference and ensure your success in this challenging role. A high level of both French and English is required, and knowledge of Mandarin is an advantage. All interviews will be held locally.

If you have a lot to offer and this is the unique opportunity you are looking for, please send your CV and a photograph, together with a covering letter, under ref RRAFFT to: Mercuri Urval, 35 rue de l'Hôpital-Militaire, 59800 Lille, France. E-mail: [rlmercurredurval.fr](mailto:rlmercurredurval.fr). <http://www.mercurredurval.fr>.

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In return, you can look forward to all the rewards you would expect from a global investment bank.

To apply, please send full career details quoting ref: 2275 to: The Response Management Team, Associates in Advertising (AIA), 5 St John's Lane, London EC1M 4BH.

Applications will only be forwarded to this client. However, please indicate any organisation to which your details should not be sent.



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**Graduate Required**

To work in financial market research firm. Initiative, organisational and computer skills are a necessity.

Fax Covering Letter to Peter Koen 0171 283 3484

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*is looking for a candidate, with a degree in economics, able to play a leadership role in the preparation, implementation and promotion of positions of the Federation in the field of road transport policy.*

Knowledge in some of the following areas is desirable: external cost debate, congestion pricing, transport telematics technologies, infrastructure investments and services, motor vehicle taxation and environmental fiscal incentives. Experience with European Institutions' work would also be appreciated. He/she should be fluent in English (spoken and written), as English is the working language of the Federation; a good command of other European languages will be an advantage.

Reply to Box A6282 Financial Times, One Southwark Bridge, London SE1 9HL.

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E D & F Man Investment Products is part of an international trading and financial services group employing over 4,000 people in more than 60 countries and specialising in the supply of agricultural products and the provision of financial services. A pioneer of alternative investment products, our success is founded on the analysis of the behaviour of financial markets combined with strong risk management.

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The overall responsibility of this role is the day-to-day operation of the Product Engineering team. Its key role is to provide detailed analysis of possible investment fund structures for potential clients using proprietary statistical models. In addition, the team provides full support to the Marketing, Sales and Sales Support, Research and Risk Management teams on all issues of a numerical/analytical nature.

Candidates must have a highly numerate degree, preferably with a statistical bias and a minimum of four years' experience in the finance sector. The skill-set for this role comprises:

- knowledge of derivatives and modern investment theory;
- ability to apply proprietary software programming skills to analytical projects;
- effective presentation skills;
- advanced Microsoft Excel knowledge;
- ability to work on your own initiative, resilient to pressure and with established management skills;
- experience in the investment management field as well as programming ability (C/C++) would be an advantage.

### Trainee Financial Analyst - Product Support

Key responsibilities are to assist with the research and written reporting of recent market performances that have affected our product performance, and to produce and proof a range of marketing and client materials, which include statistical data in addition, a vital part of this role will be routine and important administrative tasks, such as price data management. In this regard, the use and maintenance of proprietary software will form an integral part of the position.

This role would suit a recent graduate whose degree has ensured the development of excellent writing and numerical skills. Equally important is a clear interest in the financial markets. We are looking to recruit someone who:

- has effective research, writing and numerical skills;
- is computer literate and proficient in Microsoft Word and Excel;
- demonstrates creative ability with a high attention to detail;
- can manage their own workload and is resilient to pressure;
- works effectively within a team;
- is eager to develop within this varied role.

Our standards are exceptional but so are the rewards we offer. Our competitive financial services benefits package includes excellent bonus potential and profit sharing. Full training for both roles will be given.

If you want to make the most of your future then get in touch because we want to hear from you. Please apply in writing with full CV to Mrs Saforee Hill, Recruitment Manager, E D & F Man Group Plc, Sugar Quay, Lower Thames Street, London EC3R 8DU.



E D & F MAN GROUP plc

## Sugar Trader

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Our client, a well-established, highly respected organisation with a diverse trading base, has exciting but realistic plans to expand its sugar trading operations; this role will form a major part of such expansion and will require a candidate of the highest calibre.

Initially based in Cairo - Egypt, the intention is that the operation will move to a European base and we will be looking for candidates with the foresight to form a strategic plan, the contacts to implement it and the sourcing abilities to ensure delivery. Central/South American exposure would be particularly attractive.

The remuneration package will be geared to attract the best; the constituent parts (including school fee assistance where appropriate) will be wholly flexible.

Please send full career details, including current salary package, to Coleen Quilty at Exchange Consulting Group, 13 St Swithin's Lane, London EC4N 8AL. Fax 0171 929 2005, Tel. 0171 929 2383.

Email: [coleen@exchangeconsulting.com](mailto:coleen@exchangeconsulting.com)

It is our strictly held ethic that no CV is forwarded to the client without the express agreement of the candidate.

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### AUDIT SPECIALIST

Office of Audit and Performance Review  
New York City

The United Nations Development Programme (UNDP) is the United Nations' largest provider of grant funding for development, as well as the main body for coordinating UN development assistance. We have a position available at our New York City headquarters for an Audit Specialist in our Office of Audit and Performance Review (OAPR). This position is responsible for performing comprehensive management audits of various organizational units/functions.

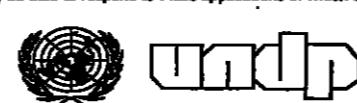
The Audit Specialist will supervise one to four team members in conducting audit assignments as per internal policy guidelines; producing audit reports; monitoring and following up on the status of recommendations; and facilitating self-assessment workshops. Other responsibilities include performing advisory assignments; conducting special investigations; supporting OAPR's regional service centers; and overseeing contracted audits.

A high level of self-initiative and a commitment to delivering timely and courteous service are essential. The ability to analyze complex problems and focus on critical details are mandatory. Exceptional leadership skills and the ability to build teams are very important.

**Qualifications:**

- Master's degree in auditing, business administration, public administration, finance or commerce; or a CPA/CFA
- Eight or more years of experience, of which at least three are in an audit capacity
- Superior English skills (working knowledge of Spanish and/or French is an asset)
- Familiarity with MS Office
- Experience in auditing computerized information systems

UNDP offers a competitive salary and benefit package. Interested candidates should forward a detailed curriculum vitae and salary history, no later than 31 January 1999 to Diane Kepler, United Nations Development Programme, 300 East 45th Street, New York, NY 10017. E-mail: [dkepler@undp.org](mailto:dkepler@undp.org). Qualified women are strongly encouraged to apply. We regret that we will only be able to respond to those applications in which UNDP has further interest.



UNITED NATIONS DEVELOPMENT PROGRAMME

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This is a key position, with European wide responsibilities and scope, reporting to the Director of International Tax and working closely with the European Legal and Finance Departments.

The successful candidate will have a minimum of five years of international tax experience, with a multinational or an international accounting or law firm, preferably as a tax manager or tax counsel. A CPA degree or an advanced legal degree in International taxation is a prerequisite, as is complete fluency in English, French and preferably at least one other European language. Organizational and computer skills are also a must. The successful candidate will be a self-starter, enthusiastic and able to take a leadership position in a dynamic and changing business environment.

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London SE1 9HL

Closing date for applications is February 15, 1999.

To learn more about Tyco International Ltd, visit our website at <http://www.tycoint.com>

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# ASSISTANT VICE PRESIDENT FINANCE - EUROPEAN OPERATIONS MULTINATIONAL MARKETING COMMUNICATIONS

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As a result of a senior level relocation, the company is seeking to recruit an Assistant Vice President Finance, to take responsibility for all aspects of finance, personnel and office administration for the London based headquarters of European Operations.

The ideal candidate will therefore have a global outlook, having experience of and sensitivity to differing cultures.

- collecting and reviewing financial reports of the European and Middle Eastern offices
- international client profitability analyses
- involvement in strategic acquisitions, from evaluation of potential candidates to group integration, via the process of negotiation and completion of transactions
- consultation with lawyers, auditors, tax and other advisors as needed

The role will involve close liaison with country managers to shape strategy and operations, including analysis of industry trends, business risks and opportunities, and assistance in the recruitment of finance managers and directors.

c £70,000 + BONUS

The agency remains hungry and eager to grow, and the ideal candidate will share these attributes. The successful applicant will thrive in an entrepreneurial environment, where a pragmatic, proactive approach to problem solving is encouraged.

Interested applicants should send their Curriculum Vitae to Matt Foster at Robert Walters Associates, 10 Bedford Street, London WC2B 3RE Tel: 0171 915 8728. Fax: 0171 915 8714.

Email: matthew.foster@robertwalters.com

Web: <http://www.robertwalters.com>

You may also apply via [http://taps.com/Robert\\_Walters](http://taps.com/Robert_Walters) quoting reference RW253.



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## Coventry

## UK Finance Director

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- **THE ROLE**
  - Reporting to the MD of UK operations and functionally to the Group FD, with full responsibility for financial management and control, budgeting, forecasting, business planning and the capital appraisal process.
  - Developing further a lean, high quality UK group finance team and providing leadership and guidance to the devolved UK subsidiary finance teams.
  - Raising the quality of the financial analysis, reporting and budgetary processes and playing a key role supporting the UK management team in realising market opportunities and achieving substantial efficiencies across the merged operation.

- **THE QUALIFICATIONS**
  - Experienced and mature graduate Accountant with a blue-chip financial pedigree and at least ten years' experience acting at a senior level in a substantial, complex corporate.
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London W2 2ED

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## Northampton

## Finance Director

*Barclaycard is the largest VISA credit card issuer in Europe with over 9 million cards issued. It has one of the most powerful consumer brands and franchises in the UK and growing businesses in France and Germany. With a turnover of c. £20 billion, it contributes significantly to the Barclays group profit whilst operating in a highly competitive sector. Barclaycard's strategy includes significant marketing and technology initiatives plus new international market developments. Highly commercial role as part of a young team in a position which falls vacant because of the promotion of the current incumbent.*

- **THE ROLE**
  - Responsible to the Managing Director for financial planning, reporting and control in Barclaycard.
  - Drive improved performance through effective budgetary control. Provide leadership to the business re-engineering programme. Lead the development of business and financial strategy aimed at maximising shareholder value.
  - Lead and develop the finance team of around 100, building finance skills across the company and re-engineering finance processes around new, state-of-the-art finance systems.

Tel: 0171 298 3333

Fax: 0171 298 3389

Email: [mwade@spencerstuart.com](mailto:mwade@spencerstuart.com)

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Selector Europe, Ref. DHI/25378-2/19,  
16 Connaught Place,  
London W2 2ED

## Group Finance Director

*Venture capital backed, highly successful and acquisitive group*

## Cheshire

Our client is a highly successful and rapidly growing venture capital backed group, which is on track to reach a turnover target of £250m+ within three years, via a combination of organic and acquisitive growth.

This highly profitable and entrepreneurial group comprises a number of independently managed operating companies which share a common sector focus. All of these companies operate throughout the UK and in some cases have national branch networks. Their span of operations includes trading, manufacturing and installation.

The Group Finance Director will be highly commercial in outlook and in particular will take a proactive role in driving profits forward, through the implementation of revenue enhancing and cost reducing actions at the operating level. Other key tasks in the role will include:

- the establishment of best practice reporting, analysis and operational processes within the finance, administration and logistics functions throughout the group;
- the management and strategic development of the group's IT function;

## Six Figure Salary + Bonus + Equity

■ close liaison with the group's professional advisors on a variety of financial matters, ranging from audit through to acquisitions.

The appointee will be a graduate qualified accountant with a proven track record of senior financial management at the £50m+ turnover, divisional or group level. The successful candidate will be a commercially focused individual who enjoys working in a dynamic and responsive organisation where lines of communication are short.

In order to attract a finance professional of the highest calibre, the remuneration package associated with this appointment will include: a six figure salary, a comprehensive bonus and benefits package, and an equity stake in the business.

*Please send a full CV in confidence to GKR at the address below, quoting reference number 98998N on both letter and envelope, and including details of current remuneration.*

Park House, 6 Killingbeck Drive,  
Leeds LS14 6UF.  
Tel: 0113 248 4848. Fax: 0113 248 4852.  
E-mail: [leeds@gkrgroup.com](mailto:leeds@gkrgroup.com)

**GKR**



## Group Pensions Manager

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With units in some 60 countries, Mars, Incorporated is a global leader in each of its major markets - snack foods, main-meal foods, petcare products, drinks vending systems and automated payment systems.

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The European Treasury and Benefits Centre, based in Slough, includes within its responsibility the administration and control of the Mars benefits schemes in the UK. Reporting to the Centre's Director, the high-profile role of Group Pensions Manager for the UK will play a key part in the development of Mars' pensions and benefits strategies. The role will be to ensure that all of Mars' UK Pensions and Benefits schemes meet the changing human resource needs of the business units in a cost-effective manner by providing them with appropriate advice. The role will also involve the management and administration of schemes, ensuring that the plans meet all statutory and regulatory

requirements, and the provision of training, counselling and other services to the UK businesses.

You will need a good degree with a professional qualification, probably in the finance area, and around five years' post-qualification pension experience gained with blue-chip, best-practice organisations. This experience will have included responsibility for, or exposure to, defined benefit pension schemes and other benefits. You must possess a thorough knowledge of the legal and regulatory framework for UK pension plans and other retirement/benefit provision. Familiarity with both UK and US requirements for accounting for benefit costs and experience of defined contribution schemes would also be advantageous.

If you are interested, please telephone our appointed consultant, Stuart Adamson FCA, on 0113 351 212, or forward your comprehensive cv in confidence, quoting ref: 739, to Adamson & Partners Limited, 10 Lishon Square, Leeds LS1 4LY. Fax: 0113 342 0000.

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## PLC FINANCE DIRECTOR

## BRANDED RETAIL, DISTRIBUTION AND CUSTOMER SERVICE BUSINESS

## NORTH WEST

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- As 'right-hand man' to the Chief Executive, he/she will have full responsibility for all aspects of financial management of the group and its operating businesses, providing authoritative financial leadership both internally and externally.

## FROM £100,000 + BONUS + BENEFITS

- Graduate, qualified accountant. Proven record of achievement in senior level finance roles in a Plc environment.
- Ideally with experience in retail, distribution or customer service sectors and familiar with working in a low margin, multi-site business environment with focus on cost control, branding and delivery of excellent service levels.
- Personal qualities will include first rate communication skills, energy, enthusiasm and commitment. He/she will have a hands-on approach with the ability to build strong working relationships throughout the Group.

Please apply in writing quoting reference 8022 with full career and salary details to:  
Mark Muller, Whitehead Selection  
11 Hill Street, London W1X 8BB  
Tel: 0171 290 2000 Fax: 0171 290 2050  
Email: [mark.muller@autumpp.com](mailto:mark.muller@autumpp.com)  
[www.whiteheadselection.co.uk](http://www.whiteheadselection.co.uk)

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- A key player in managing the Halifax based operation will be the Financial Controller. This newly created role reports to the Group Treasury Finance Director. Responsibilities include managing the team, overseeing the production of statutory, regulatory and periodic reporting, integrating acquisitions into the business and developing the budgetary function to meet business needs.

## SUBSTANTIAL PACKAGE

- A first class academic background and accountancy qualification will be combined with at least 5 years PQE. Extensive knowledge of FSA reporting requirements is essential as is a full understanding of the accounting and disclosure requirements of Treasury instruments. Familiarity with return on capital, ABM and other financial management techniques would be an advantage.
- The role demands a highly commercial and detail orientated approach, cultural sensitivity, drive and resilience. Candidates will also have excellent communication, interpersonal and people management skills and the ability to operate effectively at all levels within the Group.
- This is a high profile role in a successful and ambitious Group. Future career prospects are excellent for a finance professional with ambition and drive who can make a positive contribution to the organisation.

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Equal opportunity for all our staff to develop their potential

Please apply in writing quoting reference 1757 with full career and salary details to:  
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[www.whiteheadselection.co.uk](http://www.whiteheadselection.co.uk)

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## CHIEF INTERNAL AUDIT UNITED ARAB EMIRATES

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One of the leading Banks in the UAE

is looking for a highly experienced and

motivated professional to join our

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Job responsibilities include:

• Conducting internal audits of business areas

• Preparing audit reports and recommendations

• Coordinating audit findings with management

• Ensuring compliance with relevant laws and regulations

• Providing guidance and training to staff

• Maintaining audit files and records

• Any other duties as assigned by management

Job requirements:

• Minimum 10 years experience in internal audit

• Strong analytical and problem-solving skills

• Excellent communication and presentation skills

• Knowledge of banking and finance industry

• Ability to work independently and as part of a team

• Willingness to travel

• Fluency in English and Arabic

• Any other requirements as specified by management

# Business Analyst

Central London

Our client is a worldwide trading and merchandising group specialising in various agricultural and energy commodities, together with petroleum refining and marketing. The company has offices around the world and interests in numerous commodity and industrial activities, the group can offer excellent opportunities to progress.

An opening has arisen within the electricity and gas division working closely with their US Business Analyst currently seconded to the United Kingdom. You will provide the vital link between the information and system requirements of the financial department and the development of the solution. This is a front line role and it will be important to build relationships with marketing teams and traders.

**Key responsibilities will include:**

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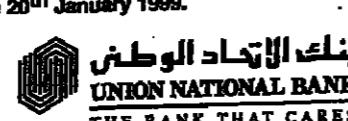
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# At home in the city of Bach

**Andrew Clark** meets the conductor Herbert Blomstedt as he takes up his appointment at Leipzig's Gewandhaus Orchestra

Among the posters adorning backstage corridors at the Leipzig Gewandhaus is a leaflet from last year's Bach week, "Immer nur Bach!?" (Always only Bach?) It proclaims, somewhat quizzically above a series of programmes pairing Bach with Reger, Bach with John Cage, Bach with Helmut Lachenmann, Bach with George Crumb.

Glance through the 1998-99 season brochure and you'll notice that the city of Bach is widening its horizons in other ways. The Gewandhaus Orchestra has appointed a non-German, Herbert Blomstedt, as its kapellmeister. Ronegger, Nielsen and Boulez have been granted equal billing with Mendelssohn, Bruckner and other "house gods". The orchestra's home, named after the Cloth Hall where it first gave concerts more than 200 years ago, has begun to advertise itself as a venue for downmarket commercial promotions.

A decade ago, all this would have been heresy. Communism from market forces, but it also denied Leipzig the external influences that nourish and enrich a tradition: breadth of repertoire, high-calibre guest artists, contact with international musical trends, healthy competition. The Gewandhaus has adapted slowly and reluctantly to the post-Communist era, and the

result is not quite as daunting as some feared.

True, the payroll has dropped and ticket prices have risen - but nothing like as dramatically as elsewhere in the former East Germany. The orchestra itself has changed little. It still plays Bach every Saturday in the Thomaskirche, it still

same age as his predecessor, Kurt Masur, and nothing like as charismatic. But as anyone familiar with Blomstedt's decade with the San Francisco Symphony will know, he has hidden strengths, principal among them being his consistency, his orchestra-building skills, and his quiet authority in the Austro-German classics - the heart of the Gewandhaus repertoire.

The Gewandhaus was not in the mood for experiment. Although Masur had fought long and hard for the orchestra, his last years in Leipzig were not happy. He resigned in 1996, before his contract ended, leaving the Gewandhaus leaderless for two years. That left its mark on playing standards, and weakened the orchestra's power-base.

Blomstedt is sufficiently well-known in Saxony to count as an honorary German. Before San Francisco, he spent 10 years as principal conductor of the Dresden Staatskapelle. His integrity impressed musicians and audiences then, much as it does today. With 35 Leipzig concerts to conduct each season (and more on tour), Blomstedt is no jet-setter. He takes his responsibilities with the same seriousness as conductors of old, and evidently with a lot more pleasure. He may not be a man of surprises, but he is the right man for Leipzig.

He has imported a

divides its time between concert and opera. It sounds much as it always did: homogeneous in sound, mellow in string tone, with a corporate musicality that is the opposite of brassy or soloistic.

No one has left in search of higher wages elsewhere. Although a few west Germans and foreigners have joined the Gewandhaus from market forces, but it also denied Leipzig the external influences that nourish and enrich a tradition: breadth of repertoire, high-calibre guest artists, contact with international musical trends, healthy competition. The Gewandhaus has adapted slowly and reluctantly to the post-Communist era, and the

dynamic young manager from the Schleswig-Holstein festival, and rearranged the orchestra's seating to its pre-1960s configuration (violins to left and right of the podium, cellos and basses next to first violins). Mozart, Haydn and Mahler, all comparatively neglected by Masur, are back in favour; so are non-German composers who, because of the cost of hiring orchestral parts in the Communist era, simply were not played.

Recalling his Dresden experience, Blomstedt says one performance of *Daphnis et Chloé* would have emptied

the orchestra's purse for an entire season. "The authorities wanted to show they had the best - but in reality it was a prison, and the orchestras had to survive on their own. The reason Leipzig and Dresden were so great historically was that they guarded their tradition against influences they didn't want, but at the same time had access to influences they did want. After 1989, it was no longer possible to get the breadth of influences they needed. It's amazing they maintained such high standards for so long."

Although money is still tight, Blomstedt wants the Gewandhaus to open its doors to the best the world can offer. Alfred Brendel, Evgeny Kissin, Yo-Yo Ma and Jessye Norman are among this season's soloists. Yuri Bashmet will play Gubaidulina's *Offertorium*. Daniel Harding will conduct *Beethoven's Ninth*.

Blomstedt is already more at ease in Leipzig than he ever was in San Francisco, where his ascetic lifestyle seemed at odds with the city's libertarian ethos. He recalls with a wry smile the occasion when someone on

the San Francisco programme committee proposed a 10-year moratorium on Beethoven performances.

"Of course, you'd never have that in Germany. One of the joys of working here is that the music I consider to be the greatest is their music. When I play Beethoven, I'm sharing it with people to whom it belongs, culturally and geographically. Leipzig is where Bach worked every day, where Schiller wrote his *Ode to Joy*. There are so many connections - it's a privilege to be part of it."

It is just as much a responsibility. Among the contrac-



It's a privilege to be part of Leipzig's musical tradition: the Gewandhaus's new kapellmeister, Herbert Blomstedt

## A star who fails to shine in Stratford

### THEATRE

#### ALASTAIR MACAULAY

The Winter's Tale  
RSC, Stratford-upon-Avon

The most newsworthy feature of the Royal Shakespeare Company's new production of *The Winter's Tale* is that the star actor Antony Sher plays the jealous tyrant Leontes. Originally he was due to play both that role and the clown/knave Autolycus, a rare double-duty in the event, however, Sher proves the largest of the production's three disappointments.

The best news about this staging proves to be its least newsworthy feature: namely, that Gregory Doran, directing, gives us an honest, serious, and unadulterated account of the play, in which the RSC delivers excellent ensemble playing, amid which two of the three female roles are played with great distinction.

Doran and his designer, Robert Jones, set the play somewhere before and after the first world war. Although this casts no particular illumination - Shakespeare seems to have had some ancient-to-medieval era in mind - most of the cast make its every detail become organic. The heavy bustles worn by Leontes's wife Hermione and her ladies, an elaborate stole she employs, a 78rpm gramophone: these and other un-Shakespearian properties become part of the fibre of the play because they are so naturally and

expressively handled here. The Bohemian idyll in the second half is a perfect contrast to the previous, formal court scenes in Sicilia; and the idyll would be utterly engaging were it not for three things. One: as so often with the RSC today, accents are all over the place. The Old Shepherd talks Irish. His son talks Mummersett. Two: Perdita is played as a coarse hoyden by Emily Bruni, so that it is impossible to believe those characters who see in her the grace of royal bloodlines. Three: Autolycus, as usual in recent British productions, is played without charm by Ian Hughes (in a Welsh accent). Nonetheless, this whole episode has vitality and colour, and the young actors cast as Florizel (Ryan McCluskey) and the Young Shepherd (Christopher Brand) bring charm and sweetness to it.

At the Sicilian court, we encounter the two finest performances of the production: Alexandra Gilbreath as Hermione and Estella Kohler as Paulina. The keenness of Gilbreath's attention to other characters, the radiance of her presence, the spontaneity and intelligence with which she utters every word: these light up the role and the play. If only she learnt how to breathe deeply and to enrich her voice with a greater security of lung power and proper control of inflection, she could become a 10 times greater - or rather 10 times less limited - actress. And Kohler catches at once, without any hint of exaggeration, the vehemence moral

urgency which distinguishes the role of Paulina. With both of these actresses, we travel real journeys of the spirit: with Hermione/Gilbreath, a journey of suffering innocence and of endurance; with Kohler, a journey of sympathy and of time's deprivations.

Sher, however, gives (as usual) a performance that is all impressive surface without depth, and we travel nowhere with him. Even though this is one of his most deliberately restrained performances, with whole sections

delivered between piano and piissimo, his acting remains of the flashy kind beloved of all too many British critics and spectators, and here he delivers certain stunts that are both characteristic and irritating: the big apoplectic fall backwards (you can see him preparing for it) is merely the most obvious. When Hermione/Polkhene handle her stole, they deepen our understanding of their characters; but when this Leontes smokes, or manipulates a handkerchief, he merely draws attention to his act-

ing technique. To make matters worse, he and Autolycus are the only characters who are audibly amplified and are persistently trailed by two follow-spotlights. When Hermione/Gilbreath says: "My life stands in the level of your dreams", she lights up Shakespeare anew; when Leontes/Sher replies "Your actions are my dreams", (stressing unhelpfully the nouns rather than the verb), he delivers a display of his vocal artlessness. This *Winter's Tale* shines best when its star actor is not involved.

Outshone: Antony Sher (right) with Alexandra Gilbreath, who turns in the finest performance  
Robbie Jack

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Louisiana Museum of Modern Art, Humlebæk  
Tel: 45-4919 0719  
[www.louisiana.dk](http://www.louisiana.dk)

Jean Miró: major retrospective comprising 140 paintings, drawings and sculptures, including works borrowed from the artist's family since the exhibition was shown in Stockholm over the summer; to Jan 10

##### HAMBURG

EXHIBITION  
Kunsthalle  
Kandinsky, Chagall, Malevich and the Russian Avant-Garde: show tracing the art movements between the Russian revolutions of 1905 and 1918, and focusing on attempts by artists to fuse aspects of folk culture with Western modernism. Many of the 100 works on display are on loan from Russian museums; to Jan 10

##### LONDON

CONCERT  
Barbican Hall  
Tel: 44-171-538 8891

London Symphony Orchestra: conducted by Ryusuke Numajiri in works by Saint-Saëns and Tchaikovsky, as well as the UK premiere of Sofia Gubaidulina's "The Canticle of the Sun". Featuring cello soloist Mstislav Rostropovich; Jan 13

##### EXHIBITION

Victoria and Albert Museum  
Tel: 44-171-938 6500  
Aubrey Beardsley: more than 200 drawings, prints, posters and books created during the brief period of the artist's fame. A member of the fin-de-siècle avant-garde, Beardsley left England for Dieppe following Wilde's disastrous libel action and subsequent imprisonment in 1895. The exhibition marks the centenary of Beardsley's tragically early death, aged 25; to Jan 10

##### THEATRE

Albery  
Tel: 44-171-876 1115  
Mr Puntilla and his man Matti: Kathryn Hunter's production of Sprech's satirical comedy; Jan 8, 9

National Theatre  
Tel: 44-171-928 2252  
Betrayal: by Harold Pinter. Trevor Nunn directs Pinter's 1978 play, with a cast including Anthony Calf and Imogen Stubbs; Lyttleton Theatre; Jan 8, 9, 11, 12

##### LOS ANGELES

OPERA  
L.A. Opera, Dorothy Chandler

##### Pavilion

Tel: 1-713-972 8001  
[www.kooperativa.org](http://www.kooperativa.org)

##### MILAN

##### OPERA

##### Le Scala

Tel: 39-02-88791

##### The Fiery Angel:

Bruno Bartoletti conducts a

staging by Giancarlo Cobelli, with Karen Huffstodt and Elmira Magomedova singing alternate

performances as Renata; Jan 14

##### NEW YORK

##### DANCE

##### New York City Ballet, New

York State Theater

Tel: 1-212-870 5570

Balanchine: Black and White

Celebration: George Balanchine,

one of the greatest of 20th

century choreographers, directed

New York City Ballet until his

death in 1983. As part of its 50th

anniversary celebrations, NYCB presents pieces from

Balanchine's Black and White

repertory; Jan 8, 9, 10

##### EXHIBITIONS

##### Guggenheim Museum SoHo

Tel: 212-423 3500

[www.guggenheim.org](http://www.guggenheim.org)

Premises: Invested Spaces in

Visual Arts, Architecture & Design

from France, 1958-1988.

Exploration of the different ways

in which artists have engaged with space. Displays range across installation, film, video, photography and architecture. Includes works by Yves Klein, Le Corbusier, Louise Bourgeois and Sophie Calle; to Jan 13

Metropolitan Museum of Art  
Tel: 1-212-587 5500  
[www.metmuseum.org](http://www.metmuseum.org)

The Nature of Islamic Ornament, Part II: Vegetal Patterns. Second in a four-part series on Islamic

ornament from the 9th to the 18th century. Includes rare

broadcases and carpets; to Jan 14

Pierpont Morgan Library  
Tel: 1-212-685 0008

Master Drawings from the State

Hermitage Museum, St.

Petersburg, and The Pushkin

State Museum of Fine Arts, Moscow. 120 European drawings

dating from the 15th to the 20th

centuries, some of which have

never before been exhibited outside Russia; to Jan 14

##### OPERA

##### Metropolitan Opera, Lincoln

Center  
Tel: 1-212-362 6000

[www.metopera.org](http://www.metopera.org)

Die Fledermaus: by J. Strauss.

Revival conducted by Patrick Summers; Jan 9, 14

##### PARIS

##### CONCERTS

##### Salle Pleyel

Tel: 33-1-4561 6589

[www.sfsymphony.org](http://www.sfsymphony.org)

Orchestre de Paris: conducted by Lorin Maazel in works by

Weber, Debussy, Schub

## COMMENT &amp; ANALYSIS



PHILIP STEPHENS

## Trivial pursuits

It is not only our political leaders who are diminished by the failure to draw a line between the personal and the public

Here is what has been happening in Britain. Tony Blair's government (you know, the one that swept to power in May 1997 with an impregnable majority) has been rocked by the resignation of a press officer. Mr Blair has suffered a serious scolding because his three young children were late back at school after a family holiday. I'm serious. Welcome to Cool Britannia.

Avidous readers and listeners, of course, may have picked up one or two other items of news. The world's only superpower has put its president on trial for philandering. The Queen's youngest son announced his engagement to a rather charming public relations consultant. *En passant*, Europe launched a single currency and Saddam Hussein sent his warplanes to challenge US and British forces in the Gulf.

It was Mr Blair's troubles, though, that pumped the adrenaline of headline writers and programme editors in Britain. Gordon Brown, the chancellor, had been asked by the prime minister to sack a man by the name of Charlie Whelan. Mr Whelan is Mr Brown's colourfully moustached press secretary. Meanwhile, late back from the family's New Year sojourn in the Seychelles, the young Blairs risked falling behind on their homework. We are not just talking tabloids here. The BBC, that venerable bastion of public service broadcasting, was every bit as breathless.

I am still serious. The temptation is to say that all this is simply another reminder of the media's obsession with trivia. And there is a grain or three of truth in that. Yet in a curious, if barely intentional way, these two stories were

important. Making sense of them tells us something about the nature of modern politics and the condition of Mr Blair's government.

Embedded in both is the fact that the political has subsumed the personal. The great ideological cleavages of the 20th century were buried in the rubble of the Berlin Wall. Politics has since become ever more indistinguishable from its practitioners.

The notion that a day or two out of school could affect the Blair children's education is clearly various. And that Mr Blair takes the occasional break from an impossibly demanding job to spend time with family reflects an unfamiliar sanity among politicians. Tell that, though, to John McIntosh, the Blair boys' evidently eccentric headteacher, or to the similarly sanctimonious teachers' representatives who have filled the airwaves with accusations that the prime minister has shown a bad example.

On display here is a dismal shallowness, the absence of any capacity to distinguish between what affects the public interest and what doesn't. This matters. Because personality, character, call it what you like, does sometimes make a big difference in politics. And, finally enough, we can see that in that other story about Mr Whelan.

Briefly, Mr Whelan was Mr Brown's loyal soldier in the corrosive squabbles that have scarred Mr Blair's cabinet. The personal animosities came to a head before Christmas when two senior ministers were forced to resign. One of them, Peter Mandelson, was Mr Blair's closest political soulmate. Mr Whelan's hand was suspected. Understandably enough, the prime minister wanted his head.

Today's right to know goes beyond prurient inquisition into the sexual preferences of our political leaders and hotter-than-thou probing into the state of their tank accounts. Take Mr Blair. Rather than ask what he stands for, we want to know what he's like. How much did he spend on his winter holiday, how does he get on with his wife, how well is he

bringing up his children?

And when we discover he is faithful, he goes to church and has never smoked dope, we must look elsewhere. We need, it seems, to humble our politicians. We crave proof they share our own frailties.

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The real story, though, is about Mr Brown. Here is a chancellor as powerful as any in modern British history. He can claim to be the intellectual force behind much of what Mr Blair has created in New Labour. Yet something in his character says this is not enough. He was robbed, at least that is what he thinks, of the leadership. The wider world must understand that, while Mr Blair coins the snappy phrases, Mr Brown writes the serious scripts. Thus the chancellor's achievements are lost in the image of a man nursing a grudge.

Mr Blair's government is damaged in consequence. Many in the inner circle suppose the prime minister's relationship with Mr Brown will one day snap. Mr Blair protests that his cabinet is free of the ideologically-driven fratricide that eventually destroyed John Major's administration. But the feuding between his ministers is all the more poisonous for that. Here is a genuine case where the private emotions cannot be divorced from the public interest. Ambition is far more destructive in politics than sex or money.

What's needed from the rest of us, though, is a willingness to discriminate between the important and the trivial - an understanding of where to draw the line between the personal and the political. We should neither care nor be surprised if politicians are oversexed. It does matter when they let their psychological flaws get in the way of good government.

Richard Nixon was driven from the presidency because he was politically corrupt. Mr Clinton is on trial because a moral majority Republican in the guise of a federal prosecutor trapped him into lying about sex.

Politicians, of course, must take their share of the blame for this failure to discriminate. They have been too keen to package the moral with the political, to preach rather than propose. Happy family campaign literature invites charges of hypocrisy. But this is about more than being fair to politicians. I cannot see what any of us gain from testing to destruction the obvious fact that the people we elect are like the rest of us - human.

men in the UK will be more hard headed about the risks.

A group of leading UK businessmen and economists warned that the single currency will be no panacea for Europe's problems but could exacerbate them. That was a serious contribution to the debate on whether economic and monetary union is right for Britain. To answer it, the European Movement will have to do more than sloganise and supe at the legitimate concerns of businesses that disagree with them.

Nick Herbert, chief executive, Business for Sterling, 128 Buckingham Gate, London SW1E 6PE, UK

Philip Myers, senior European executive, British Retail Consortium, 123-133 Rue Froissart, B-1040 Brussels

Number One Southwark Bridge, London SE1 9HL

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The European Movement's case is devoid of real analysis of the costs and benefits of the euro for Britain. The economic arguments for Britain to keep its own currency cannot just be swept aside by glib assertion. A survey of members in 1996 revealed that less than a third supported the single currency.

The causes of its failure to do so are two-fold. First, a reluctance of the Japanese authorities to take and maintain a high profile position if it conflicts with momentary US government interests. The ADB, while important to the Japanese, tends to take second place to other issues in the US-Japan policy relationship. Second, the US

authorities are more than ambivalent about the ADB developing a high profile that would imply any diminution of their ultimate control. Furthermore, US government interests are ever-changing, responding to the latest zephyr blowing through Congress.

The institution remains a useful organisation, valued and trusted by its regional members. It has improved by leaps and bounds in recent years. However, greater confidence and willingness to take risks are essential to the maturation process so that the organisation can take a fully independent, even controversial, position. Then it will be closer to maximising its potential as a full partner in development. But that will require a willingness of its two principle shareholders to give the organisation a free rein.

The real dangers in dual pricing in the UK lie elsewhere. First, as long as the UK remains outside the eurozone, the exchange rate between sterling and the euro will fluctuate. This means accurate dual pricing in the UK would require daily changing of price labels which would be costly and impractical. The alternative of using an average exchange rate would be misleading to consumers.

Second, as euro notes and coins are not yet in circulation, tourists wishing to pay for goods in the UK with euro payment cards will find that the euro price indicated is not the amount debited from their account due to transaction charges levied by their banks.

For retailers in the UK to dual price would be as misleading as the argument that introduction of the euro alone will lead to prices being the same throughout Europe.

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## COMMENT &amp; ANALYSIS

## LETTERS TO THE EDITOR

## Asian Development Bank should have confidence to develop its role

From Mr William Thomson.

Sir, Your editorial ("Asia's own bank", January 5) raises a valid question about the future of the regional development banks in general, and the Asian Development Bank in particular.

One could argue quite persuasively that Asia needs the ADB as well as the World Bank since competition in the provision of all services is better than monopoly. Since the ADB is a more efficient provider of those services, assuming equivalent quality, there is little additional cost to the international donor community from the duplication of agencies. With Washington-based institutions being accused of both policy arrogance and being agents of the US government, the ADB is usually seen as more understanding of its clients' needs. This almost automatically ensures less radical policy prescriptions and an effective balance to support given by the World Bank and the International Monetary Fund.

You are correct that Mituo Sato was effective in moving the bank to address many of the problems affecting the region with an innovative approach to infrastructure spending, even addressing issues of governance and corruption. In this he was responsive to donors and regional governments and was able to develop a consensus on those issues.

However, that message is not heard in the wider community and, in that respect, I would agree that the ADB must argue its case far more effectively to the non-Asian public if it is to continue to obtain support from the main OECD countries.

The causes of its failure to do so are two-fold. First, a reluctance of the Japanese authorities to take and maintain a high profile position if it conflicts with momentary US government interests. The ADB, while important to the Japanese, tends to take second place to other issues in the US-Japan policy relationship. Second, the US

## Dangers of dual pricing in Europe

From Mr Philip Myers.

Sir, In the case of the UK, Emma Tucker is right to entitle her article (January 5) on the euro and dual pricing "Dangers in dual pricing" - though not, as she suggests, because UK retailers will be attempting to hide price differences with continental counterparts.

Dual pricing results from wide variations in taxation regimes, social security systems, land prices, wage levels etc. The modest additional degree of price transparency fostered by dual pricing is unlikely to change this (and it is insulting to suggest that customers are unable to compare prices in different currencies).

The real dangers in dual pricing in the UK lie elsewhere. First, as long as the UK remains outside the eurozone, the exchange rate between sterling and the euro will fluctuate. This means accurate dual pricing in the UK would require daily changing of price labels which would be costly and impractical. The alternative of using an average exchange rate would be misleading to consumers.

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## Brave new work

Tony Jackson takes issue with pessimists who foresee the death of employment in a world of ever-increasing automation and sated consumer desires

As the world peers doubtfully into the next century, one of its nagging anxieties concerns the future of work. Jobs have been lost to automation for 200 years, and new ones have always sprung up to take their place. But this time, we are told, it is different.

In the Industrial Revolution, steam and water power replaced only our muscles. Now the computer is replacing our brains. The way lies open to the triumph of the machines.

If you believe this, the outlook for *Homo sapiens* is dispiriting. A handful will still earn vast sums specialising in human greed - as corporate lawyers, say, or investment bankers. A few more will prosper in the dominant technologies, an internet wizards or rat clowns.

The rest of us, the pessimists argue, have two choices. We can settle for low-wage jobs, drudging in sandwich bars and call centres. Or we can seek to devise ever more exotic goods and services, in the hope that people will carry on consuming long after their rational wants have been supplied.

There is no doubt that the pace of change has become slightly unnerving. Close to the FT's London headquarters is the London International Financial Futures Exchange. It employs an army of garishly dressed traders who deal in complex financial instruments through the noisy and colourful system of open outcry.

That job has existed in the UK for less than 20 years but this year could prove its last. The exchange is moving to screen-based trading. The computer has claimed its latest victim.

What is left for these traders or their children? To answer that, a little historical perspective is called for.

The classic apocalyptic text on the death of work remains Aldous Huxley's *Brave New World*, from 1932. In this novel, jobs not done by machines are performed by chemically engineered zombies. The intelligentsia live in idleness, sedated by drugs and programmed to consume as a

matter of social duty. When Huxley was born, in the early 1890s, about 60 per cent of jobs in the UK belonged to three categories: farming, mining and manufacture. The difference is that there are a great deal more of them today.

Similarly, today's junior office workers perform tasks that might have seemed incomprehensible even 20 years ago: sitting at a computer, using Word for Windows, Lotus Notes and so forth.

On closer inspection, they are not so very different from the stenographer typists of 50 years ago, or even the Dickensian copying clerks of the last century. The chief difference, as with teachers and doctors, is that there are more of them.

All this, the doom-mongers would say, is beside the point. Of course it is nice to have more services, and to be able to afford them. But no matter how sophisticated the machines will always tend to usurp them.

That is, we will always have to devise more and more things for people to use

and enjoy. This in turn supposes that people have an infinite capacity to consume. And how are those infinite new goods and services to be paid for?

The second point is allied to a common economic fallacy, that of the lump of labour. This is the belief that there is only so much work to go round, which is obviously false. But what of the lump of consumption? Is it possible for people to become so gorged that they can consume no more?

No, for two reasons. First, it is a fair rule of thumb that we regard as inessential whatever was not around when we were growing up. There are still plenty of retired people who think microwave ovens and video recorders are fripperies. Their children, with children of their own to feed and entertain, might beg to differ.

Second, not all new services need be exotic. I am presently seeking a second-hand car and have come across a man whose business is to go to car auctions and, for a fee, buy cars to his customers' specifications.

This is plainly a useful service and, so far as I know, one that is new. But it is not novel. A century ago, it would have been possible to buy horses on the same basis. The question is whether enough people could have afforded the service to make it viable.

The risk, in fact, may be not a shortage of work in future but the reverse. Our appetite for services, in particular, seems insatiable. The healthier and better educated we are, the more we expect of our doctors and teachers. The more we have to spend, the longer shops, bars and restaurants have to stay open.

The death of work, in other words, is likely to be the least of our worries. There will be plenty of work to go round; and far from being weird and wonderful, it may be all too boringly similar to what went before.

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Turkey's travails

Financial Times

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EDITOR  
should  
its roleDangers of  
dual pricing  
in Europe

## FINANCIAL TIMES

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Friday January 8 1999

The dilemma  
for Europe

A gloomy forecast from the German Institute of Economic Research's (DIW) and yesterday's one-point percentage point cut in UK official interest rates point, from different directions, to the same question: are euro interest rates too high?

The European Central Bank was probably right not to make a move yesterday at its first meeting in full charge of euro-zone monetary policy, but it was wrong to rule out changes for the foreseeable future. Short-term inflation is plausible: the markets are still getting used to the new currency. Moreover, the 3 per cent rate, which it inherited from central banks, was the result of a significant cut when rates were aligned on December 9.

Since then, however, the outlook for growth and employment has worsened. This week the DIW predicted that growth in Germany (which accounts for more than one-third of the euro-zone's output) would slow to only 1.4 per cent in 1999.

The DIW's figures are part of a pattern of increasing pessimism in the outlook for the whole euro-zone. The consensus of international forecasts now puts euro-zone growth at 2 per cent for next year, with inflation remaining very subdued at little more than 1 per cent.

The risk, clearly, is that contraction in Japan, with a sharper-than-expected slowdown in the US could depress euro-zone growth even further, or perhaps

even move it towards the edge of a deflationary vortex.

This danger may not at present seem high. But a collapse of equity prices, retrenchment by US consumers or an unravelling of the Brazilian rescue package (to name but three possibilities) could rapidly darken the picture.

What then should the ECB do?

If it can rightly claim that with real official rates at around 2 per cent, its policy is already expansionary. Lower-than-expected inflation may, in addition, have a similar effect to tax cuts in boosting consumer spending. Moreover, in continental Europe, where borrowings tend to be long term, changes to short-term interest rates have a relatively weak effect on output.

Even so, the immediate risks of recession are so much greater than those of inflation that the ECB should lean towards promoting demand. In its first year particularly, its mission to control inflation must be tempered by awareness of the wider economic and political context.

The Bank of England's recent rate cut suggests that focusing on an inflation target can be quite consistent with moves to stimulate the economy. Above all, whatever the ECB decides to do, it must explain clearly and promptly what it thinks is happening, and why.

## Test for Brazil

The sharp dip yesterday in Brazilian stock and bond prices has marred an otherwise bright start to the year on the international markets. Investors are nervous about the implications of a decision by one of the country's wealthiest states to suspend payments on debt owed to the federal government.

The moratorium, announced late on Wednesday by Itamar Franco, the governor of Minas Gerais state and a former president of Brazil, is the latest of a number of political setbacks for President Fernando Henrique Cardoso, as he struggled to persuade congressmen to approve an ambitious programme of fiscal adjustment.

The President must resist any temptation to bail out Minas Gerais. To do otherwise would further jeopardise the fiscal reforms, upon the success of which the \$41.5bn international financial package depends. Although the government insists that its fiscal programme is still on track, recent events have damaged its political authority in the eyes of international investors. Last month, congress voted down the government's plans to lift pension contributions. The implementation of a new financial transactions tax will probably be delayed.

The government is in a strong position to resist Mr Franco's demands. The federal authorities

can simply recoup loan losses by suspending transfer payments normally made to the states.

Mr Franco's political case for a moratorium is weak. The debt that he wants to reschedule is soft money made available on extremely favourable terms. Minas Gerais pays interest at 6 per cent to 7.5 per cent a year compared with the current market rate of about 30 per cent, for example.

Moreover, the state's government has been slower than those of many other states to nationalise its overstuffed administration and could generate resources by cutting spending.

Confrontation carries a number of risks for President Cardoso.

There are already signs that the moratorium could trigger similar actions by other states, such as Rio de Janeiro, which are run by his opponents.

Worse, the moratorium risks fracturing President Cardoso's political support base in Congress. Mr Franco's party - the PMDB - is a member of the five-party pro-government alliance.

But although conflict must be settled with fitness, a tough stance is essential. It would not only enhance the President's reputation in the international community but also underline his commitment to bring about genuine and far-reaching fiscal reform. President Cardoso must stand firm.

## Turkey's travail

After six weeks of wrangling, Turkey may soon get a new government, but only likely to last until elections set for April. President Suleyman Demirel has been casting around for someone to replace Mesut Yilmaz, who was forced to resign last November on corruption allegations.

Yesterday, for the second time, he asked Bilekt Ecevit, the veteran leftwing to form a government. It looks as though Mr Ecevit may finally succeed in putting together a majority, because this time Tansu Ciller, the conservative former prime minister, says she will join him in coalition.

But what a travail just to produce a stop-gap government, and what an inopportune outcome in terms of recent developments in Cyprus. Mr Ecevit was the Turkish prime minister who in 1974 sent tanks and troops into Cyprus. He is thus hardly one to respond to the Greek Cypriot government's decision to keep its newly acquired Russian missiles off the island.

In a wider perspective, Turkey's record of unstable coalitions highlights longer-term problems. Many can be traced back to the military and the tutelage the generals exert over politicians, and to their repressive views towards Turkey's Islamists as well as its Kurdish minority.

During the cold war, the exclusion of Italy's large Communist party from government helped

guarantee a string of unstable coalitions there. In the same way, the Turkish military's insistence on excluding the Islamic-leaning Virtue party - which under the name of Welfare topped the poll in 1989 - helps achieve the same sorry result in Turkey.

The Islamists did share power for about a year. But the strongly secular army forced Welfare out of office in 1997, got it banned as unconstitutional and refused to let the renamed Virtue party back. Yet the party may well improve its score in the April elections, and now purports to be more moderate and pro-western, and even embraces the idea of European Union membership.

Explicit exclusion of Virtue would be unnecessary if the other parties that took 80 per cent of the 1994 vote could sort themselves out. But the right and left are both split by personality feuds that bear no relation to ideology, and seem to flourish among politicians who know that real power lies with the military.

Last week Turkey's top army commander rightly said the country needed stability more than ever. Mr Yilmaz has left economic achievements, such as a halving of the inflation rate in 18 months, that deserve to be built on. But stability cannot be built on the indefinite exclusion from power of one important part of the political spectrum.

Time to clip  
the hedge

It shouldn't take international financial experts long to get to grips with the problems arising from the near-collapse of Long Term Capital Management. The issue may be devilishly complex - but the people working on them know each other well enough. Steve Thieke of J.P. Morgan and Gerald Corrigan of Goldman Sachs were this week asked to lead the deliberations of a dozen large banks and investment houses.

Experienced hands, both. Never mind that Thieke used to work for Corrigan when he was president of the New York Federal Reserve. Meanwhile, Bill McDonough, Corrigan's successor in that post, is chairman of the Basle committee of banking supervisors, which is also grappling with the problem of how to control hedge fund exposures.

The only face missing is Errol Patils, who left the New York Fed last year to join American International Group, the insurer. Still, with regulators trying to grapple with banking and insurance conglomerates, how long before he joins the party?

## Capitol idea

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## COMMENT &amp; ANALYSIS

## Fast and loose in Detroit

The rumour mill at the motor show is working overtime but while the takeover candidates are obvious, the shape of potential alliances is less clear. Haig Simonian reports

**T**he ice packs in the Detroit River were thicker than ever this week as Motown braved its coldest January in years. But inside the vast Cobo exhibition centre where the world's carmakers showcase their wares once a year, temperatures were sizzling, stoked by rumours of imminent mergers and takeovers.

After weeks of speculation, it emerged on Wednesday that Volvo has appointed a US investment bank to examine strategic options for its car division. Potential suitors for the struggling Swedish carmaker include Ford, Fiat and Volkswagen.

Ford was also at the centre of Detroit's rumour mill this week with reports that the world's second-biggest car company was poised to buy BMW of Germany and Honda of Japan.

Consolidation rumours revved up car shares faster than a turbo Porsche, but some disappointment for investors appeared inevitable. BMW and Honda denied they were in negotiations with Ford, while Jac Nasser, Ford's chief executive, called the report "preposterous".

If some rumours have proved to be wide of the mark, some denials have also come close to sounding disingenuous.

Executives admit in private that many carmakers are locked in almost permanent talks against a backdrop of chronic overcapacity, rising costs and cut-throat competition.

Negotiations have become more urgent for three reasons.

First, the surprise takeover of Chrysler by Daimler-Benz last May changed the rules of the game for the car industry.

Every manufacturer, starting with General Motors, the biggest, has been forced to reassess previous assumptions about optimum size and economies of scale.

Second, merger talks have been galvanised by developments in other industries. Since the Daimler-Chrysler deal, oilmen, bankers, pharmaceuticals and telecoms executives have launched a number of mergers and takeovers to tackle overcapacity and rising costs that can no longer be passed on to consumers.

Third, the creatures born of these mergers, such as Exxon-Mobil, are so big they have created a sense of awe and expectation in the media. Industrialists, too, are worried lest they are left out of the next consolidation round.

In the car industry, many executives are convinced further deals are inevitable. Bob Eaton, co-chairman of Daimler-Chrysler, said this week that he expected a merger of two leading European carmakers to be announced "within the next 90 days".

Jim Donaldson, president of Ford Europe, says: "I believe 1999 will be a year of restructuring." His boss, Mr Nasser, agrees. The future, he says, lies with "very large companies with very good geographic and consumer mixes".

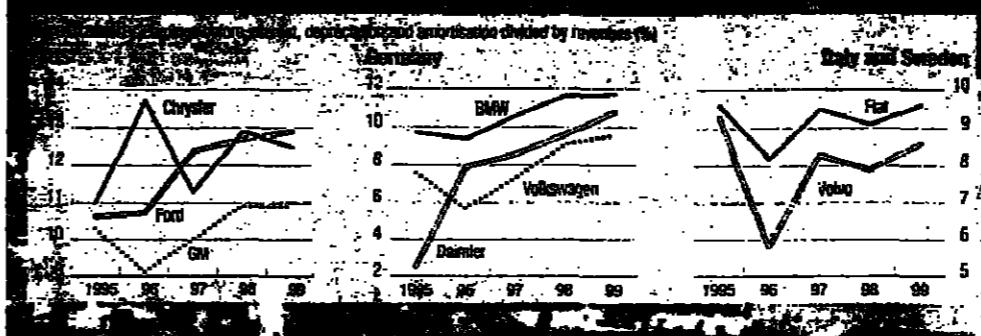
Jack Smith, GM's chairman, predicts more changes in the industry. Asked about the likelihood of further takeovers or mergers this year, he concedes "I'd say it's possible."

The targets of likely takeovers can be pinpointed with accuracy. What is less clear is who will be doing the buying.

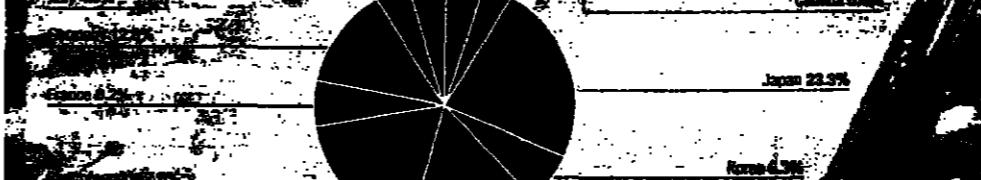
In Japan, a yawning gulf has emerged between Toyota and Honda, the most successful manufacturers, and Nissan and Mitsubishi, the biggest losers.

For Europe's carmakers, high costs, low volumes and increased

## The drive to consolidate



number of acquisitions and takeovers completed by major carmakers from 1995 to 1998.



car production (total 350 million units) in 1997.



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**brother**  
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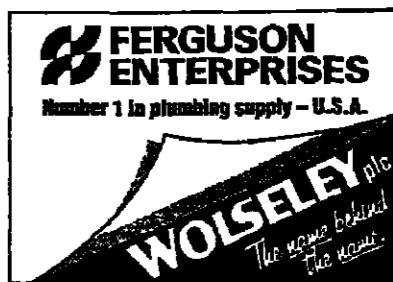
FINANCIAL TIMES

## COMPANIES &amp; MARKETS

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FRIDAY JANUARY 8 1999

Week 1



## INSIDE

## Corporate bond defaults surge

The number of US companies defaulting on their bond obligations almost doubled in 1998, as total worldwide bond defaults surged to a five-year peak of \$29.5bn, up from just \$9.3bn in 1997, according to Moody's Investor Service, the rating agency. Page 21

**'Local' traders to receive Griffin cash**  
Grant Thornton, the accounting firm winding up the Griffin Trading Company, did not reveal how much money had been frozen after its collapse, but said 'local' traders should receive some payment in two months. Page 23

**Capespan to provide all-year service**  
Capespan, the fruit marketing group created by the merger of South African fruit groups Unifruco and Outspan International, will be among the world's top five, will benefit from lower costs and will be able to offer a year-round service to big buyers. Commodities, Page 28

**WaMu expected to close branches**  
Washington Mutual, now the largest thrift in its sector, now faces the task of making last year's acquisitions of HF Ahmanson and Great Western pay off in the long term. Widespread branch closures seem likely. Page 21

**Argentine mine faces test of success**  
The future of Argentine mining may rest on the \$1.2bn Bajo de la Alumbrera open-cast mine, the country's flagship mining project. But the mine, which has been in production for a year, faces depressed metals prices and budgetary difficulties. Commodities, Page 28

**NTPC expected to issue global bond**

State-owned National Thermal Power Corporation, India's largest power generator, is expected to tap the international capital market soon with a bond issue, the first by an Indian corporate in nearly 18 months. The move would be seen as an indicator of interest in Indian debt, and might persuade the government of Atal Behari Vajpeyi (above) that it is time to issue a debut sovereign bond. Capital Markets, Page 26

**Lisbon benefits from joining euro**  
Since joining the euro, Portugal's BVL 30 index has gained 10 per cent. As investors switch from domestically orientated portfolios to euro-based benchmarks and from bonds to equities, Lisbon could see a \$9bn inflow of funds in 1999. Emerging Market Focus, Page 38

**Statoil in talks with Polish group**  
Statoil, Norway's state-owned oil company, is in talks to sell gas to the Polish Oil and Gas Company. The deal, which could lead to the building of a \$1bn pipeline, would be its first gas sale in the Polish market. Commodities, Page 28

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## COMPANIES &amp; MARKETS

FRIDAY JANUARY 8 1999

**Shares in Volvo rise 5% on car arm move**

By Tim Burt in Stockholm,  
Paul Betts in Milan and  
William Lewis in New York

Shares in Volvo, the Swedish automotive group, jumped 5 per cent yesterday after the disclosure that it had hired a US investment bank to explore a possible sale or merger of its car division, its largest segment.

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CARMAKING FRENCH GROUP POISED TO OVERHAUL VOLKSWAGEN AS THE CONTINENT'S BEST-SELLING BRAND

## COMPANIES &amp; FINANCE: INTERNATIONAL

**Renault set to become European leader**

By Samer Iskandar in Paris

**Renault**, the partly privatised French automobile group, is set to overtake Germany's Volkswagen as the continent's best-selling car brand for the first time in 15 years, according to preliminary 1998 sales figures.

The figures should comfort Renault, which has set itself an ambitious target of doubling its global sales to 4m by 2010.

François Hinfray, sales

director, said yesterday Renault had sold a record 2.13m vehicles worldwide last year, up 15.8 per cent from 1997. In western Europe, the company controlled 11 per cent of the market, up one percentage point from the previous year and slightly ahead of VW's 10.8 per cent.

Renault recently forecast

that net profits for 1998 would be "significantly higher" than 1997's FF5.43bn (\$626m, \$370m).

First-half net profits were

FFR4.44bn, almost three times the FF1.67bn figure for the first half of 1997.

Renault said its strong sales performance was partly attributable to the success of its Mégane medium-sized range, whose sales rose more than 20 per cent, making it Europe's second most popular model, up from seventh position in 1997. The launch in March of the new Clio II hatchback also helped, as did design face-lifts to the Twingo city car

and the upper-medium-sized Laguna sedan.

Renault was optimistic that last year's favourable market conditions in France signalled a turnaround from the previous year. In 1997, sales were slow in the French market after the removal of government-sponsored incentives which had bolstered the sector over the previous two years.

Between 1995 and 1997, successive governments offered cash payments to

owners who scrapped old cars to buy new ones. Potential car buyers postponed their purchases when the scheme was halted in 1997, in the hope it might be revived in some form.

Market conditions were favourable in most European countries, where economic growth was recovering, Renault said. Notable exceptions were the UK, where economic activity in general slowed in the second half, and Italy, where government

incentives similar to the French scheme ended.

Commercial vehicles showed the best performance, with sales rising 26 per cent, compared with 14.5 per cent for private cars.

The emerging markets crisis, while taking its toll on Asian sales, did not affect sales in Russia, which grew 25 per cent to 2,500. North Africa was also a high-growth area, with sales up 15 per cent in Morocco and 60 per cent in Egypt.

**Size is the issue as rivals eye Volvo car division**

Ford and Fiat may bid for Swedish group, writes Tim Burt

**Erl** Johansson, Volvo chief executive, returned to work this week to find that the share price of the Swedish automotive group had jumped more than 20 per cent in his absence.

The rise in the shares has been fuelled by sustained speculation that the company – arguably Sweden's most prestigious industrial icon – could be the target of a takeover bid or merger proposal from one of its larger global rivals. Ford of the US and Italy's Fiat have emerged as the most touted bidders, although both have distanced themselves publicly from an outright bid.

This week, it emerged that a leading US investment bank had received a "sell-side" mandate covering Volvo's car division, its largest business. The mandate – under which the bank would receive only a nominal fee if it failed to find a buyer – appeared to indicate for the first time that Volvo would consider an approach leading to a new ownership structure for Volvo Cars.

"Ford is heavily courting Volvo and many people on the cars side are very interested in that," said one investment banker yesterday. "But there are a number of other parties floating around."

For Volvo, seeking a partner for possible buyer is an admission that in the medium term it might not be

able to fund new model developments from its resources. It produces less than 400,000 cars a year and has acknowledged it cannot become a volume manufacturer organically.

But the decision to appoint an investment bank to explore a transaction involving only the car division raises more questions than it answers. The industrial logic is clear for Ford or Fiat, but less so for Volvo. For the US carmaker, Volvo cars would fit neatly into its European portfolio between its UK, German and Spanish-produced models at the lower end of the market and Jaguar, its UK premium brand, at the top.

For Fiat, Volvo would offer a useful foothold in North America and greatly strengthen its presence in northern Europe.

Italian car industry analysts said yesterday that Volvo would be a good fit for the Italian group, as Fiat is strong in small cars but weak in the upper segment of the market. An alliance would enable the Italian group to return to the US market, where it is present only through its luxury sports car marques. It is Ferrari's biggest single market, accounting for about 25 per cent of Ferrari output.

Volvo's truck unit is also considered interesting for Fiat and its Iveci industrial vehicles subsidiary.

A sale of the car division to either Ford or Fiat, however, would send shockwaves through the Swedish industry and almost certainly provoke opposition from Volvo's powerful trades unions.

That would force Mr Johansson to justify why Volvo needed to scale back its presence or possibly withdraw altogether from cars. He will certainly face some tough questioning at next month's full-year results presentation to clarify the company's strategy.

If he is considering an outright sale, the chief executive will come under pressure to explain how he intends to use the estimated SKr40bn-Skr50bn (\$5.05bn-\$6.88bn) raised from such a disposal. For tax reasons, it would be difficult to return the cash to shareholders – especially at the price of withdrawing from a profitable business.

The other, more credible, alternative is that Volvo is considering a two-step transaction that would use the cash to bolster its position in trucks or construction equipment, both higher-margin businesses than cars.

Many analysts believe Volvo could use cash and debt to bid for a rival truck manufacturer – such as Paccar of the US, which would strengthen its North American presence and consolidate Daf, Paccar's European sub-

sidiary, into its portfolio. On the construction equipment side, it could use the money for another transaction in south-east Asia, where it spent \$572m last year on the construction equipment arm of South Korea's Samsung Heavy Industries.

But a reduced presence in B cars would be a bitter pill to swallow for Volvo investors in Sweden, many of whom regard it as a badge to preserve – particularly following the abortive merger with Renault of France in 1993. It would be easier to persuade investors to support a partial sale or

even asset swap involving Volvo cars if it preserved the "Swedishness" of the brand, and delivered synergy savings from shared components and dealerships.

Mr Johansson has proved less sentimental about Volvo than some of his predecessors. Since his appointment almost two years ago, he has embarked on a hefty cost-cutting programme – last month vowing to cut 5,300 jobs or 7 per cent of the workforce – and made clear that no business will be retained for prestige reasons. But a decision to withdraw from cars would be regarded as a hefty premium to sweeten investors' fears.

Additional reporting by Paul Betts in Milan

throwing nostalgia out of the window. Even from a financial perspective, it could prove hard to sell to investors – particularly as car profits could prove vital as construction and truck arms near their cyclical peak.

Nevertheless, signs of slackening growth in Europe, thin margins and falling demand in Asia and Latin America could be all the justification Mr Johansson needs for a deal – especially if it preserves the Volvo name and comes at a hefty premium to sweeten investors' fears.

Additional reporting by Paul Betts in Milan

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Additional reporting by Paul Betts in Milan

## STOCK MARKETS INVESTORS CHOOSE LARGE, LIQUID COMPANIES AFTER CURRENCY LAUNCH

**Big groups favoured since euro**

By Jane Martinson, Investment Correspondent

Investors in European stock markets have favoured the largest, most liquid companies since Monday's launch of the euro, a trend which could have a significant impact on share prices and the fund-management industry.

New fund flows have particularly benefited large companies which are included in all 32 European indices offered by the leading index providers this week, as fund managers appear to have hedged their bets before the emergence of a leading European benchmark index.

Merrill Lynch, the US investment bank, has identified 28 companies which form part of the 32 indices designed by FTSE International, Dow Jones and Morgan Stanley Capital International. These 28 companies together have outperformed broader European indices by 2 percentage points since Monday.

In the four trading days since the launch of the single currency, the 28, which

include DaimlerChrysler, Aegon and Bayer, returned 7.5 per cent in euro terms, compared with 5.6 per cent for the DJ Stoxx European index of 635 companies.

Such figures provide preliminary evidence to support the argument that the euro will provoke a flight to quality for investors which are switching to pan-European investing from a previously restricted domestic model.

This argument suggests that a Spanish investor considering a wholesale move into pan-European equities, for example, is more likely to favour companies he has already heard of and which are easy to move money into and out of.

This preference is accentuated by low inflationary conditions, which have tended to favour larger, global companies over the past two years in developed markets.

Bryan Allworth, European equity strategist at Merrill Lynch, said this week's move suggested that investors "could not afford to ignore the big, blue-chip stocks", especially before

Monday's launch of the euro.

Active fund managers who tend to pick smaller companies on valuation grounds worry that the trend towards large companies will be accentuated by index-tracking fund managers chasing the outperformers.

Rob Sargent, European fund manager at Morgan Stanley Dean Witter, said yesterday: "What we are see-

ing is a shift in the market from a self-filling situation and that's the danger." The trend towards large European companies has been noticeable for several months as investors have started to shift funds out of smaller companies into domestic stocks in the run-up to the launch of the single currency. The increased activity over the past week as new money flows into the market has merely accentuated the trend.

Siemens to raise up to DM350m

By Tony Barber in Frankfurt

Siemens, the German industrial conglomerate, announced yesterday that it planned to raise its share capital by up to DM350m (€175m, \$210m) as part of a broader effort to refocus its business strategy and improve its competitiveness and flexibility.

The Munich-based group said it would sell shareholdings at its annual meeting next month to approve an increase in its basic nominal share capital of up to DM350m by February 1, 2004. Up to 70m non-preferred shares would be issued.

Shareholders approved a similar capital increase of DM150m at last year's annual meeting, but the company said this sum might not be sufficient to finance new business initiatives by means of equity swaps.

"Acquisitions and involvement in other companies to secure competitiveness are taking on ever bigger dimensions," Siemens said. "They can often be financed only by the use of shares as a currency of acquisition. There may be cases in which the capital approved in 1998 is not enough."

The company, which makes products ranging from trains to light bulbs, is in the midst of an ambitious restructuring plan which involves the divestment of about one-seventh of its operations, including its loss-making semiconductor unit. Its four core divisions are to consist of industry, information and communications, rail systems and power generation.

Heinrich von Pierer, chief executive, said last November that Siemens intended to show shareholders that it was more focused on profitability. The company's pre-tax profit fell by 2.8 per cent in the latest fiscal year to September 30 to DM3.44bn, largely because of losses in the semiconductor and rail technology units.

## TURK MAKING

**Scania to link with Cummins**

Scania, the Swedish heavy truck manufacturer, yesterday announced a joint venture with Cummins, the US diesel engine group, to produce high pressure fuel injection systems.

The move follows a five year joint development programme involving the two companies. The new production company, 70 per cent owned by Cummins and 30 per cent by Scania, said the system would enhance engine efficiency and environmental performance. Tim Burt, Stockholm

## ENGINEERING AND FORESTRY EQUIPMENT

**Valmet-Rauma first results**

Valmet-Rauma, the newly merged Finnish engineering and forestry equipment group, yesterday reported maiden pre-tax profits of FM1.17bn (€523m) on sales of FM17.9bn in the 10 months to October 31.

The company, created by the merger of Valmet and Rauma, warned that its operating outlook had become more uncertain as customers delayed investments, particularly in Asia, Latin America and Europe.

For the whole of 1997 pre-tax profits were FM1.87bn on sales of FM23.2bn. Tim Burt

## CHEMICALS

**Akzo Nobel sales grow**

Chemical group Akzo Nobel said yesterday that 1998 sales grew by approximately 15 per cent. Speaking at Akzo Nobel's internal New Year's conference for senior management, Van der Leede, Akzo chairman, said that while final audited figures are not available, sales went up by about 15 per cent, "mostly through acquisitions, but this was not to the exclusion of organic growth". AFX, Arnhem

## NEWS DIGEST

## STEEL

**Bethlehem to shut some Washington operations**

Bethlehem Steel, one of the largest integrated steelmakers in the US, is to shut down the stainless sheet and strip operations of Washington Steel, which it acquired as part of last year's \$740m purchase of Lukens.

The closure will mean that about 340 jobs are lost in Washington and another 200 at Washington Steel's Massillon works in Ohio. Bethlehem said it had notified local union representatives and planned to cease operations by the end of the first quarter.

The company blamed the shutdowns partly on conditions in the US steel industry, where local manufacturers have been battling a wave of cheap imports for the past six months. It said it was taking yesterday's action "due to losses being sustained, which have been particularly affected by the unprecedented levels of unprofitability traded for foreign steel imports". Nikki Tait, Chicago

## LUXURY GOODS

**LVMH to decide on Gucci bid**

Bernard Arnault, chairman of LVMH, the French luxury goods group, is expected today to make a statement clarifying whether or not he plans to bid for control of Gucci, the Italian fashion company.

LVMH shocked Gucci's management by disclosing on Wednesday that it had secretly acquired more than 5 per cent of the Italian company's equity. Gucci's shares rose by €2.2, or 4 per cent, to €57.6 yesterday on bid hopes (thereby valuing the company at €3.53bn (\$4.13bn) having risen by 18 per cent when the news broke on Wednesday). LVMH's shares also rose, fuelled by speculation that Mr Arnault might sell all or part of its stake in Diageo, the drinks group from which he resigned as a director last month, to finance a bid for control of Gucci. Having gained 7 per cent on Wednesday, LVMH's shares were up 6.5, or 2.5 per cent, at €205 yesterday. Alice Rawsthorn

## GOLD

**Avgold to develop mine**

Avgold, the South African gold company controlled by AngloGold Mining, has secured financing to develop its new Target mine in the Free State after months of negotiations that were dogged by the low price of gold. It said yesterday that Chase Manhattan and Warburg Dillon Read had jointly underwritten a four-year syndicated loan of \$100m.

In addition, Avgold has mandated the two institutions to arrange a revolving facility in rand worth \$30m. The company said the \$100m would be enough to develop Target to full production. The final loan documents are expected to be signed in March.

Production at Target is scheduled to begin in November 1999, with output increasing to 330,000 ounces of gold a year by early 2002 at an average yield of more than 10 grammes a tonne. Avgold said yesterday that the cost of production would be "well below \$200 an ounce". Victor Mallet, Johannesburg

## EGYPT

**Mobile operator exceeds target**

Egypt's leading mobile telephone operator has almost doubled its number of subscribers in six months, and exceeded its 1997 year-end target by 7 per cent, the company said yesterday.

Mobilin, which was formed with the sale of the state-owned mobile network to a private consortium led by local industrial group Orascom in partnership with France Telecom and other companies, saw a 93 per cent rise in subscriptions. It has 159,850 subscribers, up from 83,000 at the beginning of last June.

Analysts at the Cairo securities firm EFG-Hermes predict the company will have 320,000 subscribers by the end of this year. Mark Hubend, Cairo

## HONG KONG

**Rumours buoy conglomerate**

Shares in Jardine Matheson rose sharply yesterday as rumours that Li Ka-shing, the property magnate, was seeking to raise his stake in the Hong Kong based conglomerate swept through the market.

Mr Li, who controls Cheung Kong, the property developer, has built up stakes of around 4 per cent in Jardine Matheson and Hongkong Land, its property arm. His company

Bethlehem to shut some  
Washington operations

MH to decide on Gucci bid

Gold to develop mine

Whale spotting exceeds expectations

Unions back reorganization

Carmel to buy AT&T Comm

AT&T's best results

## December sales mixed in US retail

By Richard Tomkins  
in New York

Toys R Us and J.C. Penney, two of the biggest US retailers, yesterday reported heavy declines in December sales, highlighting the weak state of the toy and department-store sectors.

However, many other retailers did well, especially the big discount-store chains. Wal-Mart Stores, the world's biggest retailer, said sales at shops open a year or more shot up 9.4 per cent.

The figures came as most big US store groups announced their sales figures for the crucial Christmas season, which typically accounts for the bulk of their annual profits.

Retailers started the season expecting one of their best Christmases in years because consumer spending appeared to be holding up in spite of worries prompted by global economic turmoil earlier in the year.

But sales of winter clothing were hit when much of the US found itself in unusually warm weather.

Department stores were hit by the weak demand for coats, sweaters, gloves and hats. But they also suffered from an increasing tendency among better-off shoppers to bargain-hunt in the discount stores.

J.C. Penney said yesterday that sales at its department stores open a year or more tumbled 7.6 per cent in

December, and warned that heavy promotional activity and mark-downs would produce worse-than-expected fourth-quarter profits.

Among other department-store groups, Sears Roebuck, the biggest, continued to struggle, saying comparable-store sales in the five weeks to January 3 slipped 0.3 per cent. Weak clothing sales were to blame.

Outside the department-store sector, Toys R Us reported a 7 per cent plunge in domestic toy store sales in the nine weeks to January 3.

The company blamed comparisons with the previous year's Christmas, which brought strong sales of electronic virtual pets, Star Wars action figures and Tickle Me Elmo dolls. But it has been suffering increasing competition from discount stores, which sell the most popular toys at lower prices, for years.

Although internet retailing has grown rapidly from a small base, it still accounts for less than 1 per cent of US retail sales and does not seem to have had a noticeable impact on traditional retailing.

However, shares in Borders, a book-store chain facing on-line competition from the likes of Amazon.com, plunged 23 per cent in early trading yesterday after warning that fourth-quarter earnings per share would fall 4.7 per cent below forecasts.

## Bond default rate hits a five-year peak

By Edward Luce,  
Capital Markets Editor

The number of US companies defaulting on their bond obligations almost doubled in 1998, with the total worldwide default rate hitting a five-year peak.

Although Asian - and particularly Indonesian - corporations accounted for a large proportion of the 128 defaults in 1998, the number of US companies which defaulted on their obligations rose from 32 to 53, according to Moody's Investors Service, the rating agency.

Total bond defaults surged to \$29.3bn last year, up from just \$9.5bn in 1997, largely because of the worldwide financial crisis which intensified after the Russian domestic bond default in August.

Almost 50 per cent of the US corporate defaults took place in the final quarter of 1998, suggesting that many were attributable to the near-collapse of the high-yield bond market in the wake of the Russian default.

Although the Federal Reserve reduced interest rates on three consecutive

occasions, spreads in the US high-yield market remain significantly wider than they were prior to the Russian crisis and the near-collapse of Long-Term Capital Management, the US hedge fund, in September.

However, several of the larger US defaults - including those of Boston Chicken, Penn Traffic and Grand Union - had been anticipated long before the crisis in August, analysts said.

The global default rate - as a proportion of all rated bonds - rose to 3.3 per cent in 1998, from 2.02 per cent in 1997 and 1.66 per cent in 1996. In spite of the increase, Moody's said the default rate was roughly in line with the average annual rate since 1970.

The surge in 1998 had been exaggerated by the unusually low rates of bankruptcy in the preceding four years.

"Between 1994 and 1997 interest rates had been falling worldwide and economic growth was strong, which was an ideal time for companies to borrow money cheaply," Moody's said.

"The rate has been pushed back up to average by the Asian and Russian crises."

## AT&T seeks new Canada partners

By Scott Morrison in Toronto

AT&T said yesterday it was looking for strategic partners in Canada after three of the country's banks sold their stakes in the US telecommunications group's Canadian long-distance operation. The move is part of an C\$600m (US\$530m) initiative to restructure AT&T Canada into a full-service telecoms group.

The banks' withdrawal from AT&T Canada Long-Distance Services was mandated by banking regulations. The banks' collective equity in LDS - 50 per cent of non-voting equity and two-thirds of voting shares - will be held in trust while AT&T negotiates with potential partners, which would invest in the company's Canadian expansion.

The trust is funded by AT&T, but officials would not reveal its value. Analysts estimated the value of LDS at C\$1bn-C\$1.3bn. AT&T also declined to provide details of its restructuring, but said a large portion would go toward compensating the banks.

AT&T said it was looking for Canadian partners with

technology and access to customers through their networks, such as utilities and cable companies. Cogeco and Videotron, two Quebec-based cable-television operators, are seen as likely partners. The two have recently completed share issues and plan to enter the local telephony market.

Observers questioned why AT&T did not wait to find a partner or investor before announcing a change in the ownership structure. "It seems they could be trying to create a bidding war," said Dyal Ghose, telecoms analyst at HSBC Securities.

AT&T's Canadian long-distance, reselling and some administrative functions will be consolidated under the banner of AT&T Canada, which will also launch a local service in 1999.

Under the previous ownership structure, AT&T Canada Enterprises, representing the US parent, held one-third of the Canadian long-distance services company's voting shares and 50 per cent of non-voting equity, the maximum allowed under foreign ownership restrictions.

## COMPANIES & FINANCE: THE AMERICAS

### WaMu exercises thrift to gain economies of scale

Now the largest in its sector, the institution is seeking to cut its branch network to achieve savings, reports John Authers

Amid the "end-game" of mergers of commercial banks last year, Kerry Killinger of Washington Mutual produced the definitive final merger in the thrift sector.

Washington Mutual - universally known as WaMu - was the third largest thrift in the US early in 1997, when HF Ahmannson, the largest, launched a hostile bid for Great Western, the second largest. WaMu bought Great Western as a white knight, to become the biggest thrift in the land.

Then in March 1998 WaMu bought Ahmannson, which in effect gave it to the logic of its own earlier bid for Great Western. In a deal which brought the three biggest thrifts together under one roof within one year.

Ahmannson cost \$9.9bn, which valued it at almost four times book value. Now, the challenge for Mr Killinger is to make it pay off in the long term

ket that WaMu deserves a higher multiple than that usually accorded to thrifts.

At present, with a market capitalisation of about \$23.5bn, and a price/earnings ratio at 14.7, almost exactly half that of the S&P 500 as a whole, WaMu looks like a

concerns on the integration.

But people don't fully understand the momentum and the strategy of this company."

He described 1997's integra-

tion of Great Western as

"a much more challenging assignment", and pointed to the company's record of compounding earnings growth at a rate of 15 per cent a year during this decade - second among large US banks - as reasons to give WaMu a much higher multiple.

The overlap of the old Great Western and Ahmannson branch networks is central to his latest deal, and widespread branch closures are necessary if the merger is to pay off in the long term. The current plan is to close 161 branches.

Within a quarter of a mile of another branch in the new combined company.

Mr Killinger says its earnings multiple is "out of sync with the fundamentals", although he concedes various factors are included in the valuation.

"Macro-wise, there may be concerns over the flat yield curve and what impact that might have on us. There are

within a quarter of a mile of another branch in the new combined company.

A further key part of the strategy is to take advantage of the freedoms of the thrift charter. Thrifts are far less heavily regulated than banks, and Mr Killinger believes this is a competitive advantage.

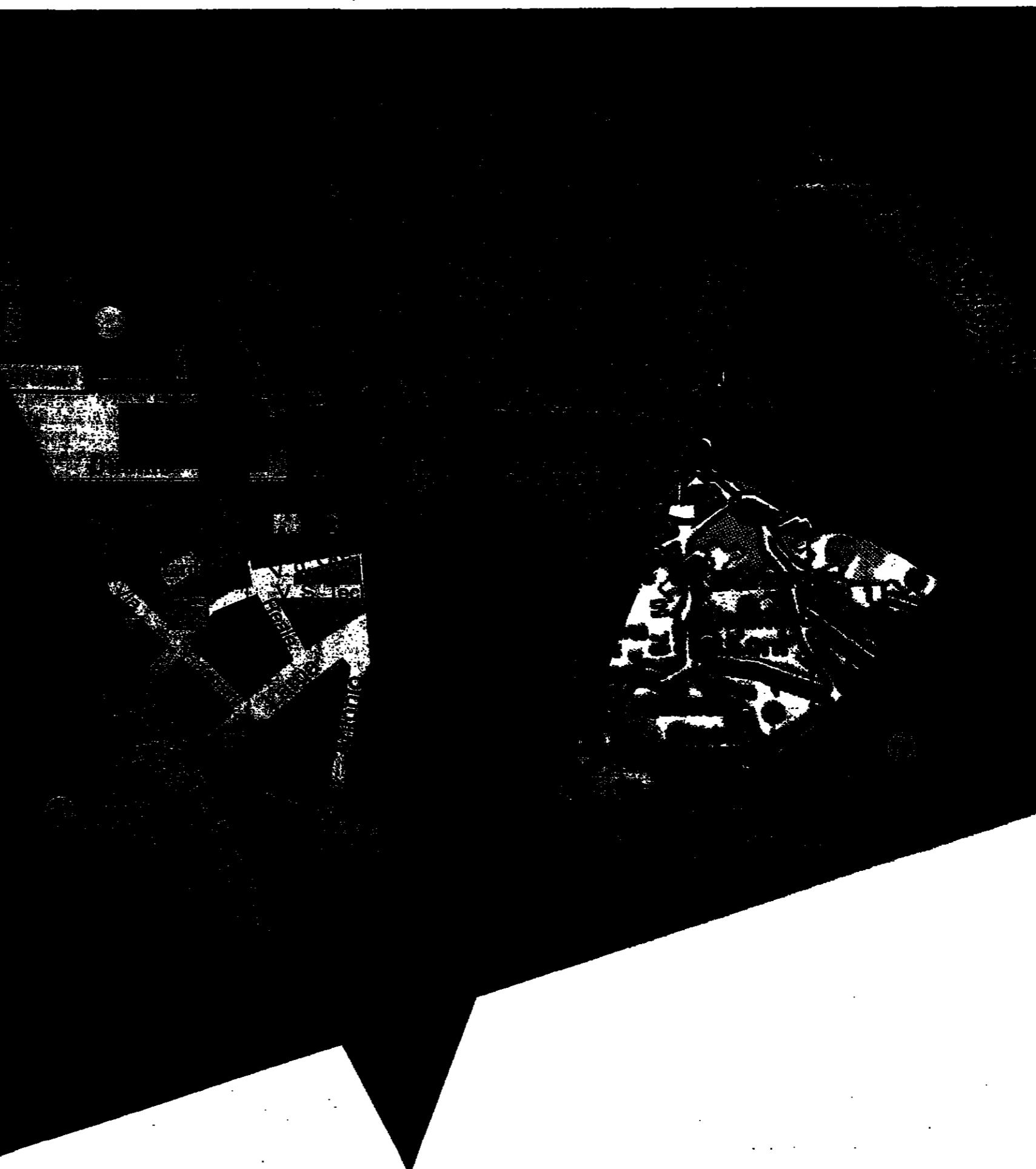
He said: "In our case, it's a friendly deal. All the branches are within our market. We aren't changing

done. We were the first bank in the US to have its own family of mutual funds.

"We've approached the consumer with a very broad product line which looks much more like a commercial bank than a thrift. But we've maintained the cost structure which is much lower than for commercial banks."

WaMu has businesses in consumer and mortgage banking, consumer finance, investment services and - on the west coast only - commercial banking. The combination allows it to compete with the commercial banks on price.

Providing he can convince the market that WaMu should remain independent, Mr Killinger seems convinced that the company has a strategy for continued growth: "We can deliver better prices than commercial banks, but particularly in California, we have one of the best distribution systems in the state, in terms of the number of outlets. So we have lower prices with no less convenience. We don't split our energies between business customers and consumers."



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## COMPANIES &amp; FINANCE: ASIA-PACIFIC

AIRLINES FIVE-STRONG GROUP LEAVE HK COMPANY TO HELP SAVE TROUBLED PHILIPPINES CARRIER

**Cathay executives to participate in running of PAL**

By Louise Lucas in Hong Kong

A group of Cathay Pacific executives, including one closely involved in the collapsed negotiations to buy a stake in Philippine Airlines, are defecting to the troubled carrier.

The five-strong band have formed an advisory company to circumvent Philippine laws banning foreign management of public utilities. Four have already resigned from Cathay Pacific, Hong Kong's de facto flag carrier, and expect to start work in Manila shortly.

They are understood to have been won over by big packages from Lucio Tan, PAL's controlling shareholder. But Peter Foster, former Cathay Pacific's general manager for Taiwan and the Philippines, was circumspect: "The rewards are to a large extent contingent on our ability to achieve a turnaround of the airline."

Joseph Estrada, president

of the Philippines, has pledged to keep the 8,000 staff but - as Cathay Pacific alumni well know - this does not necessarily gel with increasing productivity and returning the airline to profit.

"There's certainly going to be considerable restructuring," said Mr Foster, who played an integral part in Cathay Pacific's bid to take a stake in PAL.

A similar problem is fac-

ing the carrier that Mr Foster is leaving after 16 years' service. Cathay Pacific dived into the red for the first time in more than two decades at the halfway stage last year, as a result of the Asian financial crisis and dearth of tourists.

It has sought to improve productivity, first by laying off staff and more recently, by offering new packages that essentially offer small annual pay rises in return for extra hours.

In response, union repre-

sentatives of the 5,500 strong cabin crew have suggested an hour-long moratorium on strikes in retaliation.

However, the threatened action appeared to have little impact on Cathay Pacific's share price yesterday, nor did the departure of Mr Foster and his colleagues, although this was not announced. Its shares yesterday soared to their highest level in 15 months, to close the day up 12 per cent at HK\$9.20.

The defections coincide with a move by the Mr Estrada to create a special cabinet task force to study ways to save troubled Philippine Airlines from closure.

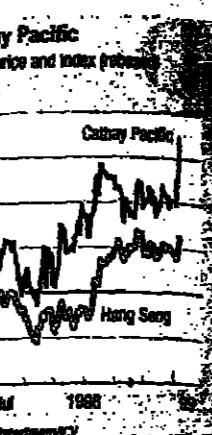
Yesterday's statement carried strong hints that the government might resort to protectionism in aviation to save PAL, a move long urged by Mr Tan. He claimed that liberalisation had damaged PAL's operations.

It also marks the end of

the government's hands-off policy in rescuing the national carrier.

Fernando Barican, a palace spokesman, said PAL was a vital industry and that Mr Estrada had created the task force to look for ways to make it viable.

The move follows the rejection by many of PAL's big creditors of its rehabilitation plan. The latest to shoot down the proposal was Japan's Daishi Kangyo Bank, an unsecured creditor which is among holders of a US\$1m floating rate note that PAL had issued.

**SingTel to take 20% stake in Shinawatra arm**

By William Barnes in Bangkok

Singapore Telecommunications is taking a 20 per cent stake in Thailand's Advanced Information Services, a telephone subsidiary of Shinawatra Computer and Communications.

The move is part of a wider financial restructuring by the Thai holding group in preparation for market liberalisation, starting possibly this year, and is expected to put pressure on AIS' weaker Thai rivals UCOM and Telecom-Asia to find their own partners.

The tie-up will allow Shinawatra to realise a Bt3bn (\$82.4m) gain on its investment in AIS, which recently reported its worst quarterly performance since 1992.

AIS said in a statement that the deal would "increase the capability of the company to compete in the liberal market [in areas] such as the quality of network, service, technology, management, marketing and others".

It is also likely to put SingTel, which has a cash pile of more than \$5.4bn (US\$2.38bn), in a more favourable light with the Thai authorities - which may be a useful advantage when the big state telecommunications monopolies are privatised. It has started to

expand in the region in search of growth as its home market matures.

ABN-Amro expects AIS to make Bt1.65bn profit this year, a fall of 40 per cent on 1998 and down from Bt3.5bn in 1996. But profits are expected to bounce back to Bt2.5bn next year as the economy recovers.

"It's a smart move. Shinawatra must be commended for not making an issue of control and concerning itself with quality of earnings," said Andy Chan, analyst at ING Barings.

But some Thai-based observers wondered if SingTel - a monopoly player - would prove the ideal partner for a group facing an increasingly competitive environment.

There was also a feeling that AIS' strong balance sheet might have won a better price in an open auction.

"I don't think it's tremendous. I'd describe it as neutral. It would be nice to have a clearer picture of what SingTel planned to do in the region," said Richard Moe at SG Securities.

If SingTel announced, say, a strong regional alliance that included Shinawatra then I'd be more positive."

Shinawatra shares rose Bt5 to Bt165 on the local board yesterday, while those in AIS fell Bt 4 to Bt265 - probably on profit-taking.

In a rare show of strength, India's financial institutions yesterday forced ACC, the country's biggest producer, to drop plans for a preferential issue of shares and warrants to the Tata group.

The preferential issue, worth Rs1bn (\$24m), would have enabled the Tata group to raise its stake in ACC from 13 per cent to 20 per cent, giving it effective control over the company.

However, the ACC board abandoned the plan after its main institutional shareholders said they would vote against the motion at yesterday's extraordinary general meeting. A last-minute compromise proposal, to offer warrants to all shareholders, was also scrapped. A separate motion to approve a Rs1.89bn rights issue to all shareholders was passed.

The institutions, which together hold 21 per cent of ACC, were angry that the warrants were to be priced only slightly above the current share price and far below the price they paid in a rights issue in 1995. They believed it would hand control to the Tatas without a proper premium, and depress the share price.

"It is a question of the rights of minority shareholders," said G.P. Gupta, chairman of Industrial Develop-

ment Bank of India, which led the opposition to the preferential issue.

The move is a further sign of growing assertiveness on the part of India's state-owned financial institutions, which are under pressure from competition, bad debts and a lacklustre stock market.

Unit Trust of India, the troubled fund manager which controls 90 per cent of India's mutual fund industry, wrote recently to all companies in which it holds shares asking for regular presentations on plans to raise shareholder value.

However, yesterday's events leave ACC in an awkward position. The company urgently needs to raise additional equity to reduce its debt burden and fund investment plans, and must also clarify its relationship with the Tata group.

Pallonji Mistry, chairman of ACC, said the company would have to look at alternative ways of raising finance. He said ACC regarded the Tata group as one of its promoters, or founding shareholders.

Tata meanwhile denied that the group was seeking to win control of ACC at an unfair price. It said the warrant pricing was based on the past six months' share performance, in line with stock-exchange guidelines.

Ratan Tata: his group denies seeking control of ACC at unfair price

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Louise Lucas, Hong Kong

**Indian cement producer forced to abandon issue**

By Krishna Sohra in Jaipur

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**NORMA COHEN  
THE PROPERTY MARKET**

**Punishing time for Reits**

The trusts' relative performance has been 'truly awful'

Those with a good ear in the UK property industry would late last year have heard the sound of hands being rubbed gleefully together at the evident collapse of US Real Estate Investment Trust shares throughout the year.

At a December conference on Reits, organised by Access Conferences International, chartered surveyors and UK property fund managers could scarcely conceal their joy at watching the vehicle which had been hailed as the way forward for property investment substantially underperform the rest of the US stock market.

According to the US investment bank Goldman Sachs, "If Reit performance on an absolute basis was terrible during 1998, then the relative performance of the sector can only be accurately described as truly awful." The S&P 500 Index powered ahead by 26.4 per cent in the first 51 weeks of the year, while the benchmark Wilshire Reit Index declined by 22.5 per cent, leaving what Goldman Sachs describes as "a shockingly large gap of 48.2 percentage points".

Even against smaller company shares Reit performance looked miserable. The benchmark Russell 2000 fell by 7.2 per cent during 1998.

Where Reits go wrong and does it mean that Reit-like structures from Australia to Belgium are doomed?

"Real estate competes for capital along with corporate America," says Tim Callahan, president and chief executive officer of Equity Office Properties Trust, the US's largest office Reit. If Reits do not have a convincing story to tell, investors will take their capital elsewhere, he says.

A section of US investors have long eyed them with suspicion. Property & Portfolio Research, a Boston-based econometric research firm specialising in real estate recently

published an article entitled Reits - A Real Estate Index or a Pack of Lemmings? and concludes: "The sector has grown for growth's sake, with little thought given to the diversity of the portfolio (until perhaps this year)."

It says the vast outperformance of underlying property markets in 1998 through 1997 generated returns that were unsustainable.

One conclusion is that the Reit structure, even with its obvious tax advantages, is nothing more than a flash in the pan. Over time, public companies cannot outperform the underlying property markets.

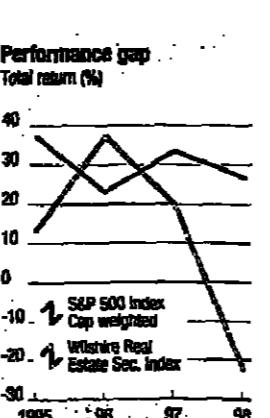
It also argues that the Reit structure, even with its obvious tax advantages, is nothing more than a flash in the pan. Over time, public companies cannot outperform the underlying property markets.

John Feathman, principal at Green Street Advisors, a California-based research firm specialising in real estate securities, says it is not the tax advantages of Reits which have made them hot stocks. They were created in 1962 and for 30 years, performed sluggishly.

It was the creation of focused operating companies in a Reit tax-advantaged format which made them stock market darlings in the early 1990s. If share prices have lagged in the past year, it's partly because investors question whether managements can deliver the added returns they promise.

The fact that Reits' shares have been such miserable performers throughout 1998 should not be regarded as a sign that they are structurally flawed; rather, that there are too many of them which do business badly.

But it is hard to see how once the toothpaste of public ownership has come out of the tube, it would be easy to put it back again.



Second, the shift to equity investment means investors are choosing shares over life insurance policies or bank deposits, reducing capital available for direct property.

Thirdly, the rise of a public market in debt means even private investors are subject to its disciplines, as the US witnessed last summer when the commercial mortgage-backed securities market collapsed, and real estate transactions across the country seized up.

That, however, does not mean public companies will not make bad decisions and their share prices will not suffer. "The question is not whether dumb decisions will be made," says Mr Linneman, "it is whether dumb decisions will be punished."

Already, some that have made particularly poor decisions are being punished and these will fail by the wayside, he adds. But more consolidation is likely. "It will be a long and painful trip," says Mr Linneman.

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The fact that Reits' shares have been such miserable performers

PAL

## COMPANIES &amp; FINANCE: UK

BANKS ADVISERS TO THE FORMER CONGLOMERATE TO PAY £150M TO SETTLE LEGAL ACTIONS

**Barclays to take £76m charge for B&C**

By George Graham

The long saga of British & Commonwealth Holdings, the conglomerate built by John Gunn which crashed in 1990 with \$1bn in liabilities, drew closer to its conclusion when a group of the company's former advisers agreed to pay a total of £150m (£250m) to settle lawsuits brought by the receivers.

The largest contributor to the settlement is Barclays, whose former corporate

subsidiary, BZW, advised B&C over the disastrous acquisition of Atlantic Computers in 1988.

Other former B&C advisers covered by the settlement include Coopers & Lybrand, NM Rothschild and Spicer & Oppenheim.

Barclays, which had for years "vigorously defended" itself against the charges of negligence brought by Ernst & Young, B&C's administrators, will contribute £16m to the settlement.

The bank expects to get £10m from its insurers, but that still means a charge of £76m in its 1998 accounts.

The news comes as a further blow to Barclays, which six weeks ago issued a profit warning in conjunction with the abrupt departure of Martin Taylor, its chief executive. The B&C charge was not included in its statement that pre-tax profit would be no less than £1.9bn.

The settlement springs out of a mediation process con-

ducted under the auspices of the Centre for Dispute Resolution by Lord Griffiths, a retired law lord, and Jonathan Marks, a US mediator.

It brings a swifter end than had been expected to litigation launched in 1994 and scheduled to come to court in May 2000. The trial had been expected to last for up to 15 months.

The administrators expect to pay another 3p in the pound to bank creditors of B&C Group Finance, a finan-

cial subsidiary, this month. That will mean banks from that group will have received their money back in full, including interest up to February 1992, with the possibility of paying some further interest after that date.

For B&C itself, the administrators expect to pay a further 40p in the pound by the end of February. With dividends of 40p in the pound paid, this brings the distribution up to 86p in the pound.

That makes a total for the

two companies of £1.3bn. Another £347m has been paid to creditors of BCMB Corporation, formerly British & Commonwealth Merchant Bank, which gives them a complete repayment of their money, including interest.

Barclays had recorded the B&C litigation in its accounts as "legal proceedings" rather than a contingent liability. The claim originally made against the bank was £500m.

COMMENT  
UK interest rates

A cynic would say that yesterday's 0.25 point cut in UK baselines, to 6 per cent, was an admission of past mistakes - on the hawkish side - by the Bank of England's monetary policy committee.

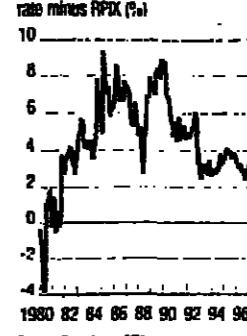
The economic signals have been ambiguous since December's 0.5 point cut. While the hand wringing has continued in business surveys, consumers' wallets keep flapping and service industry pay deals ticked up late last year. The good news is that the cut confirms that the MPC is veering towards a "neutral" position on interest rates. It has said this lies between 4.5 and 6.5 per cent; others would plump for 5 per cent. Next month's MPC meeting may well exploit the considerable scope for further cuts. It will have fourth quarter gross domestic product figures to chew on - which are expected to show no growth.

But it would be unwise for any remaining unenthusiastic investors to get excited now about the prospect of companies recovering rapidly this year thanks to low interest rates and a weak pound. First, a fall in interest rates below 5 per cent could be held up by any sign of inflation pushing above the 2.5 per cent target. Second, just as it took a long time for the strong pound to hit profits, the same may be true in reverse. Companies will still have to curb costs to combat the margin squeeze inflicted by low inflation.

## Wembley Group/Enic

Should Enic buy Wembley? The key is Wembley Stadium, which the English National Stadium Trust is about to buy for £103m prior to a £250m-plus redevelopment part-funded by lottery money. Scrapping that deal seems a non-starter. As a theoretically profit-making company (though Enic lost money last year), it would be ineligible for lottery funding, making such a grandiose redevelopment hard to justify. Letting the sale proceed looks shrewder. Assuming a 50p a share bid, valuing Wembley at £220m, and netting off the stadium sale proceeds against Wembley's £40m net debt, Enic's bid would be left at about £160m. The result would be that Enic acquired Wembley's remaining businesses, greyhound tracks and ticketing for a mere 6.5 times 1999 operating profits. But Wembley shareholders are unlikely to accept Enic's dismal paper when a juicy buy-back is imminent. More cash might work.

UK real interest rate  
Bank of England Operational interest rate minus RPIX (%)

**Liquidator gives Griffin traders some comfort**

By Vincent Boland

Independent "local" traders on the London International Financial Futures and Options Exchange should receive 50 per cent of their frozen assets back within eight weeks, the liquidator of the collapsed Griffin Trading Company said yesterday.

Finbar O'Connell, a partner at the accounting firm Grant Thornton, which was appointed earlier this week to wind up Griffin, declined to reveal how much money had been frozen as a result of the collapse but said a payment was "possible within two months".

However, disagreements emerged at the first meeting yesterday between the locals and the Securities and Futures Authority, which ordered the assets freezing. The SFA said a meeting was to be held to allow them to resume trading on Liffe "early next week". Liffe said it had set up a "fast-track" procedure to allow locals to re-register with other firms.

The liquidation of Griffin could take several months. One of its main assets is its membership of the London Clearing House, which clears trades carried out on London's financial futures markets. Mr O'Connell said that was worth £250,000 but would take time to sell because there were 16 others on the market.

It has since emerged that a further £2m could have been lost by Griffin's Chicago-based parent company in alleged unauthorised securities trading by its former chief financial officer. The

parent company was unable to rescue its London arm when the trading losses occurred and has since filed for bankruptcy in the US.

The SFA said after a meeting with locals that it would "encourage an accelerated interim pay-out" if the liquidator could not make an early payment. But the regulator was criticised for not allowing locals to borrow money using the frozen assets as collateral.

"There would be proof of the SFA adopting a practical approach to helping the locals," said Steven Woolfe of Taylor Jonson Garrett, a law firm acting for the affected traders. One trader said a group of locals would attempt today to raise new capital to allow them to resume trading on Liffe "early next week". Liffe said it had set up a "fast-track" procedure to allow locals to re-register with other firms.

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**Decision on Wembley near**

By Patrick Harverson and Charles Pretzlik

The long-running saga of the £103m (\$171m) sale of Wembley Stadium is expected to be settled in the next few days. This is in spite of a last-minute takeover approach for the entire Wembley group from Enic, the sports and entertainment company founded by Joe Lewis, the billionaire owner of the Wembley group.

The offer for Wembley is believed to be worth about £230m in cash and Enic

shares, and was prompted by the opposition of Wembley's three non-executive directors to the sale of the 75-year old stadium to the English National Stadium Trust, a non-profit making body set up to oversee its estimated £250m-plus redevelopment.

The three rebel directors, who believed the stadium was being sold too cheaply, failed in their attempt to scupper the deal when they were out-voted by executive members of the Wembley board. Class Hultman, chairman, cast the decisive vote

to approve the sale last month.

The board will meet again today to consider the offer from Enic although it is thought that it considers the Enic offer to be too low and earnings-dilutive. Enic is not expected to raise its bid unless it receives the backing of Wembley's two main shareholders - Phillips & Drew and Schroder Investment Management.

The board is expected to sign the stadium sale contract with the ENST in the next couple of days.

**EMI may buy London Records**

By Alice Rawsthorn

EMI, one of the world's largest music groups, is considering the acquisition of London Records, the independent label which numbers All Saints and New Order among its acts.

London's UK label is wholly owned by a trust

linked to Roger Ames, president of the music division of PolyGram, the Dutch entertainment group taken over by Seagram in an \$11bn deal last month.

PolyGram held the distribution rights for London's acts and co-owned London's US record label with the trust.

Since Seagram unveiled the terms of its PolyGram bid last summer, Mr Ames, a respected figure in the music industry, has held discussions with several multinational music groups about his role as a senior executive and London's future distribution.

He is continuing talks

with the Warner Music division of Time Warner, the US entertainment group, and with Seagram, which is keen to keep him and London Records within Universal Music, the subsidiary with which it is merging PolyGram's music interests.

EMI is also eager to do a deal with Mr Ames.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current price (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year				
Abbey #	5 mths to Oct 31	44.7	(38.8)	9.91	(7.56)	17.56	(13.08)	3.5	Feb 16	3	-	9
Barclays Index	4 mths to Aug 31	2.4	(21.5)	0.891	(1.021)	3.61	(41.)	-				10.5
Cardiff Property	Yr to Sept 30 *	1.38	(3.19)	0.488	(0.474)	14.7	(13.7)	2.4	Apr 6	2.1	3.5	3.1
Coastal	6 mths to Dec 31	116.8	(85.5)	15.1	(17.4)	17.11	(21.7)	4	Feb 12	3.75	-	11.75
Jerry Hotel #	6 mths to Oct 31	43.8	(37.1)	13.4	(10.8)	25	(19.)	4	Feb 12	3.12	-	9
Matherne's #	Yr to Sept 30	5.21	(3.6)	0.0234	(0.009)	0.271	(0.071)	-				-
SEC	Yr to Sept 30	85	(73.2)	0.61*	(3.1)	4.11*	(12.79)	n/a	Apr 30	2.65	2.25	5.1
Wardy (Reg)	6 mths to Oct 31	567.1	(409.9)	12.3	(8.42)	14.8	(10.4)	3.2	Apr 30	2.8	-	9.25

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*British currency. \*\*After exceptional charge. \*\*\*After exceptional credit. +Comparatives restated. +On increased capital. \$/m stock.

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## CONTRACTS &amp; TENDERS

## TENDER NOTICE

The procuring entity - the Latvian state enterprise "Vides projekts" (Pils str. 17, LV - 1050, Riga, Latvia) invites competitors to submit tenders on supply of hazardous waste (mainly pesticides) treatment and disposal facility (CPV reference number 90002490-2) in Latvia. One competitor may submit several variants as separate tenders.

Interested competitors may obtain further information and inspect the solicitation documents at the procuring entity's office (address above) from 08:30 to 13:00 hours, Monday through Friday. A complete set of solicitation documents in English or Latvian may be obtained by interested competitors on the submission of a written application to the procuring entity and upon payment of a non-refundable fee of 500 USD to the bank account of the procuring entity Latvijas Unibanka, brarion Vestrila, Pils str. 23, LV - 1050, Riga, account Nr. 01648074124 (code 310101983).

The documents shall

INTERVIEW BERT ROBERTS, MCI WORLD.COM

# Cut off by BT's wrong call

UK shareholders rejected a merger with MCI but the chairman is hanging on, writes Richard Waters

**B**ert Roberts still seems bitter about the failure of his transatlantic ambitions.

It is two years since the former chairman of MCI, then the second-largest US long-distance telephone company, agreed a merger with British Telecommunications. Now, as chairman of the new MCI WorldCom, he finds himself the figurehead of a very different company – and playing second fiddle to the new firebrand of the telecoms industry. Berntie Ebbes.

To hear Mr Roberts talk about it now, the failure of the BT merger was due entirely to a lack of vision on the part of a small group of big UK investors.

"The shareholder base in the UK is conservative, they are reserved," he says. "They want to look at BT as something that will never lose market share and will continue to crank out high dividends." He contrasts that with shareholders in the US, who "love the likes of MCI and WorldCom – they look for capital appreciation in the stock."

If that sounds like sour grapes, it probably is. "I think it was near-sighted. I think it was wrong." Mr Roberts says of the shareholder pressure that led BT to cut the value of its offer for MCI, eventually dooming the merger.

Mr Roberts' attachment to his earlier vision may seem surprising from this distance. MCI WorldCom is the world leader in carrying

internet traffic and is widely viewed as a pace-setter in the international telecoms business. Earlier this month, its stock market value surpassed that of AT&T, a company whose revenues are 60 per cent greater.

But the former MCI boss has had to take a back seat. There is no question who is calling the shots: Mr Ebbes, the former basketball coach and WorldCom chief executive who has won over Wall Street with a string of canny acquisitions. "When you have put your stamp and your fingerprint on [a business], it's emotionally tough to step back," says Mr Roberts of his new role.

That probably accounts for his apparent ambivalence now. Just because the BT/MCI plan was the right one to pursue at the time, "it doesn't mean that what we're doing now isn't more right," he says, torturing logic.

There has certainly been strong stockmarket backing for MCI's merger with WorldCom, thanks in part to the new company's heavy involvement in some of the fastest-growing parts of the telecommunications

## MANAGEMENT & TECHNOLOGY



Missing link: Roberts announces the 1998 plan to merge BT and MCI which was later rejected by the British company's shareholders

how it handles deregulation of the local telephone business at home, he suggests. "We're still sitting here with the world's biggest market – just on the verge of opening up," he says. It was the former MCI's costly attempt to break into that market that scared off BT's investors –

cent of the local market in practice, it has barely scratched the surface.

The second boost could come from more acquisitions, particularly of wireless companies. While calling such a move "possible", Mr Roberts adds that the purchase of another "traditional carrier" is unlikely: instead, deals are more likely in the internet or data business areas, and in wireless – the one high-growth part of the industry where MCI WorldCom is conspicuously absent.

It is our belief that wireless properties around the world are going to lose value simply because of [new] competition," says Mr Roberts. He was speaking before the news of two rival bids for AirTouch, the largest US wireless company, which has driven the share prices of other wireless companies up on speculation about other mergers.

Investment overseas is also high on MCI WorldCom's plans – although less prominently than in the US, which will remain the top priority. In its post-BT incarnation, MCI's view of the world will be from the US looking out. That is a perspective from which it should be possible to build one of the next generation of super-carriers, says Mr Roberts.

Whether he will be there for the ride is difficult to predict. Mr Ebbes does not



DAVID BOWEN  
WEB SITE INSPECTION

## Schmaltz and all

US and UK government sites have a lot to offer – until it comes to difficult issues

the rose-tinted spectacles remain firmly in place.

The Number 10 site is better if only because it is mercifully schmaltz-free: no pets or family, and Tony Blair's biography is a simple CV (past prime minister Harold Macmillan gets a fuller write-up). The navigation is superb (among the best I have seen on any site), the design neat and the tour of the building excellent. I particularly like the way you can click on a small photo that it blows up in a special window: a good way of combining fast-loading with full-sized pictures for those who want them.

Which leads me to the White House and Number 10 Downing Street sites. Occupants of both are feeling uncomfortable, yet neither site makes any attempt to tackle the issues of the moment. The White House site is amazing, as most US government sites are, in the sheer volume of information it contains.

If you want a biography and picture of every First Lady, here it is.

And if you want proof that life is only a pale imitation of Disney, that is here too. The "Winter Wonderland: Holidays at the White House" tells us "miniature versions of Socks and Buddy, the Clintons' pets, frolic through the kingdom in the true spirit of the holidays".

But if you want anything that might tackle those touchy subjects everyone else is talking about, no luck here. Despite the links to US government departments,

web site should be the place where we can hear what the horse is saying with its own mouth? Will that ever happen?

[www.whitehouse.gov](http://www.whitehouse.gov)

Overall \*\*\*

Design \*\*\*

Navigation \*\*\*

[www.number-10.gov.uk](http://www.number-10.gov.uk)

Overall \*\*\*

Design \*\*\*\*

Navigation \*\*\*\*

So here we are with a new currency. I decided to find out about the euro by looking at the web, but ran immediately into a problem: the choice is vast, and a big bank site without a euro section is as rare as a hen's tooth. So I let myself be seduced by advertising: UBS spent goodness knows how much advertising its euro web site in this newspaper before Christmas, and I must say it was blowzy its trumpet with reason.

The quadrilingual site has a phenomenal amount of information, ranging from "the basics" via an explanation of the European Central Bank's role to a useful investor's guide. UBS explains clearly how it thinks the euro will affect equity, bond and money markets. You can also download a "euro calculator" which will give you conversion rates for any of the 11 currencies which embraced the euro and each other.

Navigation is straightforward, and is the key to the site's strength. You can click easily across to the "quotes" area and look up stocks and bonds in several markets in real time – euro-denominated instruments are included.

This is the sort of service only expensively wired professionals could get even a year ago: it may even, in time, have quite an effect on the way that the markets work.

Perhaps I am being naive, but it seems to me that a



David Bowen is editor of Net Profit newsletter ([www.net-profit.co.uk](http://www.net-profit.co.uk); [info@net-profit.co.uk](mailto:info@net-profit.co.uk)).

### Mr Ebbes does not have a reputation for sharing power, or even trying particularly hard to retain executives

business.

But there is still much to play for as the global telecommunications industry consolidates. As Mr Roberts sees it, there will eventually be four or five "super-carriers". And to cement its position as one of these, MCI WorldCom will need to move on a number of fronts.

Most important will be

although Mr Roberts says that BT knew from the start what the costs would be.

Grabbing 15-20 per cent of that local market would nearly double MCI's revenues, he says. But similar forecasts by other carriers have proved woefully unrealistic. Most notably, AT&T's forecast nearly three years ago that it would take 30 per

cent of the local market in practice, it has barely scratched the surface.

The second boost could come from more acquisitions, particularly of wireless companies. While calling such a move "possible", Mr Roberts adds that the purchase of another "traditional carrier" is unlikely: instead, deals are more likely in the internet or data business areas, and in wireless – the one high-growth part of the industry where MCI WorldCom is conspicuously absent.

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Investment overseas is

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LG Electronics Inc.  
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CLAUS GERCKENS ON SERVICE

## Philosophy that pays

Peter Marsh finds a paper management company determined to be number one

**Claus Gerckens** is chairman of Böwe Systec, a German company which is the world's second biggest supplier of high-speed paper management equipment. The company started in 1945 as a maker of dry-cleaning equipment. In 1997 it had sales of DM284m, 78 per cent outside Germany.

Our customers discuss their requirements in terms of truckloads of paper. For instance, one of our small machines can put letters in envelopes for mailing at the rate of 6,000 an hour. NTT, the Japanese telecommunications company, has 45 of our systems with total throughput of 4m letters a day.

One of our most complex machines was for Allianz, the German insurance company, where the system had to sort and insert several dozen different types of documents and put them in different sizes of envelopes at the rate of several thousand an hour. The machine was highly sophisticated and cost about DM2m (£727,000).

There are lots of technology demands on what we do. Our equipment has to identify documents being presented to it using specialised image processing systems and advanced software.

There are high-speed guillotines inside the systems to cut paper accurately. At present these are orthodox cutting blades but we could use ceramic cutters or even lasers in the future to make the machines faster.

We use small jets of compressed air to open up each envelope so that the correct pieces of paper can be inserted inside. The time for this can be as little as a fifth of a second.

The company requires a breed of "mechatronic" engineer who understands both mechanical and electronic disciplines. About half the cost of each machine is in mechanical engineering, the rest in electronics and software.

But the real key to Böwe Systec is our service philosophy. We have to work closely with our customers. We always think about ways of organising this aspect of the business better.

We really are a service company that happens to be making things. Perhaps our secret weapon is a network of service and maintenance people who keep in constant touch with our customers and are an extension of the marketing side of the company.

Of our 1,350 employees, nearly 40 per cent are in some type of service job including maintenance, up from about 25 per cent five years ago.

For example, we constantly have service technicians at Barclays Bank, another big customer. Their job is to supervise the machines, but they can also talk to the customer about his needs and discuss new types of products.



Claus Gerckens: "We have to work closely with our customers".

With this service-based philosophy we receive a constant revenue stream and permanent access to the companies we supply to. This provides an opportunity to keep track of how these companies develop, and to change what we do accordingly.

As to the future, we are determined to grow bigger, expanding sales at about 10 per cent a year. We have sights on becoming the number one in the world, overtaking current industry leader Bell & Howell of the US.

Our current worldwide market share is 17 per cent and we want to expand this to 30-35 per cent. But we won't buy market share – we want to earn it profitably.

and are keen to maintain a pre-tax profit margin of 10 per cent. We achieved 11.7 per cent in 1997.

We need to expand our business in the US and are prepared, in the long term, to consider building a plant there that would be in addition to Böwe Systec's two factories in Germany.

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## INTERNATIONAL CAPITAL MARKETS

# US Treasuries drag down Europe

### BENCHMARK BONDS

By Rashed Jacob in London  
and John Labate in New York

European bond markets closed lower after weakness in US Treasuries dragged them down in afternoon trading. The down-draft from the US was the result of more volatility in the dollar/yen exchange rate. The bond future closed at 116.63, down from 116.80 yesterday.

"European markets want to rally, but they are coming under pressure because of the weakness in the US market. The bottom line is that

these markets are highly correlated," said Phyllis Reed, at Barclays Capital. UK gilts benefited from the decision to cut interest rates by 25 basis points. Ten-year UK gilt futures closed at 119.46, up from 119.16.

Speculation about whether rates would be cut had oscillated back and forth over the past few days, but the cut was treated as a surprise.

"The market response would indicate that it wasn't factored in. You've seen strong performance at the front end of the yield curve," said Andrew Bevan, at Goldman Sachs.

# World Bank raises Dr40bn

### NEW ISSUES

By Khuzen Merchant

The World Bank issued a Dr40bn bond yesterday, the largest single offering in a rash of recent drachma-denominated issues.

Four drachma bonds have been issued this week, continuing a trend dating back to November that owes its origins to the devaluation of the Greek currency earlier last year.

Driving the issuance is the so-called "convergence play". Investors believe strong political support in Greece for the euro-zone will translate into European monetary union membership in the next wave.

This political momentum is forcing a convergence of drachma yields towards euro yields, and is encouraging investors to pile into cheaper dollar paper.

In contrast, fixed-rate issuance continues at a ferocious pace. Bankers said the high volume was unlikely to lead to the "Japanese problem" of oversupply dampening the

Greece. Investors believe convergence will take drachma yields from their present 6 per cent to the euro level of 3 per cent. And that it works "play," said Gerard de Nadailler, head of syndicate at Royal Bank of Canada. Yields on three-year Greek bonds have narrowed by 30 basis points this week.

Finance for Danish industry, a government-owned bank, issued its first euro floating-rate note. The six-year €500m bond was priced at 100 basis plus 18 basis points and traded tighter than the after-market.

The issuance of euro FRNs has been hit because of the high-cost of conversion into dollar funding, known as "swap arbitrage". This has reduced supply in the euro/FRN market, forcing borrowers to stick to issuance in cheaper dollar paper.

This convergence play happened with Italy, which eventually joined Esmu, and is now repeating itself with

### WORLD BOND PRICES

#### BENCHMARK GOVERNMENT BONDS

	Ref Date	Coupon	Yield	Bid	Mid	Day chg	Wk chg	Month chg	Yr chg
Australia	01/01	8.750	107.7740	4.64	-0.05	-0.22	-0.19	-0.19	-0.19
	08/08	8.750	127.5000	5.04	-0.08	-0.02	-0.03	-0.03	-0.03
Austria	07/08	5.075	105.9000	3.18	-0.07	-0.02	-0.02	-0.02	-0.02
	01/08	5.075	107.7100	3.18	-0.02	-0.07	-0.11	-0.11	-0.11
Belgium	01/08	4.000	100.9500	3.07	-0.05	-0.05	-0.05	-0.05	-0.05
	03/08	5.750	113.5100	3.07	-0.01	-0.05	-0.15	-0.15	-0.15
Canada	12/08	5.000	108.4600	4.72	+0.01	-0.01	-0.02	-0.02	-0.02
	05/08	5.000	107.3800	5.08	-0.08	-0.11	-0.15	-0.15	-0.15
Denmark	11/08	9.000	109.4400	3.58	-0.02	-0.02	-0.02	-0.02	-0.02
	11/07	7.000	121.5000	4.88	-0.01	-0.17	-0.28	-0.28	-0.28
Finland	05/08	4.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
	04/08	8.000	100.1000	3.01	-0.10	-0.22	-0.22	-0.22	-0.22
France	07/08	4.000	101.3400	3.02	-0.02	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2400	3.02	-0.02	-0.10	-0.10	-0.10	-0.10
Germany	10/08	4.000	101.2100	3.03	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2100	3.03	-0.01	-0.05	-0.05	-0.05	-0.05
Ireland	05/08	4.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
Iceland	05/08	4.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
Ireland	05/08	4.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
Italy	05/08	4.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	101.2350	3.11	-0.01	-0.05	-0.05	-0.05	-0.05
Japan	12/08	6.000	99.7400	10.01	-0.05	-0.02	-0.02	-0.02	-0.02
	05/08	6.000	105.1747	6.38	-0.07	-0.17	-0.17	-0.17	-0.17
Latvia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Lithuania	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Netherlands	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
New Zealand	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Norway	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Portugal	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Spain	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Slovenia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Switzerland	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
UK	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Ukraine	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05	-0.05	-0.05
Yugoslavia	05/08	5.000	105.8000	3.18	-0.01	-0.05	-0.05</td		

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# CURRENCIES & MONEY

## Dollar takes look over edge of abyss

### MARKETS REPORT

By Alan Bestie

The dollar flirted with collapse again yesterday, dipping below Y110 against the yen amid heavy selling and attempts to cash in on options around that level.

Rumours also circulated

that the Bank of Japan inter-

vened to depress the yen as it dipped below the Y110 level, despite official reassur-

ances that the authorities were content with the yen's strength.

The dollar then recovered somewhat, closing in London against the yen little changed from the previous day at Y111.1. But with cur-

rency analysts busy revising

down their short-term fore-

casts for the dollar/yen rate,

few believe that the dollar could stage a rapid recovery in the immediate future.

The sudden movements of

the dollar were widely

linked to positions in the

options market. Reports circu-

lated that there was heavy

buying of dollars just above

Y110 to defend a knock-out

option price at that level.

**■ The sudden strength of the yen has taken many analysts by surprise.**

ABN-Amro and Warburg Dillon Read have both revised down their short-term currency forecasts for the dollar against the yen this week.

"The bias to the dollar/yen rate remains lower," said Paul Meggyesi, currency strategist at Deutsche Bank in London. "Expectations of yen movements often tend to be adaptive, and once the yen starts to rise it generally keeps going."

Mr Meggyesi said that Japanese exporters were likely

to increase the movement by

selling dollars forward to protect their revenue. "We could easily see an overshoot down to Y100-105 before the yen starts to weaken again."

The Y110 level has often been cited as a likely intervention point for the Bank of Japan, but few were prepared to stick their neck out and say that the Bank had definitely been intervening yesterday.

The Bank of Japan is more likely to try to talk the yen lower in the first instance," said Mr Meggyesi.

"It seems improbable that

the Bank would intervene directly in the markets without trying a little jawboning first."

The Bank of England took

most economists, but apparently not most money market traders, in London by surprise yesterday by cutting repo rates by 25 basis

points to 6 per cent.

Money market traders said

that the cut was priced in by

the markets, at odds with

polls of economists who gen-

erally expected no change

this month.

A similar divergence of

opinion was evident before

the cut in December, and

once again showed its resiliency to cuts in repo

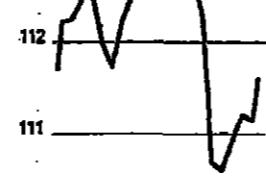
rates, closing little changed

against the dollar at \$1.650

and unmoved against the

Dollar  
Against the yen (\$ per \$)

113



110  
12am 5 Jan 99 7pm  
Source: Reuters \*4-hourly averages

euro at \$0.708.

But the move clearly impressed traders in the short sterling market, which sliced between 10 and 17 pence points off expected interest rates all the way down the strip.

Recently, contracts at the front end of the strip have moved little while those at the back end have risen substantially, implying a marked flattening of the UK's interest rate path, for no apparent reason.

One of the brightest performers so far this year has been the Swedish krona, which strengthened again yesterday against the euro.

The Social Democrats have brought forward the party congress on which they will decide Emu policy to the beginning of 2000. A referendum on Emu, which was previously not due until 2001, could take place as early as next year."

### WORLD INTEREST RATES

#### MONEY RATES

Jan 7	Over night	One month	Three months	Six months	One year	Last 12m	12m	1yr	Repo
Euro-zone	3.5%	3.2%	3.4%	3.6%	3.8%	-	3.00	3.00	
Switzerland	3.4%	3.1%	3.4%	3.4%	3.4%	-	1.00	1.00	
US	4.2%	4.3%	4.4%	4.5%	4.5%	-	4.50	4.50	
Japan	-	-	-	-	-	-	-	-	

MI 5 LIBOR	BBM London	Interest Free	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%
US Dollar	5.2%	4.7%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
Euro	5.2%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
Swiss	5.2%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
UK	5.2%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
Yen	5.2%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%
DM	5.2%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%

London interbank. Long rate (LIBOR) at the BBM London rate. Based at 11am. All rates are stated for one-month maturity. US CDs and SDM United Deposits (SDM).

#### INTERNATIONAL CURRENCY RATES

#### Jan 7

	Short term	7 days	One month	Three months	Six months	One year
Euro	7.3%	5.2%	5.2%	5.2%	5.2%	5.2%
Switzerland	5.5%	5.2%	5.2%	5.2%	5.2%	5.2%
US	4.2%	4.3%	4.4%	4.5%	4.5%	4.5%
Japan	-	-	-	-	-	-

London interbank. Long rate (LIBOR) at the BBM London rate. Based at 11am. All rates are stated for one-month maturity. US CDs and SDM United Deposits (SDM).

#### IN POUND IN NEW YORK

Jan 7 - Last - High - Low - Est. vol.

1.6455 1.6455 1.6550 1.6400 1,000

1.6460 1.6460 1.6550 1.6417 1,000

1.6465 1.6465 1.6550 1.6427 1,000

1.6470 1.6470 1.6550 1.6437 1,000

1.6475 1.6475 1.6550 1.6444 1,000

1.6480 1.6480 1.6550 1.6451 1,000

1.6485 1.6485 1.6550 1.6458 1,000

1.6490 1.6490 1.6550 1.6465 1,000

1.6495 1.6495 1.6550 1.6472 1,000

1.6500 1.6500 1.6550 1.6478 1,000

1.6505 1.6505 1.6550 1.6485 1,000

1.6510 1.6510 1.6550 1.6492 1,000

1.6515 1.6515 1.6550 1.6498 1,000

1.6520 1.6520 1.6550 1.6500 1,000

1.6525 1.6525 1.6550 1.6505 1,000

1.6530 1.6530 1.6550 1.6510 1,000

1.6535 1.6535 1.6550 1.6515 1,000

1.6540 1.6540 1.6550 1.6520 1,000

1.6545 1.6545 1.6550 1.6525 1,000

1.6550 1.6550 1.6550 1.6530 1,000

1.6555 1.6555 1.6550 1.6535 1,000

1.6560 1.6560 1.6550 1.6540 1,000

1.6565 1.6565 1.6550 1.6545 1,000

1.6570 1.6570 1.6550 1.6550 1,000

1.6575 1.6575 1.6550 1.6555 1,000

1.6580 1.6580 1.6550 1.6560 1,000

1.6585 1.6585 1.6550 1.6565 1,000

1.6590 1.6590 1.6550 1.6570 1,000

1.6595 1.6595 1.6550 1.6575 1,000

1.6600 1.6600 1.6550 1.6580 1,000

1.6605 1.6605 1.6550 1.6585 1,000

1.6610 1.6610 1.6550 1.6590 1,000

1.6615 1.6615 1.6550 1.6595 1,000

1.6620 1.6620 1.6550 1.6600 1,000

1.6625 1.6625 1.6550 1.6605 1,000

1.6630 1.6630 1.

## Statoil in talks on selling gas to Poland

By Valeria Skjeld in Oslo

**S**tatoil, Norway's state-owned oil company, is in talks to sell Norwegian gas to the Polish Oil and Gas Company in a deal that could lead to the building of a \$1bn pipeline.

Statoil is negotiating a short-term sale of 500m cubic metres of gas to Poland annually, starting in 2000, on behalf of Norwegian oil companies Norsk Hydro and Saga Petroleum, as well as Total and Elf Aquitaine, the French oil companies.

A deal would mark Statoil's first gas sale in the Polish market. More importantly, it could lead to increased sales to the country and hence the need for a new pipeline, provided the oil price improves, new gas fields are developed and the demand for gas in Poland continues said Egil Haaland, Statoil's natural gas marketing manager for eastern and central Europe.

The gas owners will initially require no additional investment as they plan to use the spare capacity available through the two European gas trunklines, running from western Norway to Emden, Germany.

If the two sides agree on longer-term sales, the companies may need to build a 1,000 km under-sea pipeline from either Karsto or Kollsnes, in western Norway, to Nechorze on the north-west coast of Poland, said Mr Haaland. However, he stressed that a new pipeline depended on many factors and would not materialise before 2005.

• Texaco, the New York-based oil company, has discovered "several hundred million barrels of recoverable oil" in Nigeria, according to Reuters. The oil, from preliminary tests, was found at the Agbami-I well this week, some 70 miles offshore from the Niger Delta.

## South African fruit marketers in merger

By Victor Mallet  
in Johannesburg

This month's merger of Unifruco and Outspan International, the South African fruit exporters, has created a powerful fruit marketing group called Capespan.

The group will rank among the top five in the world and have a turnover of about \$1bn a year from sales of 700,000 tonnes of produce.

Capespan executives say they will benefit from lower costs following the rationalisation of the two groups and will be able to offer a year-round service to big buyers, such as the UK's

Tesco and Sainsbury supermarket chains.

Previously, Unifruco, which sold mainly deciduous and tropical fruit, and Outspan, which focused on citrus fruits, each had quiet out-of-season periods at different times of the year, so they complemented each other well.

The merger came into effect on January 1 and was agreed four years after the two companies decided to combine their European operations into Capespan International.

In a related deal announced on December 24, Fyffes, the Dublin-based

company that supplies bananas and other fruits, will buy half of Capespan International and take a 10 per cent stake in the Cape Town-based parent company. As payment, Capespan will receive Fyffes shares and cash over three years worth £140m (\$22m; \$27m).

Until the end of apartheid in 1994, the country's fruit exports were restricted by international economic sanctions. The trade was also tightly controlled by the state until it was deregulated in 1997.

Now, according to John Stanbury, managing direc-

tor, Capespan has "a major opportunity to become a competitive global player".

Following the merger, Capespan is possibly the world's largest fruit marketing group not involved in bananas. "This has given us a tremendous advantage in costs," said Mr Stanbury. Administrutive staff will be cut by about a quarter and shipping expenses can be reduced by co-ordinating shipments.

"We wanted to ensure that we are a 12-month total-fruittbasket operation to supply products to our customers. We are going to have greater synergies and are going to

save a lot of money," said Fred Meintjes, Capespan's corporate affairs manager.

Capespan already sources some of its supplies from the Americas but still provides the bulk of its produce from South Africa. It accounts for about 80 per cent of the South African trade in deciduous fruits and 70 per cent of the country's citrus but is facing competition in South Africa from international rivals and from the new domestic companies that sprang up after deregulation.

South Africa's fruit growers and marketers are waiting impatiently for the conclusion of a long-delayed free trade agreement with the European Union, which would reduce import duties in their most important market.

## Reports of output cuts lift nickel

### MARKETS REPORT

By Gillian O'Conor, Robert Corrigan and Paul Schulte

**O**n the London Metal Exchange, nickel prices climbed by nearly 5 per cent. The recovery was attributed to recent reports of a production cut at the Laco mine in Greece, problems at the Australian laterite projects and rumours of damage to Western Mining's nickel smelter.

Nickel prices softened early yesterday as the momentum triggered by Wednesday's late technical rally began to dissipate but recovered towards the close of trading.

Brent Blend for February delivery was down just 1 cent at \$1.45 a barrel in late trading on London's International Petroleum Exchange.

Wednesday's technical rally was prompted in part by cold weather in the US and a sharp year-end fall in US crude stocks but the markets continue to be affected by bearish fundamentals.

Yesterday there were reports that recent Iraqi exports have reached about 2.2m barrels a day, considerably higher than the country's assumed "sustainable" export capacity of 1.8m to 1.9m b/d. A steady rise in Iraqi exports has been one of the main reasons behind the collapse in crude prices.

Robusta coffee futures showed their descent after Wednesday's sharp drop of \$74, but traders remained bearish. The benchmark March contract ended at \$1,743 a tonne, \$8 lower than Wednesday's close.

On the cocoa market, the March contract rose 25 to close at \$916 a tonne. Fundamental news included reports that Nigeria's cocoa output had improved. The 1998-99 crop from the world's fourth-largest producer is put at up to 150,000 tonnes - on a par with the previous season.

## Success of Argentine mining on test

Alumbre has to overcome more than just depressed metal prices, writes Ken Warr

**W**ith gold and copper prices plumbing the depths and a raw rating over royalties, now is perhaps not the ideal time to be taking over Argentina's flagship mining project, the \$1.2bn Bajo de la Alumbre open-cast mine.

However, Australian mining executive Karen Field, who took over as president of Minera Alumbre in June, appears unperturbed by the task of starting to wring profits from the mine amid the most depressed metals prices for years.

"At these prices, a number of producers will simply drop out in this environment we have got to cut costs - and that's the project I am embarked on at the moment," she says.

Alumbre, which dwarfs the country's other mining projects, has been in production for a year but getting this far has not been easy. The scheme over-ran its original budget by about \$400m, and ramping up production has been too slow for some industry analysts.

"There is no way with a project of this size and complexity you can simply switch on the tap and get

optimal production. There are bound to be teething problems, not least in a country with no tradition of large-scale mining and with a totally green workforce," says Mrs Field.

The mine is "working towards" an annual production rate of 940,000 ounces of gold and 180,000 tonnes of copper in its next financial year, starting in June, figures only slightly below the original peak-year targets.

The future of mining in Argentina may well be riding on the success of Alumbre. Only in the 1990s has the country been able to begin exploiting its huge mining potential.

Argentina has a larger share of the metals-rich Andean Cordillera than neighbouring Chile but for decades barriers to foreign investment in "strategic" industries combined with political and economic instability to deter investors.

Reform of the country's mining laws in 1993 with the aim of ensuring tax stability encouraged a wave of investment, led by Alumbre's owners MIM Holdings and North, both of Australia, and Rio Algom of Canada.

Constructing the mine and its transport infrastructure was a mammoth undertaking, hindered by the hostile environment of Catamarca, a poor, remote north-western province.

Crushed ore is pumped as a soupy concentrate 31km from the mine to a filtration plant in Tucumán province before being shipped almost entirely, 1,000km by rail to port near the city of Rosario.

The concentrate pipeline, the longest in the world, had to be re-routed, driving up costs, but it has performed well from the beginning, says Mrs Field, confounding the doubts of some analysts.

However, overcoming such technical and logistical difficulties has not solved all Alumbre's problems.

The Catamarca authorities claim that under provincial law they are entitled to levy a higher royalty on production than the 3 per cent laid down by national mining laws.

The national law envisages a royalty on the traditional industry basis of net pit-head value, excluding upfront mining costs. Cata-

marca wants to work on the basis of gross value, a distinction that could cost Alumbre's owners \$10m a year.

Mrs Field says there is a recognition that the dispute needs to be resolved.

"The country has to understand that if it doesn't abide by clear investment rules then the investment dollar will take flight elsewhere in Latin America," she says.

The uncertainty generated by the dispute has also affected exploration activities in Argentina, already sharply curtailed because of lower international metals prices.

"If there is a smaller exploration pool, it will go to an environment where you discover anything it's going to be easier to develop," Mrs Field says. In Chile "there is certainty and clarity in terms of mining investment law".

As the head of the most high-profile project in a traditionally male-dominated industry in a male-dominated society, Mrs Field has provoked considerable curiosity locally. "But there have been absolutely no problems," she says.

Argentina's handful of women leaders of large companies have almost invariably reached their current positions by virtue of family connections.

"But Argentina will change, probably through the next generation," says Mrs Field. "We have a lot of very bright women who are keen to make their career in mining."

She has no shortage of ambition for her stay at the head of Alumbre. "I hope to leave a legacy of a highly efficient organisation that is

recognised worldwide for its management of assets and of people," she says.

She is also confident the mine will meet its obligations to its bankers and shareholders. But after being asked when the mine, which has a projected 20-year life, will start making money, she answers: "I'm not prepared to answer that right now."

In the meantime, however, there are some less worldly compensations. Alumbre "has the most beautiful location of any mine I have ever seen", she says.

### COMMODITIES PRICES

#### BASE METALS

London Metal Exchange

(Prices from Assentcom Ltd Trading)

■ ALUMINIUM (5 per tonne)

Cash 3 mths

1220-1230 1224-125

Previous 1220-25 1039-53

High/Low 1220-210 1038-1032

Avg Official 1222-23 1225-28

Korb close 1226-7 1226-7

Open Int. n/a

Total daily turnover n/a

■ LEAD (5 per tonne)

Cash 491-2 473-3

Previous 485-61 465-65

High/Low 473-65 452-55

Avg Official 491-92 473-74

Korb close 473-3 473-3

Open Int. n/a

Total daily turnover n/a

■ NICKEL (5 per tonne)

Cash 4025-63 412-52

Previous 4020-65 410-55

High/Low 4025-65 412-55

Avg Official 4020-65 412-55

Korb close 4025-65 412-55

Open Int. n/a

Total daily turnover n/a

■ TIN (5 per tonne)

Cash 5040-50 5030-40

Previous 5015-55 5015-50

High/Low 5015-55 5025-55

Avg Official 5040-50 5030-40

Korb close 5030-50 5025-50

Open Int. n/a

Total daily turnover n/a

■ ZINC (5 per tonne)

Cash 4025-45 414-45

Previous 4020-45 414-45

High/Low 4025-45 414-45

Avg Official 4025-45 414-45

Korb close 4025-45 414-45

Open Int. n/a

Total daily turnover n/a

■ COPPER (5 per tonne)

Cash 4025-55 414-55

Previous 4020-55 414-55

High/Low 4025-55 414-55

Avg Official 4025-55 414-55

Korb close 4025-55 414-55

Open Int. n/a

Total daily turnover n/a

■ GOLD (5 per ounce)

Cash 1415-17 1444-17

Previous 1405-17 1444-17

High/Low 1405-17 1444-17

Avg Official 1405-17 1444-17

Korb close 1405-17 1444-17

Open Int. n/a

Total daily turnover n/a

■ IRON ORE (5 per tonne)

Cash 1425-17 1445-17

Previous 1420-17 1445-17

High/Low 1420-17 1445-17

Avg Official 1420-17 1445-17

Korb close 1420-17 1445-17

Open Int. n/a

Total daily turnover n/a

Reports  
of output  
cuts lift  
nickel

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Market Data

Date

Price

Yield

Ratio

Val.

Chg.

Rate

Vol.

Out.

Buy

Sell

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## LONDON SHARE SERVICE

## LONDON STOCK EXCHANGE

## Equity market surge stalled by profit-taking

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

Some of the heat generated by takeover fever on both sides of the Atlantic was removed from London's equity market yesterday despite the decision of the Bank of England's monetary policy committee to sanction a 25 basis points reduction in UK interest rates.

The rate cut, the fourth in as many months, came as a mild surprise to the stock market, where most observers had been expecting the

committee to wait until next month before moving again. The committee said the cut was made because domestic data and survey evidence continued to show a slowdown in the economy.

The about-turn in the market place came as profit-takers moved in to take advantage of the gains of the previous two sessions, which took the FTSE 100 up 26.4 or 2.6 per cent.

Dealers said there were other compelling reasons behind the decline, which mainly hit the leaders.

There was bad news from Brazil, where one of the

country's states announced a 90-day moratorium on debt repayments to the central government, a move which reminded investors of the tumult in emerging markets last year.

And President Bill Clinton faced the first stages of his impeachment trial in the Senate.

Just as it was Wall Street that triggered London's surge, it was the expectation that the US market would come in weaker yesterday that was also instrumental in driving down London stock prices.

The Dow Jones Industrial

Average, which hurdled past the 9,500 mark to a record on Wednesday, dropped sharply at the outset yesterday, posting a decline of 2.1 per cent.

At the end of the session, the FTSE 100 index was left with a 4.76 decline, although it just managed to close above the 6,100 level.

At its worst, minutes after Wall Street began trading, Footsie posted a three-figure decline and briefly looked like threatening 6,000.

Sentiment in the market's mid- and small-cap stocks was much more confident. The FTSE 250 dipped into

negative territory during the early afternoon but rallied well as Wall Street came off its worst levels, finishing 2.3 per cent at 4,946.7.

By far the best performance of the FTSE indices came from the SmallCap index, which maintained its momentum all day and finished 9.6 higher at 2,115.6, only a fraction below its session high of 2,120.

Dealers said lot of the London market's substantial gains in recent sessions was a reflection of the return to the market of some of the big institutions that had curtailed their trading activity

in the run-up to the launch of the euro.

And some strategists repeated their long-standing warnings about earnings disappointments, which will begin to affect the market as companies with a calendar year-end report over the next couple of months.

"The market will be very volatile in coming months," cautioned David McLean, UK equity market strategist at BT Alex Brown.

Turnover in equities was a hefty 1.25m shares and featured heavy activity across the board in the leading stocks, plus British Steel.

## Traffic figures hit BA

## COMPANIES REPORT

By Martin Brice, Peter John  
and Joel Kibazo

British Airways suffered one of the worst performances in the Footsie as analysts produced a series of savage downgrades prompted by closer analysis of poor traffic figures.

The company now appears to be operating in an environment that is deteriorating so quickly that at least one analyst has suggested it may incur a loss in the second half.

Analysts' consensus pre-tax profits forecasts for BA have fallen from £700m to just £300m in the past five months. Yesterday the strength of downgrades suggested that consensus figures would fall further, perhaps to £250m.

The poor sentiment was prompted by traffic figures that showed BA continued to lose premium passengers.

Mounting investor fears of the effect of a global economic slowdown have combined with a series of unremittingly gloomy statements from the company in the past few months to leave the stock underperforming the FTSE 100 by 80 per cent since June. The shares, which closed down almost 6

per cent or 234 at 388.4p, have plunged since they traded around the 700p level last year.

Forecasts for the year to March were being adjusted to a range of 220m-230m, with most brokers tending towards the lower of the range.

Declan Magee at ABN Amro yesterday told clients that a one percentage point decline in passenger volumes or yields would result in a 20 per cent decline in operating profit.

"It is not difficult to see how the airline may do no better than break even or even lose money in the next financial year if conditions continue to deteriorate." He has cut this year's forecast by £50m to £250m, and next year's by £70m to £210m.

Commerzbank Global Equities chopped its forecast for the year to 2000 from \$635m to \$600m.

Embrattel oil stocks failed to take any solace from a sharp revival in the underlying oil price. Some of the hard-hit exploration and production stocks slipped further into the danger zone.

Lasmo, which has become

the main focus for investors' unhappiness because of concerns about the fundamental health of the balance sheet,

fell to its lowest level for almost 12 years.

The shares, which were trading around 250p at the start of last year, moved down 4% to 87.5p yesterday, a slide of almost 5 per cent.

Lasmo has begun a rear-guard action to defend its sliding share price. Finance director Paul Murray said he was actively putting the case about the relative strength of the financial position.

And he condemned the attack on the stock as "a misunderstanding of the position and a reaction to the short-termism coming out of a very weak oil market". He added that there was a substantial cash reserve and thus "no prospect of a rights issue".

Dealers said the prospect of a rights issue remained a major concern for investors, as underlying oil price forecasts for 1999 started to fall to around \$12 a barrel.

The general reduction offset a sharp rise in the price of Brent in late Wednesday trading, which was, nevertheless, dismissed as a technical rally.

Lasmo was not the only casualty in the sector. Brit-

ish-Borneo lost 5 at 91p, Barts 35 to 87.5p and Entertech 10 to 28.5p.

Fears for the future of its cruises business saw P&O suffer the worst performance in the Footsie.

The stock closed off almost 6 per cent or 384 to 585p.

The company said its P&O Cruises (UK) subsidiary's average load factors were 9.8 per cent in the fourth quarter, down from full capacity in the same period last year. House broker WestLB Panmure moved its forecast for pre-tax profits from £413m for this year to £360m and from £480m for next.

Tesco moved 5 at 1,125p to 1,120p, while its rival Sainsbury's fell 10 to 1,025p.

Fears of a further

reduction in the returns of the established leaders which we see as unsustainable," said James Johnson of Lyonnais.

The broker reiterated its sell stance on Woolwich and Halifax and said it expected to revise its forecast after the full-year figures towards the end of February. Woolwich fell 33p to 1,159p, Woolwich 4 to -343p and Abbey National to £12.99.

Food retailer Tesco moved against the poor market after joint broker Morgan Stanley Dean Witter was said to have upgraded the stock to "strong buy".

In brick trade that brought turnover of 26m, the shares hardened 5% to 163p.

Dealers said the broker regards Tesco as the best player among British food retailers and a note from Morgan Stanley is believed to show central European operations will add between one and three per cent to group growth in the next financial year. A trading update is expected from Tesco later this month.

Rio Tinto, one of the world's biggest mining companies, fell back after J.P. Morgan reduced its earnings forecast for the company by 13 per cent.

The broker lowered its current-year earnings per share estimate from 49p to 48.8p and said with classic restraint: "Rio is not expected to outperform during the first half of this year." It cut 8% down to 711p.

Mortgage lenders led the market's retreat as they suffered intensifying pressures from two angles.

The reduction of base rates by 25 basis points to 6 per cent is expected to narrow the lenders' spreads.

Also, Credit Lyonnais Securities highlighted the latest lending figures announced by Standard Life, the latest competitor in an increasingly savage market.

United Biscuits was the worst performer in the FTSE 250, the shares losing 16 to 221p.

Arbitrage remained the strong feature in Vodafone, which proposes a merger with US group AirTouch. It eased 13% to 10.75p after a trade of 24m. Lehman Brothers remains positive on the sector and regards Vodafone as its "favourite mobile investment".

United Biscuits was the worst performer in the FTSE 250, the shares losing 16 to 221p.

FTSE 100 hourly changes

Jan 7 Jan 8 Jan 5 Jan 4 Dec 30 Yr ago High Low

FTSE 100 3622.5 3659.6 3565.1 3591.3 3375.2 4040.6 2790.5

FTSE 250 22.64 22.89 22.17 22.84 22.83 22.85 21.61

FTSE 250 Div 23.54 23.73 23.08 22.74 22.81 21.53 21.18

FTSE All-Share 3644.8 3654.3 3650.8 3670.1 3624.5 3674.3 3603.1

FTSE International United 1998 All rights reserved. For 1998/99.

STOCK MARKET TRADING DATA

Jan 7 Jan 8 Jan 5 Jan 4 Dec 30 Yr ago

SEBI Bourses 67,212 67,057 74,463 75,751 26,359 64,719

Stock turnover (Brs) 3,029 3,029 4,442 4,442 3,029 3,029 17,123

FTSE ratio 22.64 22.89 22.17 22.84 22.83 22.85 21.61

FTSE ratio 23.54 23.73 23.08 22.74 22.81 21.53 21.18

Total market turnover 1,281 1,281 1,809 1,809 1,281 1,281 1,281

Total share turnover (Brs) 1,253.8 1,254.3 1,254.8 1,254.9 1,254.2 1,254.3 1,254.1

Jan 7 Data based on Equity shares listed on the London Stock Exchange.

Lasmo was not the only casualty in the sector. Brit-

ish-Borneo lost 5 at 91p, Barts 35 to 87.5p and Entertech 10 to 28.5p.

Fears for the future of its cruises business saw P&O suffer the worst performance in the Footsie.

The stock closed off almost 6 per cent or 384 to 585p.

The company said its P&O Cruises (UK) subsidiary's average load factors were 9.8 per cent in the fourth quarter, down from full capacity in the same period last year. House broker WestLB Panmure moved its forecast for pre-tax profits from £413m for this year to £360m and from £480m for next.

Tesco moved 5 at 1,125p to 1,120p, while its rival Sainsbury's fell 10 to 1,025p.

Fears of a further

reduction in the returns of the established leaders which we see as unsustainable," said James Johnson of Lyonnais.

The broker reiterated its sell stance on Woolwich and Halifax and said it expected to revise its forecast after the full-year figures towards the end of February. Woolwich fell 33p to 1,159p, Woolwich 4 to -343p and Abbey National to £12.99.

Food retailer Tesco moved against the poor market after joint broker Morgan Stanley Dean Witter was said to have upgraded the stock to "strong buy".

In brick trade that brought turnover of 26m, the shares hardened 5% to 163p.

Dealers said the broker regards Tesco as the best player among British food retailers and a note from Morgan Stanley is believed to show central European operations will add between one and three per cent to group growth in the next financial year. A trading update is expected from Tesco later this month.

Rio Tinto, one of the world's biggest mining companies, fell back after J.P. Morgan reduced its earnings forecast for the company by 13 per cent.

The broker lowered its current-year earnings per share estimate from 49p to 48.8p and said with classic restraint: "Rio is not expected to outperform during the first half of this year." It cut 8% down to 711p.

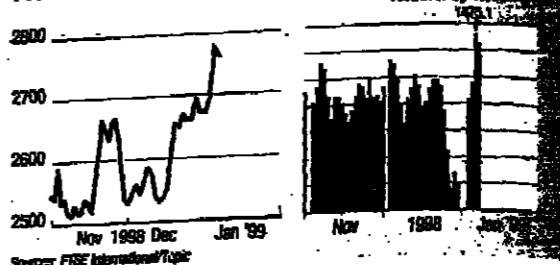
Mortgage lenders led the market's retreat as they suffered intensifying pressures from two angles.

The reduction of base rates by 25 basis points to 6 per cent is expected to narrow the lenders' spreads.

Also, Credit Lyonnais Securities highlighted the latest lending figures announced by Standard Life, the latest competitor in an increasingly savage market.

United Biscuits was the worst performer in the FTSE 250, the shares losing 16 to 221p.

## FTSE All-Share Index



## Indices and rates

FTSE 100	6101.2	-47.5	FT 30	3022.5	-57.1
FTSE 250	2267.7	-42.7	FTSE Non-Finc p/l	2245.0	-42.8
FTSE 250 ex fin Tr	2387.3	-54.8	FTSE 100 Fin. Dec	6101.0	-50.0
FTSE 250 ex fin Tr	2387.3	-54.8	10 yr Gilt yield	4.45	-0.47
FTSE 250 Higher Yield	2387.3	-54.8	Long gilt/cash yield ratio	1.03	-0.03
FTSE 250 Lower Yield	2387.3	-54.8	FTSE 100 Div Yield	4.03	-0.03
FTSE 250 Div Yield	2387.3	-54.8	FTSE 100 EPS Yield	1.03	-0.03
FT					

## **WORLD STOCK MARKETS**

**Highs & Lows shown on a 52 week basis**

	+/-	High	Low	Y/M	P/E		+/-	High	Low	Y/M	P/E		+/-	High	Low	Y/M	P/E		+/-	High	Low	Y/M	P/E		+/-	High	Low	Y/M	P/E		+/-	High	Low	Y/M	P/E	
<b>EUROPE (EMU) Prices in €</b>																																				
Austria (Jan 7) 1 € = 13.76000 Sch																																				
Austria	-32.44	+1.20	26.04	19.62	11	172																														
Austria	85.95	-0.02	93.80	50.57	31	224																														
BELGIUM	120.25	+0.05	25.02	12.00	11	120																														
Belgium	44.85	+1.05	76.76	52.70	23	25																														
Belgium	40.50	-1.10	74.05	34.16	16	161																														
Belgium	22.35	-0.10	70.00	14.18	13	153																														
Belgium	42.50	-0.25	72.00	24.00	14	153																														
Belgium	42.50	-0.25	47.24	24.00	14	173																														
Belgium	42.50	-0.25	20.21	16.18	11	164																														
Belgium	42.50	-0.25	71.30	33.43	28	163																														
Belgium	51.95	-1.50	140.00	41.00	24	178																														
Belgium	136.25	-1.00	162.00	94.47	24	178																														
Belgium	21.50	-1.35	50.36	18.88	53	81																														
Belgium	18.50	-0.50	53.05	34.15	25	163																														
Belgium	24.00	-1.00	55.00	42.35	34	161																														
Belgium	19.50	-0.50	52.00	14.18	13	153																														
Belgium	175.27	-1.00	233	34.94	15	173																														
<b>BELGIUM (Jan 7) 1 € = 40.33000 Frs</b>																																				
Ackermann	366.10	-9.00	461.00	26.76	63	415																														
Ackermann	76.50	-0.50	93.20	26.54	63	415																														
Ackermann	56.50	-0.50	58.40	49.63	63	415																														
Ackermann	26.50	-0.20	58.40	32.47	63	415																														
Ackermann	120.50	-0.20	58.40	32.47	63	415																														
Ackermann	120.50	-0.20	1.95	1.20	75	203																														
Ackermann	120.50	-0.20	20.21	1.20	75	203																														
Ackermann	120.50	-0.20	20.21	1.20	75	203																														
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Ackermann	120.50	-0.20	20.21																																	

FT/S&P ACTUARIES WORLD INDICES

The FTSE/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the

The FIA/IFoA Actuarial World Seminar was organized by the Faculty of Actuaries and the Institute of Actuaries.

**The World Index (2295)** 318.51 1.9 285.12 226.58 312.93 282.76 2.1 1.54 312.52 279.05 220.48 305.58 276.99 318.51 242.08 252.51

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#### **Emerging markets:**

## **NEW YORK STOCK EXCHANGE PRICES**

*Open close January 7*

**EUROBENCH® INSECTS® INDICES**

**European Benchmarks** on the EuroStoxx is a self-regulated, independent index publisher based in Brussels and London. The **SINSECTs** are pan-European **SECTors** based and weighted on the volatility and correlation of each of the index constituents stocks with the sector trend. The selection of **SINSECTs** constituents is done via the TUP 500 European stocks by market capitalization. Values are continuously updated (every 5 seconds) on Bloomberg, Bridge, Reuters, Thomson, Reuters and TCS from 08:00 to 18:15 CET. Prices are converted to a 1-day value (SECT = settlement).

Sector	SEIT		Covar		Previous 07-07-1999	Change in %	% Change	1999 Value	1999 Index
	07-07-1999	07-07-1999	07-07-1999	07-07-1999					
Roscos	USD	\$2090.72	\$2010.61	\$2054.39	-1.5	-1.7	-264.23	144.56	
MTN	EUR	€2021.35	€2022.11	€2065.05	+0.36	+1.4%	358.15	109.17	
Non-financial goods	USD	\$2071.40	\$2052.70	\$2045.7	+0.75	+2.6	-204.55	124.04	
WESCON	EUR	€2059.15	€2058.55	€2059.15	+0.01	+0.01	-154.77	105.47	
Dix	USD	\$1998.31	\$1991.34	\$1977.43	+0.31	+1.2%	163.35	112.90	
BAK	EUR	€1998.04	€1952.18	€1952.95	+0.32	+1.6%	227.16	131.81	
Perme-chromate	USD	\$1954.65	\$1950.62	\$1941.79	+0.25	+1.3%	160.68	133.35	
In-Frasma	EUR	€1957.54	€1952.24	€1941.45	+0.27	+1.4%	215.51	144.92	
WECO	USD	\$1951.75	\$1920.63	\$1920.63	+0.01	+0.05	202.55	137.04	
BA-TECO	EUR	€1956.54	€1957.71	€1957.71	+0.01	+0.05	330.65	137.04	

Further information about the INSECTS and constituents are available for download on our web-site [HTTP://WWW.EURO-INSECTS.COM](http://WWW.EURO-INSECTS.COM) and further information about EuroBenth is on [HTTP://WWW.EUROBENTH.COM](http://WWW.EUROBENTH.COM). A free daily news service can also be subscribed to on the web. For hard copy information please call London (+44 171 336 7888) or Brussels (+32 2 509 94 60).

## THE VASCO-AMERICAN

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# STOCK MARKETS

## Brazilian moratorium punctures euphoria

### WORLD OVERVIEW

A reminder that the problems of emerging markets have not gone away put the brakes on a runaway rally in global stock markets, writes Philip Coggan.

News that the Brazilian state of Minas Gerais had declared a moratorium on debt payments to the federal government had caused falls in emerging market bonds late on Wednesday.

Although President Car-

doso was re-elected on a commitment to reform last autumn, and the International Monetary Fund has produced a \$42bn refinancing package, investors remain concerned about the currency and economy.

The Brazilian stock market fell 20 per cent in December in dollar terms and dropped another 6 per cent in early trading yesterday.

Problems in emerging markets have regularly sandbagged global stock

markets over the past 18 months and bond markets indicate that investors are still nervous about some countries' ability to repay.

The renewed worries about Brazil took the shine off what might otherwise have been a good day for global markets.

Wednesday's 230-point rise in the Dow Jones Industrial Average to a new all-time high set a positive tone for Asia, with Jakarta up 7.2 per cent, Hong Kong 4.5 per cent

and Singapore 3.6 per cent. But the euphoria did not carry over to Europe, which has led the way in global stock markets so far in 1999, in part because of the enthusiasm engendered by the launch of the euro.

The Frankfurt index, which gained 8.7 per cent in the first three trading days of the year, slipped 1.8 per cent, while Paris shed 1.5 per cent.

Credit Suisse First Boston thinks there is downside risk

of 5-10 per cent for European equities during the first quarter, but adds: "Our 1999 year-end targets reflect an average potential positive return of 7 per cent from current levels [10-15 per cent] for countries we overweight like Finland, France, Italy and Spain."

"We think the highest potential price appreciation will be found among consumer cyclicals: retail, services, leisure, media and building materials," it says.

Wall Street, which had the start of President Bill Clinton's Senate trial to contend with, slipped back from Wednesday's highs in early trading, although the technology-heavy Nasdaq market moved ahead.

Abby Joseph Cohen, the Goldman Sachs strategist who has consistently and accurately forecast the bull market, has shaved the proportion of equities in her model portfolio from 72 to 70 per cent.

Joining the euro has produced a warm glow of pride in the Portuguese, enhanced this week by a rally in Lisbon equities. The BVL 30 index has gained 10 per cent in four days - already half of what many analysts were forecasting for the whole year.

This rise is seen as confirmation of the benefits to be derived from Portugal's unique position as a founder member of European economic and monetary union and an emerging market.

"Portugal will be an integral part of the restructuring of European equity portfolios as investors switch from domestically oriented portfolios to euro-based benchmarks and, over the long term, from bonds to equities," said Geoffrey Dennis, global emerging markets analyst with Deutsche Bank.

These two trends could lead to a \$9bn inflow of funds into Lisbon in 1999, about 28 per cent of total market capitalisation by Mr Dennis's estimate.

"Economic fundamentals are the main attraction of the Lisbon market," says Mr Schwager.

This is partly because

more than 80 per cent of Portugal's foreign trade is with other European Union countries, effectively insulating the country from the worst effects of the economic slowdown threatening other regions.

Emmanuel de Figueiredo, an analyst with Banco Português de Investimento, says the buoyant outlook for GDP makes stocks with high exposure to the domestic economy particularly attractive. This includes utilities such as Electricidade de Portugal, the national power company; Brisa, a toll motorway operator; and food and drink groups such as the brewing company Unicer.

The big supermarket groups, Jerónimo Martins and Sonae Investimentos, are also seen as good investments, particularly the former because of its operations in Poland, another high-growth European economy.

Sonae's international focus is on Brazil, an economy facing recession.

Peter Wiss

## Dow drops back from record levels

### AMERICAS

US shares turned back in active early trade after Wednesday's record-setting rally as analysts adjusted outlooks for many stocks ahead of the quarterly earnings-reporting season, writes John Lutalo in New York.

The morning sell-off had lost some intensity by early afternoon although the breadth of the market remained negative with declining shares beating winners on the NYSE by a margin of more than 2 to 1. A slight scaleback in the stock allocation recommendation of Goldman Sachs analyst Abby Joseph Cohen, to 70 per cent, helped dampen the mood.

The Dow Jones Industrial Average was down 7.80 to 9,472.37 by early afternoon and the broader Standard & Poor's 500 index had lost 7.24 to 1,263.10.

The Nasdaq composite, weighted in high-tech shares, was on the rebound from morning profit-taking, although it was less than a point higher at 2,321.27.

Merger speculation in the telecoms sector heated up with an unconfirmed report that MCI Worldcom would make a bid for AirTouch Communications, the wireless services provider that is already in talks with Bell Atlantic and Vodafone.

MCI Worldcom slid 3.3% to \$7.00, on the report, but AirTouch shares were carried higher, up 2.2% to \$22.11.

Borders Group, the US

bookseller, tumbled 20 per cent to \$19 as Goldman Sachs and J.P. Morgan cut their ratings a day after the company warned about quarterly earnings. Other retail shares were mixed as many reported same-store sales. Lowe's Companies gained \$2.10 to \$54.75 after reporting a 10.6 per cent rise in December same-store sales, but J.C. Penney plunged \$2.50 to \$43.75 after saying its sales were down 5 per cent in December.

Polo Ralph Lauren surged more than 10 per cent to \$22.24 after Morgan Stanley Dean Witter raised its price target to \$30 and upped its rating to "strong buy".

In the computer components sector, Adaptec surged 26 per cent to \$24.10 as Bear Stearns raised its recommendation after the company said it expected to beat third-quarter earnings estimates.

Northrop Grumman slid \$1.10 to \$33.14 after Salomon Brothers lowered its rating on the stock.

TORONTO was flat at mid-session although its gold producers climbed in step with a modest rise in the bullion price. By midday, the TSE-300 composite index was 2.54 lower at 6,802.80 but the gold and precious minerals group was up 2.4 per cent.

Mid-sized producers Kinross Gold and Agnico-Eagle Mines were among the big beneficiaries of renewed confidence in gold. Kinross gained 18 cents to C\$3.68 while Agnico Eagle jumped 50 cents to C\$6.35.

## São Paulo debt crisis sends out shockwaves

SAO PAULO sank more than 5 per cent after a state governor defied President Fernando Henrique Cardoso and his anti-crisis austerity drive by announcing a 90-day debt moratorium.

Itamar Franco, who took over Brazil's third largest state, Minas Gerais, last week, took the investment community by surprise late on Wednesday when he announced he would cease making payments on about \$15bn of state debt owed to the federal government.

The Bovespa index sank to

a low of 6,841 in early trade. By midsession it was showing a loss of 419 at 6,921.

Developments in Brazil unnerved BUENOS AIRES and the Merval index was 10.81 lower by midsession at 433.28.

MEXICO CITY continued its downturn new year performance. The sharp fall in the Bovespa index revived last year's fears that a crisis could spread from Latin America's largest economy.

By midsession, the IPC index had fallen 57.57 or 1.5 per cent to 3,887.58.

### SOUTH AFRICA

Johannesburg closed well off the day's highs as worries over the Brazilian debt moratorium sent wary investors locking in profits after the recent healthy gains.

The overall index, 2.7 per

cent higher at one stage, closed with a gain of 46.7 at 5,777.4 and industrials put on 46.9 at 6,598.1.

Golds, however, soared 35.2 or 3.9 per cent to R45.9 as bullion tested \$229 an ounce and the rand wilted against the dollar.

The Straits Times index turned back from its 1,530.46 peak, but still closed 52.91 higher on the day at 1,517.58. An element of profit-taking was also seen after the market's 9 per cent climb since the start of the year.

SEOUL closed at a 15-month high as foreign investors bought heavily in blue chips. The composite index ended 25.23 up at 637.59. Overseas investors bought a net Won 205.4bn of shares. The main beneficiaries were Samsung Electronics, which climbed Won 300 or 7.2 per cent to Won 410,000, and Korea Telecom, which finished Won 2,500 or 5.9 per cent up at Won 45,000.

TAIPEI ended higher for the second day as investors took heart from Wall Street's record close on Wednesday.

The weighted index, which

fell to a 29-month low on Tuesday, climbed 204.40 to

6,404.31.

SYDNEY set a fresh record. The All Ordinaries index gained 43.8 to 2,897.3.

## Rate hopes and Dow lift HK

### ASIA PACIFIC

Wall Street's overnight record combined with talk of an imminent round of bank base rate cuts to send HONG KONG to within 117 points of March's all-time high in robust trading.

The benchmark Hang Seng index finished up 45.77

H shares improved but the red-chip index eased 6.66 to 915.02.

TOKYO initially surged on Wall Street's record overnight performance, but then surrendered most of the gains on concerns about Brazil and the subsequent weakness of the dollar against the yen, writes Paul Abrahams.

The US currency touched an intra-day low of Y110, a decline that hit the stocks of exporting companies.

The benchmark Nikkei 225 index closed 65.10 higher at 13,536.56 after trading between 13,554 and 13,516.

The more representative Nikkei 300 closed up 1.97 at 21,241. While the Topix index of all first-section shares ended up 10.8 or 1 per cent at 1,069. Momentum was up, with 673 shares higher, 489 down and 151 unchanged. Volume remained modest at 388m shares.

Indications that the semiconductor market may have bottomed out boosted chip makers. NEC jumped Y43 to Y1,064. Hitachi gained Y37 to Y745 and Toshiba Y25 to Y683. Chip manufacturers such as Advantest and Tokyo Electron rose more than 7 per cent on the day.

Among the exporters, Sony, the electronics group, fell Y40 to Y7,700 - its sixth consecutive day of declines -

after buying lifted leading stocks. NAB rose A\$1.24 to A\$36.51. Telecoms saw furious activity. Telstra gained 12 cents to A\$7.80 but Cable & Wireless Optus ended 2 cents softer at A\$3.70.

SINGAPORE hit a nine-month high in intraday trade, but pulled back at the close after news of a debt moratorium by a Brazilian state.

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HK stocks were mixed.

At 10,683.57 in turnover of HK\$1.6bn, the best since late November and more than three times Wednesday's day's levels.

Interest rate-sensitive shares led the upsurge. HSBC jumped HK\$11 to HK\$205 while property leader Cheung Kong rose HK\$12.50 or 7.4 per cent to HK\$161.50. Cathay Pacific hit a 15-month high, advancing HK\$1 or 12.2 per cent to HK\$9.20.

China stocks were mixed.

While Canon slipped Y35 to Y2,220. However, the strength of Wall Street helped the automotive sector gain 2.7 per cent. Honda rose Y200 to Y3,860. Nissan was up 1,069. Momentum was up, with 673 shares higher, 489 down and 151 unchanged. Volume remained modest at 388m shares.

Indications that the semi-conductor market may have bottomed out boosted chip makers. NEC jumped Y43 to Y1,064. Hitachi gained Y37 to Y745 and Toshiba Y25 to Y683. Chip manufacturers such as Advantest and Tokyo Electron rose more than 7 per cent on the day.

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